

? ca a i b]gh]gW\ Yg`? Åb[i fi `fcW_h`X]Y
6Ø\ bY`]a `H\Øf]b[Yf`H\YUhYf°

9f`YVYb`G]Y`X]Y`UbUfW\]gW\Y`6Ø\ bYbZUggi b[`XYf
/ ei ch? Åb[i fi !7\ fcb]_Yb/ ei ch/`b`6Ui hnYb"J c fghY`i b[Yb
]a `›`]&\$&) `]a `H\YUhYf[UfhYb"



H\YUhYf[UfhYb`Ua `[fc» Yb`< Ui gž`6Ui hnYbž`8Yi hgW\`UbX`!
≠`XYb`_ca a YbXYb`K cW\Yb`k]fX`XYf`H\YUhYf[UfhYb`Ua `[fc» Yb
< Ui g]b`? Ø`b`ni a `GW\Ui d`Uhm`Y]bYg`VYgcbXYfYb`_i `hi fY`Yb
9fY][b]ggYg"8]Y`6Ø\ bYbZUggi b[`XYf`VY`]YVhYb` ? Åb[i fi !
7\ fcb]_Yb `j cb`A UfWl k Y`?`]b[`ghY\h`Ui Z`XYa `Gd]Y`d`Ub"8]YgY
≠gnYb]Yfi b[`j Yfgdf]W\hž`XUg`Di V`_i a `a]h`Y]bYa `A]l `Ui g
UbUfW\]gW\Ya `K]hm`i bX`hYa dcfY]W\Yf`Gd]Y`ZFYi XY`ni `VY[Y]ghYfb"
GØb`_Y`GW\ b]hnYf`ZØ\ fh`FY []Y`i bX`ØVYfb]a a h`ni [`Y]W\`X]Y`Fc`Y
XYg`A UfWl k Y`"8 UfØVYf`\]bUi g`k]fX`?Uh`U`FY]a Ubb`U`g`? Åb[i fi
i bX`9`gY`< Ybb][`U`g`D]b[i]b`ni `gY\Yb`gY]b` `Y]bY`Vi bhY
6YgYmi b[ž`X]Y`g]W\Yf`ZØf`j]Y`Y`@W\Yf`i bX`Ui W\`bUW\XYb`_]W\Y
A ca YbhY`gcf[Yb`k]fX`"8]Y`5i ZZØ\ fi b[Yb`g]bX`Ua `) "ž`%`ž`%&"`i bX
%, "'›`]&`Yk Y]`g`i a `%-`" \$`l` \ž`[Yd`Ubhž`k]Y`H\YUhYf`? ca dUgg

VYf]W hYh"

8]Y' ?Åb[i fi !7\ fcb]_Yb 'g]bX'a]h`Yfk Y]`Y'ni `Y]bYf'GUh]fY!
ϑgh]hi h]cb']b`XYf`XYi hgWXYb' ?i `hi f`UbXgWUZhi[Yk cfXYb"
l fgd fØb[`]W`U`g`DcXWUgh!6Y]hfÅ[Y`Y]bYg'6Yf`]bYf`FUX]cgYbXYfg
YbhghUbXYbž`Ybh\U`hYb`X]Y'; YgW]W hYb`j]Y`Z`h[Y`H\Ya Yb`j cb
; YgY`gWUZhg_f]h]_V]g`\]b`ni `U`hU[gbU\Yb`6YcVUW hi b[Yb`"?'`]b[
h\Ya Uh]g]Yfh']b`gY]bYb`9fnÅ\`i b[Yb`X]Y`U`hÅ[`]WXYb
<YfUi gZcfXYfi b[Yb`Y]bYg'6Yf`]bYf`?`Y]b_Øbgh`Yfgž`XYf`d`Øh`]W
a]h`Y]bYa `ca a i b]gh]gWXYb' ?Åb[i fi `ni gUa a Yb`YVh`8]YgY
K c\ b[Ya Y]bgWUZhi`ZØ\fh`ni `d\`]cgcd\]gWXYb`8]g_i gg]cbYb`ØVYf
XUg<Y[Y`gWY'; YgUa hk Yf`_i bX`gc f[h`ZØf`YXY`A Yb[Y
_Ua Ui _][Y`5i gY]bUbXYfgYhni b[Yb`"9g`V`Y]Vh`XUVY]`b]W h`Ui gž
XUgg`Ui W`X]Y': fU[Y`Ui Z[Yk cfZYb`k]fXž`k Yf`XYf`VYggYfY
GWUi gd]Y`Yf`]gh`6i X`GdYbWf`cXYf`HYfYbW`<]`žYf`_Åfh`X]Y`
@]hYfUhi fnY]hgW f]Zh"

9]bV`]W_Y`]b`X]Y`ϑgnYb]Yfi b[

8]Y`ϑgnYb]Yfi b[`k]fX`j cb`[fc»Yb`9a ch]cbYb`[YdfÅ[h`gY]b` `j cb
K i h`V]g`\]b`ni `gd fUW]j Yf`]YVhYb`8]U`c[Ybž`X]Y`XYb`Ni gWUi Yf
ni a `GWa i bnY`b`Vf]b[Yb`"8]Y`8fUa Uhi f[]Y`i bhYf`XYf`@]hi b[
j cb`9j Y`]bY'; Øbh\Yf`gc f[h`XUZØfž`XUgg`X]Y`j YfgW]YXYbYb
<UbX`i b[gghfÅb[Y`i bX`7\UfU_hYfY`[i h`ni f`; Y`hi b[`_ca a Yb`"
?cghØa Y`j cb`l `f]_Y`6UfhgW`i bX`GUbXfU`J]c`U`; Y`Y`fh`fi bXYb`XUg
j]gi Y`Y`9f`YVb]g`UV`i bX`gYhnYb`X]Y':][i fYb`YVYbX][`]b`GnYbY"

9]bYg`XYf`nYbhfU`Yb`H\Ya Yb`X]YgYf`F Y]\Y`]gh`X]Y`dc`]h]gWY
C\ba UW h`i bX`X]Y`GY\bgi W h`bUW`Y]bYf`<U`hi b[`]b`Y]bYf
WUch]gWXYb`K Y`h`ϑ`Y]bYf`NY]hž`]b`XYf`[YgY`gWUZhi]WY`DfcV`Ya Y
k]Y`Dcdi`]ga i gi bX': fYa XYbZY]bX`]W_Y]h]a a Yf`dfÅgYbhYf
k YfXYbž`gYhnh]g]W`XUg'?Åb[i fi `j Y\Ya Ybh`[Y[Yb`X]Y
i bYfgWØhhYf`]WXYb`ϑ a a cV`]Yb`U]Y`Y]b`"ϑ`Y]bYf`DUfU`Y`Y`ni f
U_hi Y`Yb`:]a j Yfg]cbž`X]Y`gY]h`_i fnYa `Ui W`X][]hU`ni `gY\Yb`]ghž
k]fX`X]YgYf`?cbZ]_h`Y]bXfi W_gj c``h\Ya Uh]g]Yfh`8Ug'?Åb[i fi
g]\h`g]W`XYa `ϑ a a cV`]Yba U`_Yf`>Øf[`8k][g[]Y[YbØVYfž`XYf`a]h
gY]bYb`D`ÅbYbž`Y]bYb`[fc»Yb`Hi fa`]a `; Øf`]hnYf`DUf`_ni `Yff]W hYbž
b]W h`bi f`?cbZ]_hYž`gcbXYfb`Ui W`Y]bYb`h]YZYb`9]bgW`b]h`]b`X]Y

; Ya Y]bgW\UZh'Ui g`Oghž'k]Y`GØXXYi hgW\Y`VYf]W\hYh"

? i `hi fY`Y`5i gk]f_i b[Yb

8]Y` ?Åb[i fi !7\fc b]_Yb` f]W\hYb`g]W\`Ub` [fc»Y`i bX`_`Y]bY` : Ubg
XYg`ZY]bYb`<i a cfg`i bX`]bhY`][YbhYb`BcbgYbg`"G]Y`g]bX`b]W\h`bi f
VY]`7ca YXm!@]YV\UVYfb`cW\`ja` ?i fgž`gcbXYfb`UVYb`Ui W\
nU\`fY]W\Y`5i gnY]W\bi b[Yb`Yf\U`hYb``XUfi bhYf`XYb`8Yi hgW\Yb
FUX]cdfY]g`i bX`XYb`8Yi hgW\Yb`<ÖfVi W\dfY]g`"8]Y` ; YgW\]W\hYb
j YfY]bYb`gUh]f]gW\Y` ; Y[Ybk Ufhg_f]h]_`i bX`g_i ff]Y`⇒XYb`"K Yf
g]W\`ZØf`Y]bYb`5VYbX`di fYb`GdU»`i bX`ni a`BUW\XYb`_Yb
UbfY[YbXY`i bhYf\U`hi b[`k ØbgW\hž`gc`hY`g]W\`X]Y`5i ZØ\fi b[Yb
]a`H\YUhYf[UfhYb`b]W\h`Ybh[Y\Yb`UggYb"

K Yf`a Y\`f`ØVYf`X]Y`i b_cbj Ybh]cbY`Yb`5VYbhYi Yf`XYg`?Åb[i fi g
i bX`gY]bYg`A]hVYk c`bYfg`YfZU\`fYb`a ÖW\hYž`\Uh`nU\`fY]W\Y
; Y`Y[Yb\Y]hYbž`XUg`?Åb[i fi `Ui ZXYf`6Ø\`bY`ni `Yf`VYb`"8]YgY
⇒gnYb]Yfi b[`j Yfgdf]W\hž`X]Y`Ni gW\Ui Yf`]b`X]Y`W\Uch]gW\Y`K Y`h
XYf` ?Åb[i fi !7\fc b]_Yb` `ni `YbhZØ\`fYbž`]b`XYf`b]W\h`bi f`X]Y
I bhYf\U`hi b[` [fc» [YgW\ f]YVYb`k]fXž`gcbXYfb`Ui W\`Y]bY`_f]h]gW\Y
5i gY]bUbXYfgYhni b[`a]h`XYf` ; YgY`gW\UZh`ghUhhZ]bXYh`"9]b
H\YUhYfVYgi W\ž`XYf`U`Y`G]bbY`Ubgdf]W\h`

8YhU]`g	
Cfh	H\YUhYf[UfhYb`Ua` [fc»Yb`<Ui gž`6Ui hYbž` 8Yi hgW\`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • h\YUhYf`_ca`dUgg"XY • k k k "gi YXXYi hgW\Y"XY • `]hYfUhi fnY]hgW\ f]Zh"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh