

GWX `cgg!HUi VYb\Y]a . `Dfc nYgg`[Y[Yb 9]bVfYWX Yf!6 UbXY `ghUfhYh`]a `š `]"

9]bVfi WXgdfcnYgg`]b`6Ui hnYb. `J]Yf`A`ÀbbYf`Ub[Y_`U[h`bUWX
VYk UZZbYhYa ` , VYfZU``Ui Z`GWX`cgg`HUi VYb\Y]a `]a `šbi Uf
&\$&) "



GWX `cgg`HUi VYb\Y]a ž`\$&* - - `HUi VYb\Y]a ž`8Yi hgWX`UbX`!
9]b`gWX`cW_]YfYbXYf`9]bVfi WX`]bg`**GWX`cgg`HUi VYb\Y]a** `Ua `*"
šbi Uf`&\$&) ž`VY]`XYa `a Ug_]YfhY`HÀhYf`[Yk U`hgUa `]b`X]Y
F`Ài a `]WX_]hYb`Y]bXfUb[Ybž`gcf[h`ZØf`5i ZFY[i b[`i bX
9fa]h`i b[Yb`]a `[YgUa hYb`@UbX_fY]g`6Ui hnYb``8Yf` , VYfZU``
VY[Ubb`]b`XYb`ZfØ\Yb`A cf[Ybghi bXYbž`U`g`Y]bY`A]hUfVY]hYf]b`XYg
GWX`cggYg`j cb`XYb`9]bXf]b[`]b[Yb`ØVYffUgWX`h`k i fXY``8]YgY
VYXfc`hYb`g]Y`a]hY]bYf`K UZZYž`ZYggY`hYb`i bX`_bYVY`hYb`g]Yž`i a
g]WX`i b[YghØfh`Ub`Y]bYa `j Yfa Y]bh`]WX`k Yfhj c``Yb`HfYgc`f`ni
gWX`UZZYbž`XYb`g]Y`ZØf`]\fY`6Yi hY`hY`hYb`"

8Ub`_Y]bYg`bYi Yb`5`Ufa gmghYa g`Yf\]Y`h`XYf`GWX`cggY][YbhØa Yf
fYWX`hnY]h][`X]Y`BUWX`f]WX`hj ca `9]bVfi WX`i bX`]bZcfa]YfhY

i a [Y\YbX'X]Y'Dc`nY]" 8]Yg'ZØ\fhY`ni`Y]bYa`gWk bY`Yb`9]b[fY]ZYb
XYf`GdYn]U`_fÅZhYž`VY]`XYa`a`Y\fyfY`HÅhYf`j`Yfgi`WkhYbž`ØVYf`Y]b
: YbghYf`ni`Z]Y\Yb"9]bYf`j`cb`]\bYb`j`Yf`YhnhY`g]Wk`XUVY]`i`bX
k`i`fXY`j`cf`C`fh`ZYgh[Ybca`a`Yb"K`Å\fybX'X]Y`9fa`]hhi`b[Yb`]b
j`c`Ya` ;` Ub[Y`g]bXž`\Uh`X]Y`A`]hUfVY]hYf]b`Yg`[YgWk`UZhž`g]Wk`ni
VYZfY]Yb`i`bX`]b`G]Wk`Yf\Y]h`ni`Vf]b[Yb"J`]XYcUi`ZnY]Wk`bi`b[Yb`i`bX
]\fy`5i`ggU[Yb`VYghÅh][hYbž`XUgg`X]Y`HÅhYf`a`]h`Gk`i`ggk`UZZYb
Ui`g[YfØghY`h`k`UfYbž`k`Ug`X]Y`Gk`k`YfY`XYg` ,` VYf[f]Zg
i`bhYfghfY]Wk`h"

DfcnYggghUfh`ja`'>`]'&\$&)

8]Y`9fa`]hhi`b[Yb`\UVYb`j`]Yf`J`YfXÅWk`h][Y`Yf[VYbž`X]Y`]b`Y]bYa
k`Y]hYfYb`[Yd`UbhYb`9]bVfi`Wk`]b`Y]b`K`c`b`U`i`g]b`K`UWk`Ui
]bj`c`j`]Yfh`gY]b`gc`Yb" `Nk`Y]`XYf`HUh`j`YfXÅWk`h][Ybž`]a`5`hYf`j`cb`&
(`i`bX`& ,`>\fybž`k`i`fXYb`VYfY]hg`Ua`'&&">]bi`Uf`ZYgh[Ybca`a`Ybž
k`Å\fybX`nk`Y]`k`Y]hYfY`ZØWk`hYhYb"8`Yf`&-`>\fy`U`hY`a`i`ha`U»`]Wk`Y
ZØWk`h][Y`HÅhYf`_`cbbhY`]b`<`Ua`a`ž`B`cfXf\Y]b`!`K`YghZU`Ybž
[YgWk`b`Uddh`k`YfXYbž`k`Å\fybX`Y]b`" `!`Å\f][Yf`?`ca`d`]nY`]a
5gm`Y]a`]b`B]Yg`_m[YZUggh`k`i`fXY"

5a`'&-`" `>`]'&\$&)`VY[]bbh`XYf`DfcnYgg`[Y[Yb`X]Y`j`]Yf
6YgWk`i`X][hYb`Ua`@UbX[Yf]Wk`h;`Öf`]hn" `G]Y`ghY\Yb`k`Y[Yb
j`Yfgi`WkhYf`VYgcb`XYfg`gWk`k`YfYf`fÅi`VYf]gWk`Yf`9fd`fYggi`b[ž
6Ub`XYbX]YVghU\`g`i`bX`:`fY]\Y]hgVYfUi`Vi`b[`j`cf`;`Yf]Wk`h"8]Y
5`hYfg[fi`ddY`XYf`5b[Y`_`U[hYb`j`Uf]]Yfh`nk`]gWk`Yb`&(`i`bX`" `>
>\fybž`k`cVY]`XfY]`j`cb`]\bYb`VYfY]hg`a`Y\fZUWk`j`cfVYghfUZh`g]bX
i`bX`g]Wk`]b`i`bhYfgi`Wk`i`b[g`UZh`VYZ]bXYb"

⇒hYfbUh]cbU`Y`8]a`Ybg]cb

⇒hYfYggUb`h]ghž`XUgg`Y]b`VYfY]hg`j`Yfi`fhY]`hYf`?`ca`d`]nY`X]Y
5b[Y`_`U[hYb`VY`UghY`h`i`bX`Ui`Z]b`hYfbUh]cbU`Y`Ghfi`_`hi`fYb`XYf
6Ub`XY`\]bk`Y]gh`B`UWk`5b[UVYb`XYf`GhUUhgUb`k`U`hgWk`UZh`n]Y`hY`X]Y
;`fi`dd]Yfi`b[`XUfUi`ZUVž`[YfUi`VhYg`8]YVYg[i`h`b`UWk`GdUb]Yb`i`bX
?`c`i`a`V]Yb`ni`Vf]b[Yb"⇒`6Yni`[`Ui`Z`X]YgY`?`f]a`]bU`]hÅhgZc`fa
ghY][YfhYb`g]Wk`X]Y`NU\`Yb`]b`XYb`Y`hnhYb`>\fybž`k`]Y`X]Y`GhUh]gh]_`
ni`8]YVghU\`i`bX`F`Ui`V`nY][hž`X]Y`&\$&&`Y]bYb`5bgh]Y[`VY]

8]YVghÀ\`Yb`ja`5``[Ya`Y]bYb`Xc_i`a`Ybh]Yfh"

⇒a`ϰ\`f`&\$&&`k`i`fXYb`]b`8Yi`hgW\`UbX`fi`bX`)`ž*`'`A`j``]cbYb`
GhfUZhUhYb`YfZUgghž`XUj`cb`%ž+,`'A`j``]cbYb`ja`6YfY]W\`8]YVghU\`"
F`ØW_V`]W_YbX`"Àggh`g]W\`ZYghghY`"Ybž`XUgg`9]bVfØW\Y`i`bX`
F`Ui`VXY`]_hY`hfcm`"Y]W\`hYf`GW\`k`Ub_i`b[`Yb`]b`XYb`"YhnhYb`ϰ\`fYb`
Y]bYb`VYgcf[`b]gYffY[`YbXYb`HfYbX`Ui`Zk`Y]gYb";`YfUXY`]b`
B`cfXf\Y]b!K`YghZU`Yb`[`UV`Yg`ØVYf`&'`")`\$\$`K`c\bi`b[`gY]bVfØW\Y`]a`
ϰ\`f`&\$&&ž`k`Ug`gc[`Uf`ØVYf`'`)`i`'U`"Yf`:`À`"Y`]b`XYb`6i`bXYg`ÀbXYfb`
Ui`ga`UW\`hY"

8]Y`Xfc\`YbXYb`5b_`U[`Yb`[`Y[`Yb`X]Y`HÀhYfž`X]Y`VY`]`\fYa`',`VYfZU`
Ui`ZXUg`GW\`cgg`HUi`VYb\Y]a`Y`]bY`VYgcbXYfY`6fi`hU`]hÀh`Ub`XYb`
HU[`]Y[`hYbž`ghY\`Yb`]a`?`cbhYi`hni`Y]bYa`VYgcf[`b]gYffY[`YbXYb`
5bgh]Y[`]_f]a`]bY`"Yf`5_h]j`]hÀhYb`i`bX`_ØbbhYb`bcW\`a`Y\`f`
6Yk`Y[`i`b[`]b`X]Y`9fa`]hhi`b[`Yb`Vf]b[`Yb"

8YhU]`g	
C`fh	GW\`cgg`HUi`VYb\Y]a`ž`\$&*`-`-`HUi`VYb\Y]a`ž` 8Yi`hgW\`UbX`
E`i`Y`"Yb	<ul style="list-style-type: none">• k`k`k`"a`Xf"XY`• k`k`k`"gUYW\`g]gW\`Y"XY`• XY"ghUh]ghU"Wĉ`a`

6Ygi`W\`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh`