

7 \ f]gh] ' <]a a Y`ZU\ fh. '9]b ' : Yghj c`Yf
< c ZZbi b [' i bX '@YVYbgg]bb °

7 \ f]gh] ' <]a a Y`ZU\ fh. '9]b ' : Yghj c`Yf < c ZZbi b [' i bX
6YXYi hi b [" 'DZUffYf'8]YbYf'fYZY_h]Yfh'ØVYf'; `Ui VY'i bX
[YgY`gWUZh]WY' < YfUi gZc fXYfi b [Yb"



6UX`8Øf_\Y]a ž'8Yi hgW\`UbX`!`5a` \Yi h][Yb`&, "A U] &\$&) `k]fX
7 \ f]gh] ' <]a a Y`ZU\ fh [YZY]Yfhž`Y]b`VYXYi hYbXYgž`c Zh
i bhYfgW`ÀmhYg` : Ygh]ja`W\ f]gh]WYb`? U`YbXYf" `8]YgYg`9fY][b]g
Z]bXYh(\$`HU[Y`bUW`C ghYfb`ghUhi bX`\Uhj YfgW]YXYbY`B Ua Yb
k]Y` <]a a Y`ZU\ fhž`J UhYfhU[`cXYf` < YffYbhU[" `K`À\ fYbX`ZØf`j]Y`Y
A YbgWYb`XYf` : Y]YfhU[`U`g`ZfY]Yf`HU[`cXYf`J UhYfhU[
k U\ f[Ybca a Yb`k]fXž`k]fX`X]Y`fY`][]ØgY`6YXYi hi b [`j cb`DZUffYf
H\ca Ug`=Yk g_]U`g`gWk Yf` [fY]ZVUf`Y]b [Yghi Zh" `9f`Yf_`Àfhž`XUgg
XUg` : Ygh]b`XYf` ; YgY`gWUZh`c`Zh`k Yb][Yf`6YUW`hi b [`Z]bXYh`U`g
: YghY`k]Y`K]Y`bUW`hYb`c`XYf`C ghYfbž`X]Y`ZYgh`a]h`VYgh]a a hYb
HfUX]h]cbYb`j YfVi bXYb`g]bX`i bX`\Ài Z[Y` ; fØ» Y`k]Y` ; YgY[bYhY
<]a a Y`ZU\ fh `Ui g`ØgYb"

8]Y`V]V`]gWY`9fnÅ\`i b[`j cb`7\`f]gh]`<]a a Y`ZU\`fh`VYgW`fY]Vhž`k]Y
>gi g`(\$`HU[Y`bUW`gY]bYf`5i ZYfghY\`i b[`j cb`gY]bYb`Øb[Yfb`Ui Z
]b`XYb`<]a a Y` `ZÅ\`fh"8]YgY`gma Vc`]gWY`8UfghY`i b[`k]fX`j cb
DZUffYf`H\`ca Ug`8]YbYf`U`g` 5i ZU\`fYb`]b`XYb`<]a a Y`
]b`hYfd`fYh]Yfhž`k Ug`VYXYi hYhž`XUgg`>gi g`b]W`h`Y]bZUW
j YfgW`k i bXYb`]ghž`gcbXYfb`U`g`DfÅgYbn`ØVYfU`Xcfh`V`Y]Vhž`k c
A YbgW`Yb`Ub`]b`XYb`_Yb`i bX`]a`bUW`Zc`[Yb`"b`XYf
5dcghY`[YgW`]W`h`k]fX`X]YgYa`<]a a Y`ZU\`fhgYf`YVb]g`Y]bY`K`c`_Y
ni [YgW`f]YVYbž`X]Y`X]Y`; Y[Ybk Ufh`; chhYg`gma Vc`]g]Yfh"8]Yg
ZØ\`fh`ni`XYf` , VYf`Y[i b[ž`XUgg`>gi g`]a`<]a a Y`i bg`bÅ\`Yf`gY]b
_Ubb`U`g`k Å\`fYbX`gY]bYf`NY]h`Ui Z`9fXYb`]b`g`fUY`"

9]bY`9]b`UXi b[`ni f`< cZZbi b[

7\`f]gh]`<]a a Y`ZU\`fh`k]fX`U`g`Y]b`DYfgdY`_h]j k YW`gY`VYgW`f]YVYbž
XYf`XUni`Ub`fY[hž`ØVYf`X]Y`XfÅb[YbXYb`H\`Ya Yb`XYf`; Y[Ybk Ufh
\`]bk Y[ni gY\`Yb`"; Yk U`hž`?`f]Y[`i bX`i a k Y`hdfcV`Ya Y`ZcfXYfb`XYb
A YbgW`Yb`cZi\`YfUi`g"8YbbcW`]gh`XUg`; Ygh`Y]bY`9]b`UXi b[ž
<cZZbi b[`i bX`@YVYb`gg]bb`ni`Z]bXYb"8Yf`; YX]W`hj`Yfg`j cb`<]XY
8ca`]bž`XYf`Y]bY`<U`hi b[`XYf`<cZZbi b[`i bX`6YfY]hgW`UZh`UVV]`XYhž
k]fX`]b`X]YgYa`?`cb`hYi`h`n]h]Yfh" DZUffYf`8]YbYf`Yfa`i`h[]h`XUni`ž
_Y]bY`; YghYb`XYf`; fYi bX`]W`_Y]h`ni`nY][Yb`i bX`XYb`A`i`h`ZØf
; YfYW`h[]_Y]h`ni`Yb`hk`]W`_Y`b`"9g`k]fX`VYhc`b`hž`XUgg`YXYf`9]bnY`bY
X]Y`A`Ò[`]W`_Y]h`\`Uhž`ZØf`Ub`XYfY`Y]b`GhØW`_<]a a Y`Ui Z`9fXYb`ni
gY]b`"

8Ug`; Ygh`k]fX`b]W`h`bi`f`U`g`Åi`»`YfYg`9fY][b]g`j YfghUbXYbž`gcbXYfb
j]Y`a Y`f`U`g`]bbYfYf`DfcnYgg"9g`ZcfXYfh`X]Y`; `Åi`V][Yb`Ui`Zž
nk]gW`Yb`<]a a Y`i bX`9fXY`ni`YVYbž`a`]h`XYb`; Ø»Yb`Ui`ZXYa
6cXYb`i bX`XYa`<YfnYb`cZZb`"8Yf`; `Ui`VY`Ub`X]Y`; Y[Ybk Ufh
>gi`V`Y]Vh`ZØf`j]Y`Y`j cb`6YXYi`hi b[ž`Ui`W`k`Ybb`g]Y`a`UbW`a`U`
[YZØ\`h`b]W`h`gd`ØfVUf`]gh"8]Y`Øb[Yfž`X]Y`bUW`>gi`<]a a Y`ZU\`fh
ni`fØW`_Y\`fhYbž`k`UfYb`a`]h`; fYi`XY`YfZØ`hž`a`Ò[`]W`Yfk`Y]gY
Ui`Z[fi bX`XYf`9fZØ`i b[`a`]h`XYa`<Y][Yb`; Y]ghž`k`Ug`Ui`ZY]bY`h]YZY
]bbYfY`J`Yfk`UbX`i b[`]\`]bk`Y]gh`"

8]Y`F`Y`Yj`Ubn`j`cb`<]a a Y`ZU\`fh

ϕ·XYf'h\Yc`c[]gWYb'6YhfUW hi b['k]fX'XUfUi Z'\b[Yk]YgYbž'XUgg
>gi g'ja ' <ja a Y`U_hj']gh'i bX'b]W h'i]b'Y]bYa 'Ni ghUbX'XYg
J cffi \YghUbXg'j Yfk Y]'h"·DZUffYf' =Yk g_] 'i bhYfghfY]W hž'XUgg'X]Y
<YffgW UZh'>gi 'ØVYf'X]Y'K Y'h'k Y]hYf\Å'h"·5i W'k Ybb'XUg'F Y]W
; chhYg'bcW' b]W h'j c`YbXYh'i]ghž'_ÖbbYb' <]bk Y]gY'Ui Z'; chhYg
9]b[fY]ZYb']b'; YVYhgYf\Øfi b[Yb' i bX'dYfgÖb`]W Yb'9f'YVb]ggYb
[YZi bXYb'k YfXYb"·8]YgY'DYfgdY_h]j Y`Àggh'F Ui a 'ZØf'X]Y
<cZbi b[ž'XUgg'Ui W'gW'k YfY'NY]hYb'ØVYfk i bXYb'k YfXYb
_ÖbbYb"

ϕ·XYf`'hi f[]gWYb'F Y]\YbZc`[Y'XYg'W f]gh]W Yb'? U`YbXYfg']gh
7\ f]gh] <ja a Y`ZU\fh'Y]bY'VYXYi hYbXY'9hUddYž'X]Yž'Å\b`]W'k]Y
UbXYfY': YghYž'Y]bY'h]YZYfY'6YXYi hi b['\Uh"·9g']gh'Y]b'HU[ž'XYf'Ub
X]Y'F ØW__Y\ f'>gi 'ni 'gY]bYa 'J UhYf'Yf]bbYfh'i bX'gca]h'ni f
FYZYI]cb'ØVYf'XYb'; `Ui VYb'Y]b'ÅXh"·K Yf'U`YfX]b[g'b]W h'a]h'XYb
fY'] []ÖgYb'HfUX]h]cbYb'j YfhfUi h']ghž'k]fX'a Ö[`]W Yfk Y]gY'X]Y
h]YZYfY'6YXYi hi b['XYg': Yghg'b]W h'gcZcfh'Yf_YbbYb"·a '? c b hfUgh
ni 'XYb' [fc»Yb': YghYb'k]Y'K Y]\bUW hYbž'XUg'X]Y'; YVi fh'>gi
ZY]Yfhž'cXYf'·C ghYfbž'XUg'gY]bY'5i ZYfghY\ i b['h\Ya Uh]g]Yfhž'V'Y]Vh
7\ f]gh] <ja a Y`ZU\fh'cZh'ja 'GW UhhYb'XYf'UbXYfYb': Y]Yf`]W _Y]hYb"

8]YgY'j]Y`gW]W h][Y'5i gY]bUbXYfgYhni b['a]h'7\ f]gh] <ja a Y`ZU\fh
k]fX'j cb'XYb' [YbUbbhYb'E i Y`Yb'XYi h]W ž'X]Y'ni a 'J YfghÅbXb]g
i bX'ni f'K YfhgW Åhni b['X]YgYg': YghYg'VY]hfU[Yb"·9]b'HU[ž'XYf
gck c`\`ni f'FYZYI]cb'U`g'Ui W'ni f' <cZbi b['Y]b'ÅXhž']gh'Zc`[`]W
a Y\ f'U`g'bi f'Y]b'nk Y]ZY`\ UZhYg'ZfY]Yg'K cW YbYbXY'ZØf'j]Y'Y"·9g
]gh'Y]bY'A Ö[`]W _Y]hž']bbYni \U'hYb' i bX'g]W 'a]h'XYa ' ; `Ui VYbž
XYb'Y][YbYb'K YfhYb' i bX'XYa '@VYb'Ui gY]bUbXYfni gYhYb"·8]Y
9]b'UXi b[ž'ZØf'UbXYfY'Y]b'GhØW_ <ja a Y`ni 'gY]bž'V'Y]Vh'Y]b
nYbhfU'Yf'; YXUb_Yž'XYb'·YXYf'ZØf'g]W 'gY'Vgh]b hYfdYh]YfYb' _Ubb"

: Øf'k Y]hYfY' ϕZcfa Uh]cbYb'ØVYf'X]Y'j YfgW]YXYbYb'W f]gh]W Yb
: Y]YfhU[Y' i bX'XYfYb'6YXYi hi b[Yb'_ÖbbYb' ϕhYfYgg]YfhY'X]Y
ϕ\U'hY'j cb'7\ f]gh]W 'J Yf`]YVh'gck]Y'9F: 'i bX'F \Y]b'DZU`n
VYgi W Yb"

8YhU]`g	
C fh	6UX`8Øf_`Y]a ž`8Yi hgWΛ`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "f`Y]bdZU`n"XY • k k k "YfZ"XY • WΛ f]gh`WΛ !j Yf`]YVh"XY

6Ygi WΛ Yb `G]Y `i bg`Ui Z. `b!U["bYh