

5`Ufa ghi ZY`F ch. `J Yf\YYfYbXY`<]hnYk Y``Y
i bX` ; Yk]hhYf`]b`GUW gYb`Xfc\Yb`°

‡b`GUW gYb`k]fX`ZØf`X]Y`nk Y]hY`K cWXYb\Ä`ZhY`ghY][YbXY
; Yk]hhYf[YZU\ f`dfc[bcgh]n]Yfh`°9fZU\ fYb`G]Y`a Y\ f`ØVYf`X]Y
U_hi Y``Yb`K YhhYfYI hfYa Y`i bX`dfc[bcgh]n]YfhY`5V_Ø\`i b["



GUW gYbž`8 Yi hgW `UbX`!`K Ug`[Y\`h]a` `K YhhYf[YgWY\Yb`ØVYf
GUW gYb3`8Yf`Gca a Yf`\Uh]g]W`a]hj c``Yf`K i W`h
ni fØW_[Ya Y`XYhž`i bX`X]Y`HYa dYfUhi fYb`ghY][Yb`]b
gW`k]bXY`YffY[YbXY`< Ø\Yb`"K YhhYfYI dYfh]b`Gi gUbbY`@Ub[\Ubg
j cb`A 8F`k Ufbh`ZØf`X]Y`nk Y]hY`K cWXYb\Ä`ZhY`j cf`a Ø[`]WYb
<]hnY[Yk]hhYfbž`X]Y`Xi fW`X]Y`ni bY`a YbXY`ZYi W`hY`@ Zh
VY[Øbgh][h`k YfXYb`"6]g\Yf][Y`< ØW`ghk YfhY`ZØf`XYb` † `]ž`X]Y`]b
GUW gYb`VY]" , ž ; fUX``]Y[Yb` `YffY]W`h]b` ; fc» fØW`Yfgk U`XY!
K ØghYbgW`YhhY`ja` †\`f`&\$%-`gck]Y`ja` A 8F`!GYbXYnYbhfi a
@Y]dn][`&\$&&` ` _ØbbhYb`gca]h`vU`X`k]YXYf`Ui Z`XYf`HU[YgcfXbi b[
ghY\Yb`"9g`V`Y]Vh`gdUbbYbX`ni`VYcVUW`hYbž`cV`g]W`bYi Y
HYa dYfUhi ffY`cfXY`Y]bghY``Yb`k YfXYb`"

8cW`XYf`Gca a Yf`Vf]b[h`b]W`h`bi f`<]hnYž`gcbXYfb`Ui W`X]Y
; YZU`f`j cb`l bk YhhYfb`a]hg]W`"5i W`k Ybb`[YbUi Y`Dfc[bcgYb
b]W`h`a Ò[`]W`g]bXž`nY][Yb`g]W`j`a a Yf`Ài Z][Yf`5bnY]W`Yb`ZØf
]bghUV]`Y`K YhhYf`U[Yb`"5V`: fY]hU[`k]fX`Y]bY`5V_Ø`i b[`j cb`XYf
U_hi Y`Yb`GU`UfU!<]hnY`Yfk UfhYh`"6YfY]hg]b`X]YgYa `»U`f`U`h`XYf
K]bhYf`&\$&(`#&) `a]h`bi f`%\$- `@]hYfb`B]YXYfgW`U[`dfc
E i UXfUha`YhYf`Y]bY`Ui ZU`YbX`[Yf]b[Y`A Yb[Y`Ub`FY[Yb`i bX
GW`bYY`[Y`]YZYfž`k`À`fYbX`XYf`8i fW`gW`b]h`X]YgYf
FYZYfYbndYf]cXY`VY]`%) &@]hYfb`U[``8]Y`hfcW`YbYb`6YX]b[i b[Yb
a UW`Yb`g]W`ni bY`a YbX`]b`GUW`gYbg`: ØggYb`i bX`6ÅW`Yb
VYa Yf`VUfž`k Ug`X]Y`G]hi Uh]cb`k Y]hYf`j YfgW`ÅfZh`

<]hnY`i bX`B]YXYfgW`U[`]a `8YhU]`

K]Y`g]Y`h`Yg`Y][Yb`h]W`a]h`XYb`[YbUi Yb`K YhhYfXUhYb`Ui g3`8]Y
FØW`V`]W`Y`j cb`k YhhYf`W`ca `V]YhYb`i a ZUggYbXY`»Zcfa Uh]cbYb`ni
B]YXYfgW`U[ž`HYa dYfUhi f`i bX`K]bX`"8UVY]`k YfXYb`X]Y
HYa dYfUhi fYb`]b`XYb`Y`h`hYb`(`, `Ghi bXYb`[YbUi `UbU`mg]Yfh`
A cf[Ybg`g]bX`X]Y`K YfhY`Ua `b]YXf][ghYb`i bX`ghY][Yb`]a
HU[Ygj Yf`Ui Z`Ub` `i bX`XUg`b]W`h`bi f`]b`gh`Xh]gW`Yb`; YV]YhYbž`k c
X]Y`<]hnY`c Zh`ghUi hž`gcbXYfb`Ui W`Ui Z`XYa `@UbXž`k c`X]Y
l bhYfgW`]YXY`nk]gW`Yb`HU[Yg`ØW`gh`i bX`H]YZghY`a dYfUhi fYb
[fØ»Yf`g]bX`"

