

? cghYb`cgY`@YgYgdU»!9j Yb hg`]b
7\Ya b]hn. `9bhXYW_Y`X]Y`J]Y`ZU`h°

9bhXYW_Yb`G]Y`X]Y`gdUbbYbXYb`J YfUbgH`hi b[Yb`]b`XYf
GhUXhV]V`]ch\Y_`7\Ya b]hn" Jcf`Ygi b[Ybž`K cf_g\cdg`i bX
a Y\fk UfhYb`]a `đ `]i bX`5i [i gh°



7\Ya b]hnž`8Yi hgW`UbX`!`8]Y`GhUXh`7\Ya b]hn`\Uh`]a `đ `]i bX
5i [i gh`&\$&) `YXY`A Yb[Y`gdUbbYbXY`J YfUbgH`hi b[Yb`]b`XYf
GhUXhV]V`]ch\Y_`ni `V]YhYb" `8]Y`DU`YhhY`fY]W`hj cb`CdYb!5]f!
?]bXYfVi W`Ygi b[Yb`V]g`\]b`ni `K cf_g\cdg`ZØf`9fk UW`gYbY" `Gc
k]fX`ZØf`YXYb` ; YgW`a UW`Yhk Ug[YVchYb` `i bX`XUg`U`Yg`j Ò`][
_cghYbZfY]°`5a `&"`đ `]ghUfhYh`Yg[`Y]W`a]h`Y]bYf`CdYb!5]f!
?]bXYfVi W`Ygi b[`a]h`XYf`VY`]YVhYb`5i hcf]b` : fUi`_Y`5b[Y`Ua
? bUddhY]W`" Jcb`%\$`V]g`%`%` \$`I` \fk YfXYb`_Y]bY`Ni` \ØfYf`]b`X]Y
Vi bhY`K`Y`h`XYf` ; YgW`]W`hYb`YbhZØ`fh`

9]b`k Y]hYfYf`< Ò\Ydi b_h]gh`XYf`@YgYWi Vž`XYf`YVYbZU`g`Ua `&"`đ `]
i a`%) `I` \f`]b`XYf`GhUXhY]V]V`]ch\Y_`]a `J]hU!7Yb`hYf`ghUhhZ]b`XYh"
<]Yf`_ØbbYb`6ØW`Yfk Øfa Yf`i bX`gc`W`Yž`X]Y`Yg`k YfXYb`k c`Ybž

g]W\`hfYZZYb`i bX`[Ya Y]bgUa`X]Y`@YVY`ni`@]hYfUhi`f`Yb`hXYW`_Yb`
GW`]Y»`]W`g]bX`b]W`h`bi`f`X]Y`?`Y]bYbž`gcbXYfb`Ui`W`X]Y`;`fc»`Yb
`Yfn`]W`Y]b[`Y`UXYbž`Ub`XYb`UVk`YW`i`b[`gfY]W`Yb`5b[`YVchYb
hY]`ni`bY`a`Yb`"Gc`_Ubb`a`Ub`Ua`&(`"ž`]VY]a`DYb`/`DUdYf
Fc`Y`b`gd]Y`Y`hfYZZ]b`XYf`NYb`hfU`V]V]`ch`Y`_`XYf`:`Ub`hUg]Y`ZFY]Yb`@Ui`Z
`UggYb`"

J]Y`ZÀ`h][Y`@YgYZÒfXYfi b[

8]Y`GhUXhV]V`]ch`Y`_]gh`b]W`h`bi`f`Y]b`C`fh`XYg`@YfbYbg`i`bX`XYf
I`bhYf`U`hi`b[`ž`gcbXYfb`Ui`W`X]Y]bY`nYb`hfU`Y`5b`Ui`ZghY`Y`ZØf
@YgYZÒfXYfi`b[`"Y`@YgYdUhYbgW`UZhYbž`k`]Y`g]Y`Y`hk`U`]b`6Yf`]b`Xi`fW`
j`YfgW`]YXYbY`⊕]h]Uh]j`Yb`k`]Y`@YgY@`gh`c`XYf`X]Y`6Yf`]bYf
@YgYdUhYb`Ub[`YVchYb`k`YfXYbž`gd]Y`Yb`Y]bY`k`]W`h][`Y`Fc`Y`"
9`fYbUa`h]W`X]Y`@YgYdUh]bbYb`i`bX`@YgYdUhYb`Y`gYb`a`]h]?]bXYfb`]b
?]hUg`i`bX`GW`i`Yb`i`bX`Y`ZYb`gcž`X]Y`@YgY!`i`bX
GdfUW`_ca`dYhYbn`ni`ZØfXYfb`"6YgcbXYfg`?]bXYf`Ui`g
V]Xi`b[`gVYbUW`hY]][`hYb`:`Ua`]Yb`dfcZ]h]YfYb`]j`cb`gc`W`X]Yb
5b[`YVchYbž`XU`g]Y`c`Zh`_Ui`a`Ni`[`Ub[`ni`6ØW`X]Yb`i`bX
@YgYa`Ò[`]W`_Y]hYb`U`UVYb`"

;`i`hY`GdfUW`!`i`bX`@YgY`_ca`dYhYbn`VYY]bZi`ggh`XYb`GW`i`YfZc`[
Ybcfa`"8UVY][`Y`h`Yg`b]W`h`bi`f`i`a`XUg`J`cf`YgYbž`gcbXYfb`Ui`W`
XUfi`a`ž`X]Y`@YVY`ni`;`YgW`]W`hYb`ni`ZØfXYfb`i`bX`XYb`K`cfhgW`Uhn
XYf`?]bXYf`ni`Yfk`Y]hYfb`"K`Yf`gY`Vgh`⊕hYfYggY`U`hž`g]W`U`g
@YgYdUhY`ni`Yb[`U[`]YfYbž`_Ubb`g]W`VY]`gdYn]Y`Yb`Dfc`Y`_hYb`c`XYf
Cf[`Ub]gUh]cbYb`a`Y`XYb`"8]Y`D`UhhZc`fa`8Y]b`9b[`U[`Ya`Yb`h`ZØfg
@YgYb`]j`cb`XYf`Gh]Zi`b[`]@YgYb`V]YhYh`U`]ZFY]W`X]Y`⊕Zc`fa`Uh]cbYbž
k`]Y`a`Ub`g]W`X]Yb`XYf`Y][`YbYb`I`a`[`YVi`b[`]Y]bVf]b[`Yb`_Ubb`"

K Y]hYfY`5b[YVchY`]b`XYb`_ca`a`YbXYb A`cbUhYb

6YgcbXYfg`Yfk`À`bYb`gk`Yfh`g]bX`Ui`W`X]Y`]b`hYfU`_h]j`Yb
5i`gghY`i`b[`Ybž`X]Y`]b`XYf`NYb`hfU`V]V]`ch`Y`_`ghUhhZ]bXYb`"J`ca`i`&
ž`]V]g`ni`a`i`&`,`"5i`[`i`gh`[`]Vh`Yg`Y]bY`5i`gghY`i`b[`ni`f`X][`]hU`Yb
BUW`f]W`hYb`_ca`dYhYbnž`X]Y`ZØf`U`Y`⊕hYfYgg]YfhYb`ni`[`À`b[`]W`X]Yb`gh`"

l a `XYb`6Ygi W`bcW`gdUbbYbXYf`ni `[YghU`hYbž`k]fX`Y]bY
 5ba Y`Xi b[`Ya dZc`Yb"Ni XYa `k]fX`X]Y`5i gghY`i b[` ðhi]hj `i bX
 DcYg]Y `j cb`?Uh\Uf]bU`K Y]gVUW`V]g`ni a ` - "5i [i gh]b`XYf
 6]V`]ch\Y_`dfÅgYbh]Yfh"

8 Ug`VfY]h[YZÅWYfhY`5b[YVch`XYf`GhUXhV]V`]ch\Y_`7\Ya b]hn
 nY][hž`XUgg`\]Yf`XUg`@YgYb`i bX`@YfbYb`[fc» [YgWf]YVYb`k YfXYb"
 8]Y`nU\`fY]W`Yb`J YfUbgH`U`hi b[Ybž`X]Y`ZØf`U`Y`5`hYfg[fi ddYb
 _c`bn]d]Yfh]g]bXž`hfU[Yb`Yb`hgW`Y]XYbX`XUni `VY]ž`XUgg`@]hYfUhi f`i bX
 K]ggYbgj Yfa]hhi b[`]b`XYf`GhUXh`YVYbX][`V`Y]Vh"

8]Y`GhUXhV]V`]ch\Y_`7\Ya b]hnž`X]Y`ð]h]Uh]j Yb`k]Y`X]Y
 @YgYdUhYbgW`UZhYb`i bX`Dfc`Y`_hY`ni f`GdfUW`ZØfXYfi b[
 i bhYfghØhnhž`Vf]b[h`b]W`h`bi f`6ØW`Yf`ni `XYb`A YbgW`Ybž`gcbXYfb
 Ui W`k Yfhj c`Y`A Ò[`]W`_Y]hYbž`XUg`Y][YbY`K]ggYb`ni `Yfk Y]hYfb
 i bX`XUg`A]hY]bUbXYf`ni `ZØfXYfb"

: Øf`k Y]hYfY`ðZcfa Uh]cbYb`ni `XYb`J YfUbgH`U`hi b[Yb`i bX`XYb
 A Ò[`]W`_Y]hYb`ni f`@YgYZØfXYfi b[``c`b`h`g]W`Y]b`6`]W`_Ui Z`X]Y
 GY]hYb`XYf`GhUXhV]V`]ch\Y_`\]Yfž`X]Y`5b[YVchY`ni f
 @YgYdUhYbgW`UZh`\]Yf`i bX`X]Y`ð]h]Uh]j Yb`XYf`6Øf[Yfgh]Zhi b[`]\]Yf"

8 YhU]`g	
C fh	7\Ya b]hnž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "W`Ya b]hn"XY • ZUa]]YbdcfhU`"VYf`]b"XY • Vi Yf[Yfgh]Zhi b[!VYf`]b"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh