

5 Wł hi b [° `Dc `]nY]`k Ufbh`j cf`dYfZ]XYb
K \Uhg5dd!6Yhfi [ga UgWł Yb `]b`6Ui hnYb

Dc`nY]`6Ui hnYb`k Ufbh`j cf`K \Uhg5dd!`i bX`GWłcW_Ubfi Zl
6Yhfi [.`GYbg]V`Yf`l a [Ub[`a]h`A YggYb[Yf!8]YbghYb
Ya dZc\`Yb"



6Ui hnYbž`8Yi hgWł`UbX`!`#`?`Ò`b`i bX`l a [YVi b[`]gh`J cfg]Wł h
[YVchYb. `8]Y`Dc`nY]`]b`XYf`CVYf`Ui g]hn`k Ufbh`Y]bXf]b[`]Wł`j cf
Y]bYf`U_hi Y`Yb`6Yhfi [ga UgWł Yž`X]Y`ØVYf`K \Uhg5dd`j YfVfY]hYh
k]fX``K]Y`A 8 F`VYf]Wł hYhž`g]bX`gY]h`9bXY` † b]`&\$&` `a Y\fyfY
6Yhfi [gUbnY][Yb`ja `@UbX_fY]g`6Ui hnYb`Y]b[Y[Ub[Yb"
; YgWł`AX][hY`Yf\]Y`hYb`B UWł f]Wł hYb`ØVYf`K \Uhg5dd`cXYf`GA G`j cb
j Yfa Y]bh]Wł Yb`K \Uhg5dd!Bi a a Yfbž`X]Y`g]Y`Ui Zzc fXYfhYbž`Y]bYb
@]b`_Ubni `_]W`Yb`cXYf`Y]bYb`J Yf]Z]n]Yfi b[gWłcXY`Y]bni [YVYb``N]Y`
X]YgYf`6YhfØ[Yf`]gh`Ygž`Ni [f]Z`Ui Z`K \Uhg5dd!`?cbhYb`ni`Yf\U`hYbž
i a`gYbg]V`Y`8 UhYbž`k]Y`DUggk`ŌfhYf`i bX`D`B!7cXYgž`ni`ghY`\`Yb"

8]Y`6YhfØ[Yf`bi hnYb`X]YgY`Ni [Ub[gXUhYb`b]Wł h`bi fži a `; Y`X`ni
YfV]hYbž`gcbXYfb`\UVYb`Ui Wł`[fc»Yg`#hYfYggY`Ub`XYb

?cbhU_hYb`XYf'; YgWÅX][hYb" `b j]Y`Yb': Å`Yb` \UVYb`X]YgY`bUW
XYa `?`]W`Ui ZXYb`@]b`cXYf`XYf`6YghÅh][i b[`XYg`7cXYg`X]Y
?cbhfc`Y`ØVYf`]\f`K \Uhg5dd! ?cbhc`j Yf`cfYb" `b hYfYggUbhYfk Y]gY
\UbXY`h`Yg`g]W`cZhi a `b]W`h`XYi hgW`Y` 65B gž`Ui Z`X]Y`X]Y
[YZcfXYfhYb'; Y`XYf`ØVYfk]YgYb`k YfXYb`gc`Yb" `8U`Yf`f`Åh`X]Y
Dc`]nY]ž`VY]; Y`XV]hYb`j cb`VY`UbbhYb`DYfgcbYb`b]W`h`ØVYf
A YggYb[Yf`ni `ca a i b]n]YfYbž`gcbXYfb`]YVYf`X]fY`_h`ni a `HY`YZcb
ni `[fY]ZYb"

H]ddg`ni f`G]W`Yfi b[`XYg`K \Uhg5dd! ?cbhc`g

æa `: U`Y`Y]bYg`[Y\UW_hYb`K \Uhg5dd!5W`ci bhg`[]Vh`Yg`nk Y]
A Ø[`]W`_Y]hYbž`XUg`?cbhc`k]YXYf`Yfni ghY`Yb" `9bhk YXYf`a Ub
`c[[h]g]W`ØVYf`Y]bYb` b hYfbYhVfck gYf`Y]b`i bX`gW`U`hYh`XUg`?cbhc
k]YXYf`ZfY]`cXYf`a Ub`ØgW`h`XYb`U`hYb`5W`ci bh`i bX`Y[hY]bYb
bYi Yb`Ub" `8]Y`Dc`]nY]`UddY`]Yfh`ni XYa `Ub`U`Y`Bi hnYf.`; Y`Yb`G]Y
gYbg]VY`a]h`gcn]U`Yb`A YggYb[Yf]8]YbghYb`i a " `DfcZ]`V]XYf`gc`hYb
bi f`ZØf`j YfhfUi Ybgk ØfX][Y`?cbhU_hY`ZfY][Y[YVYb`k YfXYb`i bX
G_Ydg]g`[Y[YbØVYf`i bVY`UbbhYb`Bi a a Yfb`]gh`fUhgUa " `5i W`X]Y
Bi hni b[`Y]bYg`5bh]j]fi gdfc[fUa a g`ZØf`A cV]`hY`YZcbY`gck]Y`X]Y
5_h]j]Yfi b[`Y]bYf`D`B`ZØf`X]Y`Nk Y]!: U`hc`f!5i h`Ybh]Z]n]Yfi b[
k YfXYb`Ya dZc`Yb"

8cW`K \Uhg5dd`]gh`b]W`h`X]Y`Y]bn][Y`; YZU`f.`9]b`k Y]hYfYf`HfYbX
g]bX`X]Y`gc[YbUbbhYb` G`W`c`W`Ubfi ZY " `<]YfVY][]YVYb`g]W`
6YhfØ[Yf`U`g`b`U`Y`5b[Y`Øf][Y`Ui gž`X]Y`]b`Y]bYf`B`ch`U[Y`ghY`W`Ybž
k]Y`XUg`6i bXYg_f]a]bU`Ua h`VYf]W`hYh" `8]Y`H`ÅhYf`gYhnYb`C`dZYf
i bhYf`8fi W`ž]bXYa `g]Y`j`cf[YVYbž`XUgg`Y]b`J`Yfk UbXhYf`]b`Y]bYf
VfYbn`][Yb`G]hi Uh]cb`Y]bY`c`Y`Gi a a Y`; Y`X`VYb`Øh][hž`i a
fYW`h]W`Y`DfcV`Ya Y`UVni k YbXYb" `5i Z`X]YgY`K`Y]gY`k YfXYb`cZ
\cffYbXY`6YhfÅ[Y`j`cb`V]g`ni`%\$`\$`\$`\$`9i`fc`j`Yf`Ub[hž`k`cVY]`X]Y
5bfi ZYf`[YgW`]W`_h`a Y`fYfY`F`c`Yb`k`Å`fYbX`XYg`; Ygd`f`ÅW`g
ØVYfbY`a`Ybž`i`a`X]Y`; `Ui`Vk`ØfX][`Y]h`ni`Yf`\`Ø`Yb"

J`c`fg]W`h`VY]`j`YfX`ÅW`h][`Yb`?`cbhU`_hYb

æ`XYf`X][]hU`Yb`K`Y`h`g]bX`Ui`W`X]Y`6Yhf`[`ga`UgW`Yb`]a` :`UW`Vcc`_
A`YggYb[`Yf`b]W`h`ni`i`bhYfgW`Å`hnYb" `@Ui`h`7`d`[]Vh`Yg`\`Åi`Z][

5bnY]WXYb`Z0f`6Yhfi ["8Uni`nA`Yb`i bYfk UfhYhY`?cbhU_hY`j cb
i bVY_UbbhYb`DYfgcbYbž`X]Y`dYfg0b`]WXY`bZcfa Uh]cbYb`cXYf`; Y`X
ZcfXYfbž`gck]Y`[YZ`gW hY`DfcZ`Yž`X]Y`Ya`ch]cbU`Y`6]bXi b[Yb
Ui ZVUi Ybž`i a` ; Y`X`Z0f`Ub[YV`]WXY`BchU[Yb`ni`YfV]hhYb`"9g`[]`hž
]a`a`Yf`g_Ydh]gW`ni`V`Y]VYb`VY]`5b[YVchYbž`X]Y`ni`[i`h`_]b[Ybž
i`a`k`U`f`ni`gY]b"

6Y]`J`YfXUW`h`Ui`Z`6Yhfi [`]gh`Yg`Ua`VYghYbž`fi` \][`ni`V`Y]VYb`i`b`X
X]Y`Ui`Z[`Y`ZcfXYfhYb`A`U»`b`U`a`Yb`b]W`h`ni`V`Y`Zc`[`Yb`"J`YfX`A`W`h][`Y
B`U`W`f]W`h`Yb`gc`h`Yb`gc`Zcfh`Ub`X]Y`D`U`h`Zcf`a`[`Ya`Y`X`Y`hi`b`X`_`Y]b`Y
dYfg0b`]WXYb`bZcfa`Uh]cbYb`d`fY]g[`Y[`YVYb`k`YfXYb`"Ni`XYa
Ya`dZ]Y`h`Yg`g]W`ž`6Y_UbbhY`0VYf`gc`WXY`6Yhfi [`gj`Yfgi`WXY`ni
]bZcfa`]YfYb`i`b`X`]a`Nk`Y]ZY`X]Y`Dc`nY]`ni`_`cbgi`h]YfYb"

8]Y`5i`gVfY]hi`b[`X]YgYf`6Yhfi [`ga`UgWXYb`nY][`h`XYi`h]W`ž`k`]Y
k]W`h][`Yg`]ghž`]a`X][`hU`Yb`NY]hU`hYf`k`UW`g`Ua`ni`V`Y]VYb`i`b`X`XYb
Y][`YbYb`8`UhYbgW`i`h`n`Yfbgh`ni`b`Y`a`Yb`"9g`]gh`f`Uh`g`Ua`ž`g]W`
fY[`Y`a`A»][`0VYf`b`Yi`Y`6Yhfi [`ga`UgWXYb`ni`]bZcfa`]YfYb`i`b`X`X]Y
cVYb`[`Yb`UbbhYb`H]ddg`ni`V`Y`Y`fn][`Ybž`i`a`b]W`h`C`d`Z`Y`f`j`cb
?f]a`]bY`Yb`ni`k`YfXYb"

8YhU]`g	
C`f`h	6Ui`hnYbž`8Yi`hgW`U`b`X
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "a`Xf"XY • k k k "V`_`U"XY • d`f`U`I`]`g`h]`d`d`g`"W`]`d`"XY

6Ygi`WXYb`G]Y`i`bg`Ui`Z.`b!U[`"bYh