6YgcbXYfg`Ub`Y]»Yb`Gca a YfhU[Yb`g]bX`X]Y
HYa dYfUhi fgW`k Ub`_i b[Yb`Ui g[Ydf`À[h`»`X`Yb`Y`h`hYb`"*)`HU[Yb
`UVYb`K YhhYfVYcVUW`hi b[Yb`Ui W`X]Y`9l hfYa YfY][b]ggY
Xc`_i a Ybh]Yfž`X]Y`b]W`h`bi f`]b`GUW`gYbž`gcbXYfb`Ui W`[`cVU`
]a a Yf`Ài Z][Yf`Ui Zh`YhYb`" &\$&` `U`h`g]W`U`g`XUg`Y]»YghY`»U`f
gY]h`6Y[]bb`XYf`5i ZnY]W`bi b[Yb`YhUV`]Yfž`a]h`Y]bYf`[`cVU`Yb
8i fW`gW`b]hghY`a dYfUhi fž`X]Y`ZUgh`%ž) `..7`ØVYf`XYa
j cf]bXi ghf]Y`Yb`B]j YUi ``]Y[h`

; `cVU`Y`K YhhYfd`Àbca YbY`i bX`]`fY`: c`[Yb

8Yf`?`]a Uk UbXY`Y`]bhYf`Àggh`Ui W`]b`9i fcdU`i bX`UbXYfgk c`gY]bY
Gdi fYb`"9]b`6`]W`_Ui ZY]bY`7`fcb]_`j cb`9l hfYa k YhhYfYfY][b]ggYb
nY][hž`XUgg`X]Y`9fY][b]ggY`]a a Yf`ØZhYf`i bX`Y`Zh][Yf`Ui Zh`YhYb`"

5i g`XYa `6Yf]W`h`XYg`l a k Y`hVi bXYgUa hYg`[Y`h`Yfj cfž`XUgg
 &\$&'`XUg`(+`" `u\`f`b`: c`[Y`a]h`ØVYfXi fW`gW`b]h`]W`Yf
 HYa dYfUhi f`k Uf`"BcfXUa Yf`_U`Yf`YVhY`Y]bY
 HYa dYfUhi fghY][Yfi b[`i a `&ž\$%`..7`ØVYf`XYa ` \]ghcf]gW`Yb
 8i fW`gW`b]h` `Y]b`U`Ufa]YfYbXYg`G][bU`ZØf`X]Y`[YgUa hY`9fXY"
 8]Y`<]hnYk Y`Yb`]b`9i fcdU`i bX`X]Y`Yi hfYa Yb`B]YXYfgW`À[Y`]b
 UbXYfYb`HY]`Yb`XYf`K Y`hj YfXYi h]W`Yb`X]Y`8f]b[`]W`_Y]hž`XYb
 ?`]a Uk UbXY`Yfbgh`ni `bY`a Yb"

÷g[YgUa h`a UW`Yb`i bg`X]YgY`9bhk]W`_i b[Yb`XYi h`]W`ž`XUgg`Yg`Ub
 XYf`NY]h`]ghž`XYa `K YhhYf`i bX`XYb`XUa]hj YfVi bXYbYb
 BUhi fYfY][b]ggYb`a Y`f`5i Za Yf_gUa _Y]h`ni `gW`Yb`_Yb`"8Yf
 Gca a Yf`a U[`ZØf`j]Y`Y`Y]bY`NY]h`XYf`: fYi XY`gY]bž`XcW`X]Y
 <`YfUi gZcfXYfi b[Ybž`X]Y`Yf`a]h`g]W`Vf]b[hž`g]bX`b]W`h`ni
 i bhYfgW`À`h`Yb"

: Øf`XYhU]`YfhY`K YhhYfVYf]W`hY`i bX`U`_hi Y`Y`÷Zcfa Uh]cbYb
 Ya dZY`Yb`k]f`X]Y`F`ØW`_V`]W`_Y`Ui Z`k YhhYf`"W`a `i bX`X]Y
 i a ZUggYbXYb`5bU`mgYb`XYg`l a k Y`hVi bXYgUa hYgž`X]Y
 ni gUa a Yb`Y]b`_`UfYg`6]`X`XYf`_]a Uh]gW`Yb`J Yf`ÀbXYfi b[Yb
 nY]W`bYb"

8YhU]`g	
C fh	GUW`gYbž`8Yi hgW`_UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a Xf"XY • k k k "k YhhYf"W`a • k k k "i a k Y`hVi bXYgUa h"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh