

F i gg]gW\ Y`6YXfc\ i b [`]b`XYf`C ghgYY.
: fY[UhhY`6UmYfb`j YfZc`[h°

6YcVUW\hi b[Yb`nk]gW\Yb`XYi hgW\Yf: fY[UhhY`i bX
fi gg]gW\Ya`NYfghØfYf`j YfghÀf_Yb`X]Y`GdUbbi b[Yb`]b`XYf
C ghgYY" B 5HC`d`Ubh`G]W\Yf\Y]hga U» bU\`a`Yb"

F c ghcW_ž`8Yi hgW\`UbX`!`5a`&, "A U] &\$&) `Y[hY`X]Y`XYi hgW\Y
: fY[UhhY`6UmYfb`]a`< UZYb`j cb`F c ghcW_`Ubž`k`À`fYbX`]b`XYf
B`À`Y`XYf`fi gg]gW\Y`NYfghØfYf`J]W`!`5Xa`]fU`?`i`U_cj` `Zc`[hY`"8Yf
fi gg]gW\Y`NYfghØfYf`\UhhY`X]Y: fY[UhhY`bUW\`Y]bYa`i bhYf
a`]ggj YfghÀbX`]W\Yb`l`a`ghÀbXYb`Xi`fW\ [YZØ`fhYb`A`Ub`Øj`Yf`]b`XYf
C ghgYY`j`YfZc`[h°`9l`dYfhYbž`k`]Y`GYVUgh]Ub`6fi`bgž`k`Y]gYb`XUfUi`Z
\]bž`XUgg`gc`W\Y`6Y[Y[bi b[Yb`nk]gW\Yb`B 5HC`i`bX`fi gg]gW\Yb
GW\]ZYb`_ØbZh][`ni`bY\`a`Yb`_Øb`bhYbž`]bgVYgcbXYfY`bUW\XYa
F i gg`UbX`[fc» Y`GYYa`Ub`Øj`Yf`Ub[Y_ØbX][h`\Uh`"8]Y`B 5HC`nY][h
g]W\`U`Ufa`]Yfh`ØVYf`X]Y`j`YfghÀf`hY`DfÀ`gYbn`XYf`fi gg]gW\Yb`A`Uf]bY
]b`XYf`ghfUHY`[]gW\`VYXYi`hYbXYb`C ghgYY"

8Yf`fi gg]gW\Y`NYfghØfYf`J]W`!`5Xa`]fU`?`i`U_cj` ž`XYf`ni`f`l`XU`cm
?`UggY`[Y\`Øfhž`]gh`XYb`_VUf`a`]h`a`cXYfbYb`l`!`6cch!
5V`k`Y`fhYW\bc`c`[]Yb`Ui`g[YghUhhYh`"8]YgY`6Ygcf[b]g`k`]fX`bi`f
bcW\`j`YfghÀf`_hž`XU`X]Y: fY[UhhY`6UmYfb`ni`j`cf`]a`B`cfXU`h`Ubh]_
k`À`fYbX`Y]bYf` , Vi b[`YVYbZU`g`j`cb`fi gg]gW\Yb`NYfghØfYfb
j`YfZc`[h`k`i`fXY`"8]Y`B 5HC`d`Ubh`XUfUi`Z`]b`j`YfghÀf`hY`DUhfci`j`Ybž
Y]bYb`]bhYbg]j`YfYb`≠Zcfa`Uh]cbgUi`ghUi`gW\`i`bX`[Ya`Y]bgUa`Y
, Vi b[Ybž`i`a`X]Y`G]W\Yf\Y]h]b`XYf`FY[]cb`ni`Yf\`Ø\Yb"

F i gg]gW\ Y`A`Ub`Øj`Yf`]b`XYf`C ghgYY

Ni`XYb`U`_hi`Y`Yb`9bhk`]W_`i`b[Yb`[Y\`Øfh`X]Y`5b`_ØbX][i`b[`XYf
fi gg]gW\Yb`A`Uf]bYž`Ua`A`]h`k`c`W\`Y]b`[fØ» YfYg`A`Ub`Øj`Yf`]b`XYf

C ghgYY'ni 'ghUfhYb"@Ui h'B ØfbVYf[Yf'6`Uhh'bY\ a Yb'a Y\ f'U'g' \$
?f]Y[ggW\]ZZY' i bX'UbXYfY'K UggYfZU\fnYi [Y'Ub'X]YgYf', Vi b['hY]'ž
X]Y'Yhk U'*"\$\$\$'A]'hÀfUb[Y\ Òf][Y' i a ZUggh" '8 Ug'fi gg]gW\ Y
J YfhY]X][i b[ga]b]ghYf]i a '[]Vh'Ubž'XUgg'X]YgYg'A UbÒj Yf'XYf
HYghi b['XYf'6YfY]hgW\ UZh'XYf'A Uf]bYghfY]h_ fÀZhY'ni a 'GW\ i hn
bUh]cbU'Yf' ðhYfYggYb'X]Ybž'k À\ fYbX'Yg'Ui W\ 'XYb'GW\ i hn
k]W\ h][Yf'GYYk Y[Y' i bX'? ØghYb[YV]YhY' hfU]b]Yfh"

8]YgY'fi gg]gW\ Yb', Vi b[Yb'g]bX'b]W\ h'bYi /]a 'ž b] ZUbX'VYfY]hg
Y]b'VYXYi hYbXYg'B 5HC!A UbÒj Yf'ghUhhž'Ub'XYa 'Yfgha U'g'X]Y
Z]bb]gW\ Y'A Uf]bY'hY]'[Ybca a Yb'\Uh" '8]Y'FYU_h]cb'Fi gg'UbXg''Y»
b]W\ h'Ub[Y'Ui Zg]W\ 'k UfhYb/XUg'A UbÒj Yf'VY[Ubb'Y]bYb'HU[
bUW\ 'XYa '5VgW\ 'i gg'XYg'B 5HC!HfU]b]b[g"

G]W\ Yf\ Y]hg`U[Y']a 'C ghgYYfUi a

8]Y'g]W\ Yf\ Y]hgdc`h]gW\ Y'@U[Y']a 'C ghgYY!FUi a 'k]fX'U'g
ni bY\ a YbX'dfY_Àf'VYgW\ f]YVYb" '5i » Yba]b]ghYf'æ\ Ubb
K UXYd\i 'VYhcbh'X]Y'Xf]b[YbXY'Bchk YbX][_Y]h'Y]bYg'YZZY_h]j Yb
GW\ i hnYg'XYf'Yi fcdÀ]gW\ Yb'? ØghYb"<]bk Y]gY'Ui Z'\mVf]XY
?f]Y[gZØ\fi b['Xi fW\ 'Fi gg'UbXž'k]Y'a i ha U»]W\ Y'GUVchU[YU_hY
Ub' i bhYfgYU_UVY`bžj YfghÀf_Yb'X]Y'6Ygcf[b]g'ØVYf'Dfcj c_Uh]cbYb
XYf'fi gg]gW\ Yb'@ Zhk UZZY' i bX'A Uf]bY"

æa 'FU\ a Yb'XYf'B 5HC! ð]h]Uh]j Yb'k i fXY'X]Y'HUg_': cfW\ '6U'h]W
GYbhf m'Y]b[Yf]W\ hYhž' i a 'X]Y'G]W\ Yf\ Y]h]b'XYf'FY[]cb'ni
Yf\ Ò\Yb" '8]Y'B 5HC' d'Ubhž'n]j]Y' ðZfUghfi _hi f'ni f'a]'hÀf]gW\ Yb
, VYfk UW\ i b['ni 'bi hnYb' i bX'_ÒbbhY'6YhfY]VYf'j cb' C Zg\cfY!
K]bXdUf_g' i bX'^ !D`Uhhžcfa Yb'ni f' ðghU`Uh]cb'j cb'FUxUfUb`U[Yb
j YfdZ]W\ hYb"

8]Y'[Yd`UbhYb'A U» bU\ a Yb'ni f'J YfVYggYfi b['XYf
GYYfUi a ØVYfk UW\ i b['ghY\Yb'YXcW\]b'XYf'?f]h]_ "9i dYfhYb
k UfbYb'XUj cfž'XUgg'X]Y'n]j]Yb'K]bX_fUZhUb`U[Yb']\ fYb'7\UfU_hYf
U'g'gc`W\ Y'j Yf'YfYb'_ÒbbhYb" '8]Y'6i bXYgk Y\ f' i bX'XYf'6B 8
dfØZYb'ni XYa 'bYi Y'HYW\ bc`c []Ybž' i a 'fi gg]gW\ Y' i !6cchY' i bX
l bhYfk UggYf!8fc\ bYb'VYggYf'Ui ZgdØfYb'ni '_ÒbbYb" Gc'k]fX'X]Y
A Yh\cXY'XYf'8]ghf]Vi hYX'5W\ i gh]WGYbg]b['fB 5GŁ'YfdfcVhž' i a

U_i gh]gWXY`G][bU`Y`i bhYf`K UggYf`ni `Yf_YbbYb"

Æg[YgUa h`Àggh`g]W`gU[Ybž`XUgg`XYf`C ghgYYfUi a `ni fnY]h`Y]b
6fYbbdi b_h[Ycdc`]h]gWXYf`GdUbbi b[Yb`]ghž`b`XYa `gck c\`
F i gg`UbX`U`g`Ui W`X]Y`B5HC`YbhgWXY]XYbXY`ÆhYfYggYb`j YfZc`[Yb"
8]Y`G]hi Uh]cb`YfZcfXYfh`_cbh]bi]Yf`]WXY`K UW`gUa _Y]hi bX
7c``UVcfUh]cb`nk]gWXYb`XYb`GhUUhYbž`i a `X]Y`G]WXYf\Y]h`XYf
F Y[]cb`ni `[Yk Å\`f`Y]ghYb"

8YhU]`g	
J c fZU``	\mVf]XY`6YXfc\i b[Yb
C fh	F c ghcW_ž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "Zf"XY• bi YfbVYf[Yf!V`Uhh"XY• k k k "hU[YggW`Ui "XY

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh