

9bhXYW_Yb`G]Y`7\Ya b]hn.`A i gYYbž
<][\ `][\ hg`i bX`VUff]YfYZfY]Y`Ni [Àb[Y°

9bhXYW_Yb`G]Y`7\Ya b]hnž`X]Y`9i fcdÀ]gWXY`?i`hi f\Ui dhghUXh
&\$&) ž]\fY`A i gYYbž`5fW]hY_hi f`i bX`VUff]YfYZfY]Yb
6Ygi W]ga Ò[`]W_Y]hYb"



GhYZUb!<Yma !D`Uhn`%\$- ž`%%`7\Ya b]hnž`8Yi hgW`UbX`!
7\Ya b]hnž`X]Y`XmbUa]gWY`; fc» ghUXh`ja`K YghYb`GUW]gYbgž`\Uh
g]W`Y]bYb`BUa Yb`[Ya UW`h`U`g` GÀW]g]gWYg`A UbWYghYf`""8]YgY
GhUXhž`X]Y`i fgdfØb[`]W`U`g`a]hY`U`hYf`]WY`< UbXY`gg]YX`i b[
VY[Ubbž`Ybhk]W_Y`hY`g]W`ja`%-`" `J\ f\i bXYfh`ini`Y]bYa
VYXYi hYbXYb`ϕXi ghf]YnYbhfi a`8Yi hgW`UbXg`"<Yi hY`j YfY]bh
7\Ya b]hn`Y`Y[UbhY`\]ghcf]gWY`5fW]hY_hi f`a]h`Ui ZfY[YbXYf
a cXYfbYf`GhUXhYbhk]W`i b[`i bX`V]YhYh`Y]bY`fY]W\`U`h][Y
?i`hi f`UbXgW`UZh`a]h`nU\`fY]WYb`A i gYYbž`X]Y`g]W`Ui Z`?i bghž
; YgW]W`hY`i bX`HYW]bc`c[]Y`Zc`_i gg]YfYb`"9]b`k U\`fYg`<][\ `][\ h
XUfUi Z`]gh`XUg`GhUUh`]WY`A i gYi a`ZØf`5fW]Àc`c[]Yž`_i fn`ga UWž
XUg`g]W`ja`?Ui Z\Ui g`GW]cW_Yb`Ua`GhYZUb!<Yma !D`Uhn`VYZ]bXYh`

8 Ug'ga UWdfÅgYbh]Yfh'b]W h'bi f'VYXYi hYbXY'5i gghY''i b[Yb'ni f
5fWÅc`c[]Yž'gcbXYfb']gh'Ui W`Y]b'D`Uhn'ZØf'U`Yž'X]Y'g]W`]b`X]Y
; YgW]W hY`XYf'FY[]cb'j Yfh]YZb'a ÒW hYb"8]Y`² Zbi b[gnY]hYb
g]bX'j cb'8]YbghU[`V]g'GcbbhU[`gck]Y`Ub': Y]YfhU[Yb'j cb`%\$`V]g
%, `I` \fž'8 cbbYfghU[`gc[Uf`V]g`&\$`I` \f"8 Yf'A cbhU[`]gh`YXcW`Y]b
Fi` \YhU["

9]b hf]hhgd fY]gY`i bX`6 Uff]YfY ZfY]\ Y]h

8]Y`9]b hf]hhgd fY]gY`g]bX`a Y`f`U`g`ZU]f. : Øf`X]Y`8 Ui YfUi gghY''i b[
nU`Yb`9fk UWgYbY', `9i fc`i bX`Yfa Å»][h') `9i fcž`k Å`fYbX
: Ua `]Y]b`a]hY]bYf': Ua `]Y]b`_UfhY`ZØf`%&`9i fc` \]bY]b`XØfZYb"': Øf
X]Y`GcbXYfUi gghY''i b[`[]Vh`Yg`YVYbZU`g`Yfa Å»][hY`DfY]gY"i bX
ZØf`?]bXYf`V]g`%*` `J` \fYb`]gh`XYf`9]b hf]hh'gc[Uf`ZfY]"

6YgcbXYfg`\Yfj cfni `YVYb`]gh`X]Y`6Uff]YfY ZfY]\ Y]h`XYg`ga UW`8Yf
Ni [Ub[`]gh`ZØf`U`Y`6Ygi W`Yf`VYghYbg`j cfVYfY]hYh`6Uff]YfY ZfY]Yf
9]b[Ub[ž`5i ZnØ[Y`i bX`gc[Uf`Y]b`_cghYbZfY]Yf`5i X]c[i]XY`ZØf
6`]bXY`i bX`GY`\ [YgWÅX][hY"Ni`gÅhn`]W`ghY`Yb`?`Uddfc``ghØ`Y
i bX`Fc``UhcYb`ni f`J YfZØ[i b[ž`XUa]h`YXYf`X]Y`5i gghY''i b[Yb
[Yb]Y»Yb`_Ubb"8Yf`K`Y»Y`GhcW`_Y"J"V]YhYh`Ui Z`5ba`Y`Xi b[
Y]bYb`6Y[`Y]hgYfj]W`ZØf`V`]bXY`i bX`gY`VY`\]bXYfhY`A`YbgW`Yb`Ub"
8 Ug`gc f[h`XUZØfž`XUgg`\]Yf`k]f`_]W`b]Ya`UbX`Ui »Yb`j cf`V`Y]Vh"
K`Y]hYfY` ðZcfa`Uh]cbYb`g]bX`Ui Z`XYf`K`YVgY]hY`XYg`A`i`gYi`a`g`ni
Z]bXYb"

K]Y`_ca`a`Y`]W`ni`a` : U`fnYi [a`i`gYi`a`3

K`Yf`Y]b`k`Y]hYfYg`gdUbbYbXYg`A`i`gYi`a`]b`7`Y`a`b]hn`VYgi`W`Yb
a`ÒW`hYž`XYa`gY]XUg` : U`fnYi [a`i`gYi`a`_Ubg`<Yfn`[`Y`Y[`h"9g`[]Vh
a`Y`fYfY`A`Ø[`]W`_Y]hYbž`Xcfh`b`ni`[`Y`Ub[`Yb"9]bY`Y]bZUW`Y
J`Uf]UbhY`]gh`X]Y`5bfY]gY`a`]h`XYa`Ni [`ni`a`7`Y`a`b]hnYf
<Ui`dhVU`b`cZ"J`cb`Xcfh`Ui`g`g]bX`Yg`bi`f`k`Yb][`Y`GW`f]hhY`V]g`ni`f
<U`hYghY`Y`<Ui`dhVU`b`cZ]8fYgXbYf`GhfU»Yž`j`cb`k`c`Ui`g`X]Y
6i`g`]b]Y" `X]fY`_h`ni`a` : U`fnYi [a`i`gYi`a`ZØ`fh` `XUg`VYXYi`hYh
i`a`ghY][`Yb`Ui`g[`YgW`cggYb`°

5`hYfbUh]j`_Ubb`a`Ub`Ui`W`X]Y`GhfU»YbVU`b`]b]Y`&`j`cb`XYf

NYbhfU`U`hYghY`Y`bY`a Yb" <]YfVY]`a i gg`a Ub`YX][`]W`Ub`XYf
 < U`hYghY`Y`A Uf]UbbY!6fUbXh!GhfU» Y`Ui gghY][Yb`i bX`Y]b`k Yb][
 `Ui ZYb"9]bY`Xf]hhY`A Ò[`]W`_Y]h`VYghY`h`XUf]bžj cb`XYf
 FY[]cbU`VU`b`bUW`7`Ya b]hn`A]hhY`ni`ZU`fYb`i bX`Y]bYb`_i fnYb
 : i » k Y[`ni a `A i gYi a `ni `UVgc`j]YfYb"

8 Ug: U`fnYi [a i gYi a `Uhj]Y`ni `V]YhYb`i bX`_Ubb`YVYbZU`g
 VUff]YfYfY]`VYgi W`h`k YfXYb" <]Yf`g]bX`_bZchfYgYb`i bX`? UggYb`[i h
 ni [Åb[`]W`žgcXUgg`XYf`6Ygi W`ZØf`U`Y`Y]b`J Yf[bØ[Yb`k]fX"
 ; YbUi YfY`K Y[VYgW`fY]Vi b[Yb`g]bX`X]fY`_h`Ui ZXYf`K YVgY]hY
 XYg`A i gYi a g`ni `Z]bXYb"

7`Ya b]hn`]a `F U`a Yb`XYf`? i `hi f`U`i dhghUXh
 &\$&)

Ni g`hn`]W`]gh`Yg`VYa Yf`_Ybgk Yfhž`XUgg`7`Ya b]hn`ni f
 9i fcdÅ]gW`Yb`?i `hi f`U`i dhghUXh&\$&) `YfbUbb`h`k i fXY"8]YgY
 5i gnY]W`bi b[`V]YhYh`XYf`GhUXh`X]Y`7`UbW`žg]W`U`g`Y]b`NYbhf`i a
 _Øbgh`Yf]gW`Yb`5i ghUi gW`Yg`i bX`]bbcj Uhj Yf`?fYUh]j]h`h`ni
 dfÅgYbh]YfYb"8]Y`HYW`b]gW`Y`i b]j Yfg]h`h`7`Ya b]hn`i bhYfghfY]W`h
 XUg`6`]Xi b[gUb[YVchi bX`hfÅ[hini f: cfgW`i b[`i bX`9bhk]W`_i b[
]b`XYf`FY[]cb`VY]"

A]h`gc`j]Y`_Ui ZXYa `D`Ub`]gh`7`Ya b]hn`XYf`dYfZY`_hY`C fh`ZØf`Y]bYb
 5i gZi [žY[U`cV`a Ub`?i bghž; YgW`]W`hY`cXYf`HYW`bc`c[]Y`]YVh
 `]Yf`k]fX`YXYf`ZØbX][`

| | |
|----------|--|
| 8YhU]`g | |
| C fh | GhY ZUb!< Yma !D`Uhn`%\$- ž`%%`7`Ya b]hnž 8Yi hgW`UbX |
| E i Y`Yb | <ul style="list-style-type: none"> • k k k "a Xf"XY • ZU`fnYi [a i gYi a !W`Ya b]hn"XY • k \]W`a i gYi a "XY |

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh