

6Ui hnYb`hf]hh`B chZU``j YfVi bX`VY].
?i`hi f[ØhYfgWÅ i hn`k]fX`[YghÅf`h°

6Ui hnYb`hf]hh`XYa`B chZU``j YfVi bX`CVYf`Ui g]hn`VY]ž i a
?i`hi f[ØhYf`]b`? UhUghfcd\YbZÅ`Yb`VYggYf`ni`gWÅØhnYb`"



6Ui hnYbž`8Yi hgWÅ`UbX`!`#`Y]bYa`k]WÅh][Yb`GWÅf]hh`ni f
G]WÅYfi b[]j cb`?i`hi f[ØhYfb`\Uh`X]Y`GhUXh`6Ui hnYb`VYgWÅ`cggYbž
XYa`B chZU``j YfVi bX`CVYf`Ui g]hn`VY]ni hfYhYb`"8]YgYf
VU\bVfYWÅYbXY`6YgWÅ`i gg`k i fXY`Y]bgh]a`a`][]a`GhUXhfUh`[YZUggh
i bX`a`Uf_]Yfh`XYb`6Y[]bb`Y]bYf`]bhYbg]j YfYb`?ccdYfUh]cbž i a
?i`hi fY]bf]WÅhi b[Yb`k]Y`5fWÅ]j Yž`6]V`]ch\Y`Yb`i bX`A`i gYYb`]a
? UhUghfcd\YbZU``VYggYf`ni`gWÅØhnYb`"OGÅWÅg]gWÅYQVYf]WÅhYhž
XUgg`X]Y`#]h]Uh]j Y`XUfUi Z`UVn]Y`hž`X]Y`GhUXh`Ui Z`9fbghZÅ`Y`k]Y
6fÅbXYž`<cWÅk UggYf`cXYf`hYWÅb]gWÅY`8YZY`_hY`j`cfni`VYfY]hYb`"

8]Y`i`bhYfghØhni b[]a`B chZU``Xi fWÅ`A`UhYf]U`ž`DYfgcbU`i`bX`?bck`!
\ck`ghY`h`XUVY]]a`J`cfXYf[fi bX`": Yi Yfk`Y`fWÅYZA`Uf`i`g
6Yf[UbXYf`ghY`hY`XUg`Dfc`Y`_h`k`Å`fYbX`XYf`GhUXhfUhgg]hni b[]j`cf

i bX`VYhc bHY`X]Y`VYfY]hg`VYghY`YbXYb
BchZU`j` c fgc f[Ya U» bU\ a Yb`ZØf`gh`ÅXh]gWXY`?i`hi`fY]bf]W\hi`b[Yb`
Gc`\UVYb`XUg`5fW\j`ž`X]Y`GhUXhV]V`]ch\Y`_i`bX`XUg`A`i`gYi`a
XYhU]`YfhY`BchZU`d`ÅbY`]b`5Vgh]a`a`i`b[`a`]h`XYf`6Yfi`ZgZYi`Yfk`Y`f
YfUfVY]hYhž`X]Y`XUg`J`c f[Y`Yb`VY]`XYf`6Yf[i`b[`i`bX`FYhhi`b[
_i`hi`f\]ghc f]gW`VYXYi`hYbXYf`GUa`a`i`b[Yb`fY[Y`b`"

G]W\YfY`@U[Yfi`b[`i`bX`5i`gghY``i`b[Yb

8]Y`; YV`Åi`XY`Ub`GW`c» ghfU» Yž`?cfba`Uf`_hi`bX`6i`hhYfa`Uf`_h]g]bX
VYfY]hg`ZØf`X]Y`g]W\YfY`@U[Yfi`b[`i`bX`5i`gghY``i`b[`j`cb
?i`hi`f[ØhYfb`YfhØW\h][h`k`cfXYb`"8Yf`BchZU`j`YfVi`bX`CVYf`Ui`g]hnž
XYf`&\$%` `]bg`@YVYb`[Yfi`Zyb`k`i`fXYž`n`Å`h`a`]h`Yfk`Y]Y`%*
A`h[`]YXgY]bf]W\hi`b[Yb`]b`6Ui`hnYbž;`Øf`]hn`i`bX`UbXYfYb`Gh`ÅXhYb`
8]YgY`j`Yfk`U`hYb`ni`gUa`a`Yb`ØVYf`Y]bY`A`]`cb`6ØW\Yf`i`bX
5fW\j`U`]Yb`gck`]Y`+ž`%`A`]`cbYb`_i`hi`f!`i`bX`bUhi`f\]ghc f]gW`Y
CV`Y`_hY`"6]g`Ub[`k`Uf`6Ui`hnYb`U`g;`Ugh]a` `J`YfVi`bX`j`YfhfYhYb`"

9]b`k`Y]hYfYf`:`U``j`YfXYi`h`]W\h`X]Y`8f]b[`]W\`_Y]h`gc`W\Yf
A`U» bU\ a Yb.`X]Y`J`Yf[Ub[Yb\Y]h`\Uh`9fY][b]ggY`k`]Y`XYb`6fUbX
XYf`5bbU!5a`U`]U!6]V`]ch\Y`_c`XYf`XYb`9]bghi`fn`XYg`?`Ø`bYf
GhUXhUfW\j`g`]a` `š\`f`&\$`\$`-` `]b`VYgcbXYfg`Y]bXf]b[`]W\Yf`K`Y]gY
\Yf]c f[Y`c`VYb`"i`a`X]Y`BchZU`j`c fgc f[Y`k`Y]hYf`ni` `j`YfVYggYfbž
k`i`fXY`]a` `š\`f`&\$`&%`Y]b`BchZU`Ub\Åb[Yf`ZØf`X]Y`9fghj`Yfgc f[i`b[
i`bX`G]W\Yfi`b[`j`cb`VYgW\ÅX][hY`a` `?i`hi`f[i`h`Ub[YgW\UZZh`"8]YgYf
5b\Åb[Yfž`XYf`VY]`XYf`:`Yi`Yfk`Y`f`;`Øf`]hn`ghU]cb]Yfh]ghž`_Ubb`]a
BchZU``gW\YbY``Y]b[YgYhnh`k`YfXYb`" ,`VYf`X]Y`5bgW\UZI`b[`Y]bYg
nk`Y]hYb`5b\Åb[Yfg`k`]fX`XYfnY]h`bUW\ [YXUW\hž`XYf
a`Ø[`]W\Yfk`Y]gY`]b`6Ui`hnYb`c`XYf`?`Ua`Ybn`ghU]cb]Yfh`k`YfXYb
_ØbbhY`"

J`c fgc f[Ya U» bU\ a Yb`i`bX`GW\i`i`b[Yb

DUFU``Y``ni`X]YgYb`9bhk`]W`_i`b[Yb`\Uh`X]Y`BchZU`j`YfVi`bX`!`≠]h]Uh]j`Y
Ui`W`Y]bY`J`YfUbghU`hi`b[gfY]\Y`]bg`@YVYb`[Yfi`Zybž`X]Y`Ui`ZX]Y
Bchk`YbX][`_Y]h]j`cb`J`c fgc f[Ya U» bU\ a Yb`]a` `?i`hi`f[i`hgW\i`hn
\]bk`Y]gh`"5a` `8`cbbYfghU[ž`XYb`%-`" `š`b]`&\$`&)`ž`Z]bXYh`Y]b`GYa`]bUf
ni`f`F]g]_c`UVgW\Åhni`b[`i`bX`Df]c f]g]Yfi`b[`ZØf`XYb`?i`hi`f[i`hgW\i`hn

]b`XYf`@UbXYgV]V`]ch\Y_`A YW_`YbVi f[!J cfdca a Yfb`ghUhh"
 ŒchZU``j YfVi bXQV]YhYh`A i gYYbž`5fW\j] Yb`i bX`6]V`]ch\Y_`Yb
]bhYfYggUbhY`9]bV`]W_Y`]b`X]Y`A Yh\cXYb`ni f`G]WXYfi b[`]\fYf
 k Yfhj c``Yb`6YghAbXY"

8 Ug`GYa]bUf`k]fX`j cb`YfZU\`fYbYb` : UW\`Yi hYbž`XUfi bhYf`X]Y`G]@?!
 Dfc`Y_`hY]hYf]bbYb`5`a i h`G]Y[Y`i bX`5`_Y`8c\`fa Ubbž`[Y`Y]hYh`i bX
 VY\`UbXY`h`H\`Ya Yb`k]Y`G]WXYf\`Y]hga UbU[Ya Ybhž`F]g]_cUbU`mgY
 i bX`B chZU``d`Ubi b[``8]Y`ϕ\`U`hY`g]bX`XUVY]`Ui Z`X]Y`gdYn]Z]gWXYb
 6YXØfZb]ggY`XYf`N]Y`[fi ddY`ni [YgW\`b]hYb`i bX`n]Y`Yb`XUfUi ZUVž
 Y]bY`bUW\`U`h][Y`G]WXYfi b[`XYf`GUa a `i b[Yb`ZØf`ni _ØbZh][Y
 ; YbYfUh]cbYb`ni `[Yk Å\`f`Y]ghYb``ϕbhYfYgg]YfhY`_ØbbYb`g]W\`
 _cghYbZfY]`Uba Y`XYb"

8 Ug`G]@?!Dfc`Y_`h]gh`Y]b`k Y]hYfYg`k]W\`h][Yg`ϕghfi a Ybh`i]a
 F U\`a Yb`XYf`B chZU``j YfVi bX!`ϕ]h]Uhj] Yb``9g`V]YhYh`Y]bY
 i a ZUggYbXY` ; fi bX`U[Y`ZØf`XUg`G]WXYf\`Y]hga UbU[Ya Ybh`i bX`X]Y
 9j U`i]Yfi b[`dchYbn]Y``Yf`F]g]_Yb`]b`?i `hi fY]bf]W\`hi b[Yb``Œ]@?!
 Dfc`Y_`hQghY``h]g]WXYfž`XUgg`A]hUfVY]hYf`j cb`A i gYYbž`6]V`]ch\Y_`Yb
 i bX`5fW\j] Yb`[i h`Ui Z`X]Y`<YfUi gZc`fXYfi b[Yb`XYf`G]WXYf\`Y]h
 j c`fVYfY]hYh`g]bX`i bX`i bhYfghØ`hnh]g]Y`VY]`XYf`ϕYbh]Z]n]Yfi b[`j cb
 <UbX`i b[gVYXUfZYb"

ϕ`5bVYhfUW\`h`XYf`nU\`fY]WXYb`6YXfc\`i b[Ybž`X]Y`?i `hi f[ØhYf
 Xi fW\`i bZÄ``Yž`B Uhi fYfY][b]ggY`cXYf`a YbgW\`]WXYg`J YfgU[Yb
 Ui g[YgYhnh`g]bXž`]gh`Yg`YfZfYi `]W\`ni `gY\`Ybž`XUgg`6Ui hnYb`bi b
 dfcU_`hj] `Y]bYb`GW\`f]h]b`X]Y`Ni _i bZh[Y\`h``9]b`[i hYg`<AbXWXYb
 ZØf`XYb`?i `hi f[i hgW\`i hn`]gh]b`X]YgYb`NY]hYb`a Y\`f`XYbb`Y
 [YZfU[h"

| | |
|-----------|--|
| 8 YhU]`g | |
| C fh | 6Ui hnYbž`8Yi hgW\`UbX |
| E i Y``Yb | <ul style="list-style-type: none"> • k k k "gUYW\`g]gW\`Y`"XY • bchZU``j YfVi bX"XY • g]`_!dfc`YWh"XY |

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh