

A YggYf`VY]? UfbYj U`XYf`?i`hi fYb. Dc`]nY]`n]Y\h'6]`Ubn`]b`6Yf`]b°

? UfbYj U`XYf`?i`hi fYb`&\$&) `]b`6Yf`]b!`?fYi nVYf[.`A Y\`f`U`g
%\$`\$`J YfY]bY`ZY]Yfb`8]j Yfg]h`h`VY]`I a ni [`i bX`GhfU»YbZYgh"
G]WYf\Y]hga U»bU\`a Yb`k i fXYb`Y]b[YZØ\fh"

6`ØWYfd`Uhnž`%\$- *`%`6Yf`]bž`8Yi hgW\`UbX`!`8Yf`?UfbYj U`XYf`
?i`hi fYb`]b`6Yf`]b!`?fYi nVYf[`n]Y\`h`k]YXYf`A YbgWYba UggYb`Ub
i bX`ZY]Yfh`bUW`Y]bYf`XfY]`Ä\`f][Yb`l bhYfVfYW`i b[`Xi fW`X]Y
7cfc`bU!DUbXYa]Y`a]h`Vi bhYa `HfY]VYb`i bX`nU\`fY]WYb
J YfUbghU`hi b[Yb`"J ca `+"`V]g`%\$`" `đ b]`&\$&) `Z]bXYh`XUg`:`Ygh]j U`
ghUhh`i bX`Yfk UfhYh`ØVYf`Y]bY`\`U`VY`A]``cb`6Ygi WYf`" `đg[YgUa h
bY\`a Yb`fi bX`" ") \$\$`5_hYi fY`Ui g`) - `; fi ddYb`hY]`ž`k Ug`ZUgh`XYa
I a ZUb[`XYf`J YfUbghU`hi b[`j cf`XYf`DUbXYa]Y`Ybhgd]W`h`"8]Y
5ha cgd\`ÄfY`]gh`i`Ui hž`Vi bh`i bX`ZfØ\`]W`ž`i bX`X]Y`Dc`]nY]`VYgW`fY]Vh
XYb`J Yf`Ui Z`U`g` Y\`Yf`fi \][`ž`hfc`h`j YfY]bnY`hYf`GhfUZhU`hYbž
XUfi bhYf`?ØfdYfj Yf`Y`hni b[Yb`i bX`8fc[Yb\`UbXY`"

8 Ug`A chhc`X]YgYg`đ\`fYg`i`Ui hYh` GY]`XUVY]` `DUdU[Y]° ž`i bX`XYf`
I a ni [`ZØ\`fhj ca `A Uf]UbbYbd`Uhn`ni a `; Øf`]hnYf`DUf`ž`k c`A i g]_ž
Gd]Y`Y`i bX`]bhYfbUh]cbU`Y`@YW_YfY]Yb`Ui ZX]Y`6Ygi WYf`k UfhYb`"
9g[]VhY]b`GhfU»YbZYghUa `6`ØWYfd`Uhn`i bX`Ua `6U\`b\`cZ
<U`YgWYg`Hcfž`XUg`[i h`VYgi W`h]ghž`a]h`Yhk U`%, "\$`\$\$`\$`; ÅghYb
Ua `GUa ghU[`U`Y]b`"GUfU\`I `f]W`ž`X]Y`Y]bY`Hfca a Y`[fi ddY`Y]hYhž
VYfY]hYhg]W`Y]Zf][`Ui ZXyb`I a ni [`j cfž`]bXYa `g]Y`K UggYf`Ui ZXUg
N]Y[YbZY`"]\`fYf`Hfca a Y`[]Vhž`i a `XYb`?`Ub[`ni `cdh]a]YfYb`"

: Y]Yf`]WY`5ha cgd\`ÄfY`i bX
G]WYf\Y]hga U»bU\`a Yb

8Yf`?UfbYj U`XYf`?i`hi fYb`\`UhigY]bY`K i fnY`b`]b`XYb`%- - \$Yf`

Δ\fYbž'U`g`Yf'U`g`NY]WXYb' [Y[Yb`F YW\hgYI hfYa]ga i g']bg'@VYyb
[Yfi ZYb`k i fXY""5]ggUhc i`6]b[Yfž`Y]bY`XYf`C f[Ub]gUhc f]bbYbž
VYhcbh`X]Y`J YfUbghU`hi b[`U`g`D`UhhZcfa`ZØf`Hc`YfUbnž`F YgdY`_hi bX
Gc`]XUf]h`h`G]WXYf\Y]h`k]fX`[fc» [YgW\ f]YVYb.`8]Y`Dc`nY]'gYhnh
%) \$\$`6YUa hY`Y]b`i bX`ØVYfk UW\h`X]Y`A Yb[Y`a]h?Ua YfUg`i bX
A Y[Ud\cbYb""8]Y`5i ZbU\ a Yb`X]YbYb`b]W\h`ni f`»XYbh]Zn]Yfi b[
j cb`DYfgcbYbž`i bX`Y]b`5k UfYbYgg!HYUa`ghY\`h`ZØf`6Yhfc ZYbY`j cb
6Y`Àgh][i b[Yb`VYfY]h"; fc» f`Ài a] [Y`GhfU»YbgdYffi b[Yb`i bX
<U`hYj YfVchY`g]bX`ZØf`XYb`l a ni [`gck]Y`XUg`Ygh[YV]Yh
Y]b[Yf]W\hYh"

»g[YgUa`h`UW\hYh`XUg`Ygh]j U`Ui W\`Ui Z`B`UW\`U`h][`_Y]h"
?i`]bUf]gW\Y`Gh`AbXY`UfVY]hYb`a]h`9ggYb`gfYhhYfb`ni gUa`a Ybž`i a
@VYybga]hhY`j YfgW\k YbXi b[`ni`fYXi n]YfYb""Ni XYa`j Yfk YbXYb
nk Y]`8f]hhY`XYf`; fi ddYb`_Y]bY`J YfVfYbbi b[ga`chcfYb""9]b][Y
J Yf`AbXYfi b[Yb`k UfYb`YXcW\`i bi a [`Ab[`]W\.`8Yf`l a ni [`a i gghY
Ui g`?cghYb[fØbXYb`_Y]bYf`Ui gZU`Ybž`i bX`; Ygd f`AW\Y`a]h`XYa
GYbUhi bX`Gdcbgc fYb`ni f`Z]bUbn]Y`Yb`Ni`_i bZ`h`XYg`Ygh]j U`g
`Ui ZYb`VYfY]hg"

9]b`<][\`][\`h`ZØf`X]Y`GhUXh

6Yf`]bg`bYi Yf`?i`hi fgYbUhc f`»Y`7\]U`c`Ai »Yfh`g]W\`cdh]a]gh]gW\
ØVYf`X]Y`Ni`_i bZ`h`XYg`?UfbYj U`g`i bX`X]Y`6YXYi hi b[`gc`W\Yf
J YfUbghU`hi b[Yb`ZØf`X]Y`; Ya`Y]bgW\UZh`XYf`GhUXh""8]Y`Gh]a`a i b[
i bhYf`XYb`HY]`bY\`a Yfb`i bX`Ni gW\Ui Yfb`]gh`Yi d\cf]gW\ž`k`À\`fYbX
X]Y`?Øbgh`Yf`a]h]\`fYb`ZUfVYbZfc`Yb`?cghØa Ybž`A i g]_i bX
H`AbnYb`V]g]b`X]Y`B`UW\h`ZY]Yfb""8Yf`l a ni [`k]fX`j cb
<i bXYfhhUi gYbXYb`j YfZc`[hž`i bX`X]Y`Yi XY`Ub`XYf`8]j Yfg]h`h`i bX
XYa`A]hY]bUbXYf`]gh`ØVYfU`gdØfVUf"

8]Y`F`ØW`_Y\`f`XYg`?UfbYj U`g`XYf`?i`hi fYb`nY][hž`k]Y`gY\`f`X]Y
A YbgW\Yb`]b`6Yf`b`Y]b`[Ya`Y]bgW\UZh`]W\Yg`9f`YVb]g`gi W\Yb"
K`À\`fYbX`XUg`Ygh]j U`a]h`9bh\i g]Uga`i g`i bX`?fYUh]j]h`h
Ui Zk UfhYhž`V`Y]Vh`XYf`6`]W`_Ui Z`X]Y`<YfUi gZcfXYfi b[Yb`Ui g`XYa
j Yf[Ub[YbYb`Δ\`f`i bX`X]Y`B`chk YbX][`_Y]h`Y]bYg`bUW\`U`h][Yb
: cfhVYghY\`Ybg[Yf]W\hYhž`i a`X]Y`_i`hi fY`Yb`K`i fnY`b`XYf`GhUXh`ni
Yf\`U`hYb"

: Øf`k Y]hYfY` ðZcfa Uh]cbYb`ni `X]YgYa `Vi bhYb`GdY_hU_Y``_ÖbbYb
 G]Y`X]Y`6Yf]W\hYfghUhi b[`Ui Z`h!`c b`]bY"XYž`VYf`]bYf!_i f]Yf"XY
 i bX`hUn"XY`j YfZc`[Yb"

8YhU]`g	
J c fZU``	? ÖfdYfj Yf`Yhni b[ž`8fc[Yb\UbXY`ž K UZZYbj Yf[Y\Yb
C fh	6`ØW\Yfd`Uhnž`%\$- *%`6Yf`]bž`8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "h!`c b`]bY"XY • k k k "VYf`]bYf!_i f]Yf"XY • hUn"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh