

B U[Y`ga Ubb`k Ufbh`F ØX][Yf.` : Y\`Yf
XØfZYb`g]W\`b]W\`h`k]YXYf\`c`Yb`°

6i bXYghfU]bYf`đ`]Ub`B U[Y`ga Ubb`VYfY]hYh`X]Y`8: 6!9`Z`Ui Z
XUg`B Uh]cbg!@YU[i Y!<U`VZ]bU`Y`[Y[Yb`Dcfhi [U`j cfž
k Å\fybX`5bhcb]c`F ØX][Yf`bUW\`Y]bYf`fchYb`? UfhY`i bX
J Yf`Yhni b[`i a `K]YXYf[i ha UW\i b[` _Åa dZn"

8 Yi hgW\`UbX`!`8]Y`: i »VU``!6i bXYg`][U`]gh`VYYbXYhž`i bX`XYf
: c_`i g`f]W\`hYh`g]W\`bi b`Ui Z`X]Y`UbghY\`YbXY`9bXfi bXY`XYf`B Uh]cbg
@YU[i Yž`X]Y`]b`8 Yi hgW\`UbX`ghUhhZ]bXYh`6i bXYghfU]bYf`đ`]Ub
B U[Y`ga Ubb`VYfY]hYh`g]W\`]bhYbg]j`Ui Z`XUg`<U`VZ]bU`Y`[Y[Yb
Dcfhi [U`j cf" `đ`X]YgYa`F U\`a Yb`Äi »YfhY`g]W\`B U[Y`ga Ubb`Ui W\`
ni`Y]bYa``Øb[ghYb`J cfZU``ž`XYf`X]Y`A UbbgW\`UZh`VYgW\`ÅZh][h
`đ`bYbj YfhY]X][Yf`5bhcb]c`F ØX][Yf`k i fXY`bUW\`Y]bYa
YbhhÄi gW\YbXYb`5i Zhf]h`i]a`Dc`_U`Z]bU`Y`nk]gW\Yb`FYU`A Uxf]X`i bX
: 7`6UfW\`cbU`a]h`Y]bYf`gYW\`g`Gd]Y`Y`i a ZUggYbXYb`GdYffY`VY`Y`[h"

F ØX][Yf`\UhhY`k Å\fybX`XYg`Gd]Y`g`Y]b`?Ø\`dUW`_]b`F]W\`hi b[`XYg
GW\]YXgf]W\`hYfg`[Yk cfZYb`i bX`j]\`b`VYgW\]a dZž`k Ug`ni f`F chYb
? UfhY`ZØ\`fhY``8]Yg`gcf[hY`b]W\`h`bi f`ZØf`5i ZFY[i b[ž`gcbXYfb`Ui W\`
ZØf`VYgcf[hY`F YU`_h]cbYb`]bbYf\`U`V`XYf`B Uh]cbU`a UbbgW\`UZh`5i Z
Y]bYf`DfYggY`_cbZYfYbn`a UW\`hY`B U[Y`ga Ubb`i ba]ggj Yfgh`ÅbX`]W\`
_`Ufž`XUgg`F ØX][Yf`X]Y`GW\`k YfY`gY]bYg`: Y\`j Yf\`U`hYbg`Yf`_Ubbh
\`Uh`9f`k UfbhY`]b`ž`XUgg`gc`W\`Y`5`_h]cbYb`b]W\`h`hc`Yf]Yfh`k YfXYb
_`ØbbYb`i bX`XUgg`XYf`Gd]Y`Yf`X]Y`A Ò[`]W\`_Y]h`ni f`6YggYfi b[` \`Uh"
F ØX][Yf`gY`Vgh`\`UhhY`g]W\`VYfY]hg`ZØf`gY]b`J Yf\`U`hYb`Yb`hgW\`i`X][hž
k Ug`B U[Y`ga Ubb`U`g`YfghYb`GW\`f]h`i]b`X]Y`f]W\`h][Y`F]W\`hi b[
k YfhYhY"

K]W\`h][Y`Gd]Y`Y`i bX`HYUa d`Ubi b[

đ`Ub`BU[Y`ga Ubb`Uh'g]W`_`Uf`ni a`N]Y`[YgYhnhž`X]Y`BUh]cbg
@YU[i Y`ni`[Yk`]bbYb"9f`VYhcbh`X]Y`K`]W`h[_Y]h`X]YgYg`H]hY`g`ZØf
X]Y`A`UbbgW`UZh`i`bX`Yf]bbYfh`Ub`XYb`đ`VY`XYf`gdUb]gW`Yb
BUh]cbU`a`UbbgW`UZh`U`g`H]hY`j`YfhY]X][Yf`]a`Gca`a`Yf`&\$&'`"
K`À`fYbX`GdUb]Yb`]a`<U`VZ]bU`Y`Ui`Z: fUb`_fY]W`hf]Zž`[]h`Yg`ZØf
BU[Y`ga Ubbž`gY]bY`Gd]Y`Yf`VYgha`Ò[`]W`Ui`ZXUg`8i`Y`[Y[Yb
Dcfhi`[U`j`cfni`VYfY]hYb"

8]Y`J`cfVYfY]hi`b[`k`]fX`YXcW`Xi`fW`X]Y`5V`k`YgYb`Y]h`Y]b][Yf
GW`ØggY`gd]Y`Yf`YfgW`k`Yfh"BYVYb`F`ØX][Yfž`XYf`Ui`Z[fi`bX`gY]bYf
GdYffY`Ui`gZ`hž`a`ØggYb`Ui`W`B]W`c`GW`c`hYfVYW`_`]b`XYf
`bYb]YfhY]X][i`b[`i`bX`5b[Y`c`Gh]`Yf`]a`A`]hY`ZY`X`YfgYhnh
k`YfXYb"Ni`XYa`Z`h`H]a`?`Y]bX]Ybgh]a`Ghi`fa`j`Yf`Yhnh`Ui`gž`XcW`
BU[Y`ga Ubb`Uh`5`hYfbUh]j`Yb"BYW`K`c`hYa`UXY`ghY`h`j`cf`gY]bYa
8YVØh`ZØf`X]Y`5!BUh]cbU`a`UbbgW`UZh`k`À`fYbX`B]WUg: Ø`_fi`[
bUW`J`Yf`Yhni`b[gdfcV`Ya`Yb`k`]YXYf`Z]h]ghž`YXcW`NY]h`VYbØh][hž
i`a`ni`gY]bYf`6YghZcfa`ni`Z]bXYb"æbUh`Ub`6i`f`UfXh`Uh]b`X]YgYf
GU]gcb`%,`HcfY`ZØf`A`U]bn`Yfn]Y`hi`bX`_ØbbhY`Y]bY`k`Yfhj`c`Y
9f[`Abni`b[`XUfghY`Yb"BU[Y`ga Ubb`XYi`hYhY`Ubž`XUgg`K`c`hYa`UXY
Y]bY`7`UbW`Ui`ZXUg`8YVØh`UVYb`_ØbbhY`ž`k`Ug`j`cb`Fi`X]J`Ø`Yf
U`g[fc»Yg`DchYbn]U`[Yk`YfhYh`k`]fX"

8 Yf`6`]W`_]b`X]Y`Ni`_i`bZh

8]Y`U`_hi`Y`Yb`<YfUi`gZcfXYfi`b[Yb`ghY`Yb`]a`?`cbhYi`h`Y]bYf
i`a`ZUggYbXYfYb`HfU]bYfYb`hk`]W`_i`b[`]a`XYi`hgW`Yb`i`»VU`"A`]h
XYf`i`a`ghfi`_hi`f]Yfi`b[`XYg`5i`gV]Xi`b[ggmghYa`g`a`ØW`hY`XYf`8: 6
HfU]bYf`]b`]fYf`_cbh]bi`]Yf`]W`Yb`K`Y]hYfYb`hk`]W`_i`b[`i`bhYfghØhnYb"
5b[Yg]W`hg`XYf`5bZcfXYfi`b[Yb`]a`a`cXYfbYb`i`»VU`"]gh`Yg
Yb`hgW`Y]XYbXž`XUgg`HfU]bYf`i`bX`HfU]bYf]bbYb`j`]Y`gY]h][Y
: `À][_Y]hYb`Yb`hk`]W`_Y`bž`i`a`gck`c`]a`5a`UhYi`f!`U`g`Ui`W`]a
DfcZ]VYfY]W`YfZc`[fY]W`ni`gY]b"æbcj`Uh]j`Y`5bg`ÀhnY`k`]Y`X]Y
X][]hU`Y`5gg]ghYbn`XYg`i`bhYfbY`a`Ybg`6`(&`Y`ZYb`XUVY]ž`HfU]bYf
VY]`XYf`@Y]ghi`b[gVYk`Yfhi`b[`]fYf`Gd]Y`Yf`ni`i`bhYfghØhnYb"9g
Yfa`Ò[`]W`h`XUhYbVUg]YfhY`9b`hgW`Y]Xi`b[Yb`ni`f`J`YfVYggYfi`b[`XYf
HfU]b]b[ga`Yh`cXYb`i`bX`ni`f`æX]j`]Xi`U`]g]Yfi`b[`XYf
HfU]b]b[gd`Ubi`b["

8 i fW`gc`WY` : cfhgWf]hhY`ja`6YfY]W`XYf`HfU]bYfYbhk]W`i b[`k]fX
 Yg`a`Ò[`]W`ž`X]Y`@Y]ghi b[gX]U[bcgh]_`YZY`_h]j`ni` `]bhYfdYh]YfYb
 i bX`X]Y`Gh`f`_Yb`ni`ZØfXYfbž`k`À`fYbX`GW`k`ÀW`Yb`[`Yn]Y`h
 Ub[Y[Ub[Yb`k`YfXYb`"8]Yg`Yf`Ø`h`b]W`h`bi`f`X]Y`7`UbW`b`XYf
 BUh]cbU`a`UbbgW`UZhž]a`_ca`a`YbXYb`>U`f`VY]`XYf
 K`Y`ha`Y]ghYfgW`UZh`YfZc`[`fY]W`UVni`gW`bY]XYbž`gcbXYfb`_ØbbhY
 Ui`W`Ub[Zf]gh][`X]Y`6Ug]g`ZØf`bUW`U`h][`Yb`9fZc`[`]a`XYi`hgW`Yb
 : i »VU`Y`Y`Yb`"8]Y`5i`[`Yb`g]bX`Ui`ZBU[`Y`ga`Ubb`i`bX`gY]b`HYUa
 [`Yf]W`hYhž`k`À`fYbX`g]Y`g]W`Ui`Z`XUg`<`U`VZ]bU`Y`[`Y`Yb`Dcfhi`[`U`
 i`bX`X]Y`VYj`cfghY`YbXYb`<`YfUi`gZcfXYfi`b[`Yb`j`cfVYfY]hYb`"

: Øf`_cbh]bi`]Yf`]W`Y`9bhk]W`i b[Yb`i`bX`9]bV`]W`Y`]b`XYb` : i »VU`
 V`Y]Vh`X]Y`8]g_i`gg]cb`ØVYf`HfU]bYf`_ca`dYhYbnYb`i`bX
 Gd]Y`Yf`Y]ghi b[Yb`j`cb`6YXYi`hi`b[`"8Ybb`Y`h`hYbX`]W`]gh`Yg`XUg
 Ni`gUa`a`Ybgd]Y`U`Yfž`XUg`XYb`9fZc`[`]a`@Y]ghi b[ggdcfh
 Ui`ga`UW`h`"

8Yfk`YghYb`VYf]W`hYhž`XUgg`
 GdcfhgW`Ui`Yf`_`Àfhž`XUgg`
 6(`&`VYgW`fY]Vhž`k`]Y`

8YhU]`g	
J`c`f`ZU``	?`ØfdYfj`Yf`Yhni`b[
I`f`g`UW`Y	J`Yf`U`h`Yb`XYg`Gd]Y`Yfg
C`f`h	8`Yi`hgW`U`b`X
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "XYfk`YghYb`"XY • k k k "gd`c`fhgW`Ui`"XY • k k k "V!(`&`W`a

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`b!U[`"bYh