

DfchYghY ']b '@cg'5b[Y`Yg`Yg_U`]YfYb. BUh]cbU`[UfXY`]a '9]bgUhn°

†b '@cg'5b[Y`Yg'dfchYgh]YfYb`HUi gYbXY`[Y[Yb'⇒9!F Unn]Yb
i bX`XYb`9]bgUhn`XYf`BUh]cbU`[UfXYžk Ug'ni ; Yk U`hi bX
: YghbU\ a Yb`ZØ\fh"



@cg'5b[Y`Ygž? U`]Zcfb]Ybž! G5`! †b '@cg'5b[Y`Yg`Yg_U`]YfYb`X]Y
DfchYghY`[Y[Yb`X]Y`I G!9]bk UbXYfi b[gVY\ŌfXY`⇒9"8]Y
8Ya cbghfUh]cbYbžX]Y`Ua` : fY]hU[žXYa` * " † b] ' & \$ &) žVY[UbbYbž
f]W`hYb`g]W`[Y[Yb`X]Y`F Unn]Yb`i bX`5VgW`]YVi b[YbžX]Y`j cf
U`Ya` ; YV]YhY`a`]h`c\Yf`@Uh]bc!6Yj Ō`_Yfi b[`VYhfUZYb" `HUi gYbXY
j cb`8Ya cbghfUbhYb`[]b[Yb`Ui Z`X]Y`GhfU» Yž`i a`]b`9bXY`X]YgYf
A U» bU\ a Yb`ni`ZcfXYfb" , VYfk]Y[YbX`Zf]YX`]Wž`[UV`Yg`YXcW
Ui W`[Yk U`hgUa Y`5i ggW`fY]hi b[YbžX]Y`X]Y`6Y\ŌfXYb`j cf`[fc» Y
<YfUi gZcfXYfi b[Yb`ghY`hYb"6Yf]W`hY`ØVYf` : U`gW`a Y`Xi b[Yb
ØVYf`Y]bY`F Unn]U`]b`Y]bYf`<ca Y!8Ydch! :]]U`Y`hfi [Yb`ni`f`i bfi` \Y
VY]ž`U`g`8Ya cbghfUbhYb`]b`XYf` : c`[Y`5i hcg`UbnØbXYhYb`i bX`Ui Z
]`bYb`ghUbXYbžk Å\YbX`X]Y`Dc`nY]`j Yfgi W`hYžX]Y`G]hi Uh]cb`ni
_cbhfc`Y]fYb"8Yf`9]bgUhn`j cb`HfÅbYb[Ug`i bX` ; i a a] [YgW`cggYb

k Uf`Ài Z[ži bX`Yg`[UV`a Y`fYfY` : YghbU`a Yb`i bhYf`XYb
5_hj`]ghYb`"DfchYghY`ZUbXYb`gc`[Uf`k`À`fYbX`Y]bYg`A`@G!Gd]Y`g
ghUhhž`VY]`XYa` : Ubg`YVYbZU`g`[Y[Yb`X]Y`A U» bU`a Yb`XYf`⇒9
dfchYgh]YfhYb`"

I G!DfÀg]XYbh`8cbU`X`Hfi a d`fYU[]YfhY`Ui ZX]Y`DfchYghY`i bX
YbhgUbXhY`fi bX`&\$\$\$` ; UfX]ghYb`XYf`BUh]cbU`[UfXY`bUW`@cg
5b[Y`Yg`"8]YgYf`GWf]hh`k`i fXY`j`cb`?U`]Zcfb]Ybg` ; ci`j`YfbYi`f` ; Uj`]b
BYk`gca`gW`UfZ`_f]h]g]Yfhž`XYf`Hfi a dg`J`cf[Y`Yb`U`g
j`YfZUggi`b[gk`]Xf][`Ubg]Y`h`i`bX`Y]bY`?`U[Y`]b`9fk`À[i`b[`n]Y`h`
BYk`gca`VYhcbhž`XUgg`XYf`9]bgUhn`XYf`BUh]cbU`[UfXY`[Y[Yb`XYb
K`]`Yb`XYg`6i`bXYgghUUhYg`YfZc`[h`i`bX`U`g`]`Y[U`VYhfUW`hYh`k`]fX`
K`À`fYbXXYggYb`k`]fX`X]Y`G]hi`Uh]cb`Xi`fW`Y]b
J`YfgUa`a`i`b[gj`YfVch`ZØf`X]Y`≠bYbghUXh]`cb`@cg`5b[Y`Yg`k`Y]hYf
Ub[YgdUbbhž`k`À`fYbX`X]Y`Dc`]nY]`i`bX`UbXYfY`G]W`Yf`Y]hg`_f`À`ZhY
<i`VgW`fUi`VYf`ni`f` , VYfk`UW`i`b[`XYf`DfchYghY`Y]bgYhnYb`"

; Yk U`h`i`bX` : YghbU`a`Yb`

8]Y` ; Yk U`h`k`À`fYbX`XYf`DfchYghY`]gh`VYa`Yf`_Ybgk`Yfh`6Yf]W`hYb
ni`Zc`[Y`k`i`fXYb`a`]bXYghYbg`)`*`DYfgcbYb`]a`Ni`gUa`a`Yb`Ub[`a`]h
XYb`i`bfi`Yb`ZYgh[Ybca`a`Ybž`k`cVY]`Ui`W`]b`GUb` : fUbW]gWc
[Yk U`hgUa`Y`5i`ggW`fY]hi`b[Yb`[Ya`Y`XYh`k`i`fXYb`"Ni`XYa`k`i`fXY
Y]bY`Ui`ghfU`]gW`Y`æi`fbU`]gh]b`a`]h` ; i`a`a`][YgW`cggYb`[Yhfc`ZYb`
Hfchn`XYg`ØVYfk`]Y[YbX`Zf]YX`]W`Yb`7`UfU`hYfg`XYf`DfchYghY`_Ua
Yg`ni`Y`Zh[Yb`Ni`gUa`a`Ybgh`Ø»Yb`nk`]gW`Yb`8Ya`cbghfUbhYb`i`bX
CfXbi`b[g`_f`À`ZhYb`"DfÀg]XYbh`Hfi`a`d`VYnY]W`bYhY`X]Y
DfchYgh]YfYbXYb`U`g` [Yk U`hgUa`Yž`Ui`Zgh`À`bX]gW`Y`A`Yi`hYb`i`bX
ZcfXYfhY`Y]b`À`fhYfYg`8i`fW`[fY]ZYb`"

8Yf`9]bgUhn`XYf`BUh]cbU`[UfXY`i`bX`X]Y` ; Yk U`h`VY]`XYb`DfchYghYb
UVYb`gck`c`b`XYf`2`ZYbh`]W`_Y]h`U`g`Ui`W`VY]`dc`]h]gW`Yb
9bhgW`Y]Xi`b[ghf`À[Yfb`ZØf`6Ygcf[b]g`[Ygcf[h`5a`bYghm
≠bhYfbUh]cbU`VYnY]W`bYhY`X]Y`a`]h`À`f]gW`Y`DfÀgYbn`]b`@cg`5b[Y`Yg
U`g`[YZ`À`f`]W`i`bX`VYi`bfi`][YbX`" ?f]h`_Yf`VY`ZØf`W`hYbž`XUgg
Hfi`a`d`XUg`A`]h`À`f`ni`f`i`bhYfXfØW`_i`b[`XYg`K`]XYfghUbXg`Y]bgYhnhž
k`Ug`]b`XYf` ; YgW`]W`hY`XYf`i`G5`V]g`Yf`bi`f`gY`f`gY`hYb`j`cf`_Ua`"

F YU_h]cbYb `Ui Z`X]Y `Dfc hY ghY

8]Y`Dfc hY ghY `gW\Y]bYb`Ub`XYf`G]hi Uh]cb`]bg[YgUa`h`b]W\hg`ni
 j YfÅbXYfb"8]Y`8Ya`cbghfUbhYb`ZcfXYfb`k`Y]hYf\]b`Y]b`9bXY`XYf
 F Unn]Yb`[Y[Yb`9]bk`UbXYfYf`i`bX`X]Y`F`ØW_bU\`a`Y`XYf
 BUh]cbU`[UfXY`Ui`g`@cg`5b[Y`Yg"8]Y`Ub[YgdUbbhYb`J`Yf\`Å`hb]ggY
]b`XYf`GhUXh`k`YfXYb`Xi`fW`6Yf]W\hY`ØVYf`k`Y]hYfY`VYj`cfghY\`YbXY
 8Ya`cbghfUh]cbYb`bcW\`j`YfghÅf`_`h"8]Y`Gcf[Yb`ØVYf`a`Ø[`]W\Y
 bYi`Y`5i`ggW\fY]hi`b[Yb`V`Y]VYb`Ub[Yg]W\hg`XYf`U_hi`Y`Yb
 9bhk`jW`i`b[Yb`[fc» "

8]Y`I`bfi`Yb`]b`@cg`5b[Y`Yg`g]bX`5i`gXfi`W`_`Y]bYf`VfY]hYfYb
 I`bni`Zf]YXYb\`Y]h`a`]h`XYf`9]bk`UbXYfi`b[gdc`]h]_`XYf`Hfi`a`d!
 5Xa`]b]ghfUh]cb"K`]Y`]b`XYf`J`Yf[Ub[Yb\`Y]h`\UVYb`X]Y
 Dfc hY gh]YfYbXYb`Y]b`ghUf`_`Yg`G][bU`[Y[Yb`X]Y`A`U» bU\`a`Yb`XYg
 DfÅg]XYb hYb`[YgYhnh`i`bX`nY][Ybž`XUgg`XYf`K`]XYfghUbX`[Y[Yb`X]Y
 U_hi`Y`Y`Dc`]h]_`YVYbX][`]gh"Zf"XYž`cd!cb`]bY"XYž`gfZ"W\

8YhU]`g	
J`c`f`ZU``	8Ya`cbghfUh]cbYb
I`f`g`UW\`Y	Dfc hY ghY`[Y[Yb`9]bk`UbXYfi`b[gdc`]h]_`
C`f`h	@cg`5b[Y`Ygž`?`U]Zcfb]Ybž`I`G5
J`Yf`Y`hnhY	%
:`Y`ghb`U\`a`Yb	%%*
E`i`Y`Y`Yb	<ul style="list-style-type: none"> • k k k "Zf"XY • k k k "cd!cb`]bY"XY • k k k "gfZ"W\

6Ygi W\Yb`G]Y`i`bg`Ui`Z.`b!U["bYh