

F chYf`Hi fa `k]fX`ni f`GWX bUdgZ`UgWY` 7\Ya b]hn`ZY]Yfh`bYi Yg`<][\`][\`h°

7\Ya b]hn`dfÄgYbh]Yfh`bYi Y`Gd]f]hi cgYb`]a`FchYb`Hi fa`a]h
_Øbgh`Yf]gWYa`H]gW`ž`XYf`; YgW`]W`hY`i bX`?i`hi`f`j`YfY]bh`
6Ygi`W`Yb`G]Y`XUg`9j`Ybh`



7\Ya b]hn`ž`8Yi hgW`UbX`!`#`7\Ya b]hn`[]Vh`Yg`Y]bYb
Ui`ZfY[YbXYb`BYi ni [Ub[`ZØf`@]YV\UVYf`ZY]bYf`Gd]f]hi cgYb.`8]Y
DfcXi`_hY`XYf`6fUi` \Ui`g!8Ygh`Y`g]bX`bi`b`]b`a`Uf`Ub`hYb`F`chYf!
Hi`fa`!:`UgW`Yb`Yf`À`h]W`"8]YgY`bYi`Yb`:`UgW`Yb`Yf`ZfYi`Yb`g]W
VYfY]hg`[`fc»`Yf`6Y`YVh\Y]hi`bX`Yfk`Y]hYfb`XUg`5b[`YVch]b`XYf
FY[]cb`"8]Yg`VYf]W`hYh`X]Y`:**fY]Y`DfYggY`"8]Y`:**`UgW`Y`gY`Vgh`ž`X]Y
X]Y`:`cfa`XYg`F`chYb`Hi`fa`g]a`]h]Yfh`ž`\Uh`b]W`h`bi`f`Y]bYb
dfU_h]gW`Yb`Bi`hnYb`ž`gcb`XYfb`]gh`Ui`W`Y]b`YW`hYf`<]b[`i`W`_Yf`"

8Yf`J`YfY]b`ž`XYf`]a`8YnYa`VYf`&\$&(`]bg`@YVYb`[`Yfi`ZYb`k`i`fXY`ž`\Uh
g]W`XYf`DZY[`Y`i`bX`:`ØfXYfi`b[`XYg`F`chYb`Hi`fa`g]j`YfgW`f]YVYb`"
5bXf`Ä`8cbUh`ž`Y]b`U_h]j`Yg`A`]h[`Y]X`XYg`J`YfY]bg`i`bX`[`Y]W`nY]h][
6Yg]hnYf`XYg`Hi`fa`!`fUi` \Ui`gYg`ž`\Uh`VYXYi`hYbX`ni`f`GW`UZZi`b[

Y]bYg'Øbgh`Yfh]gW`Yg`ja`Hi`fa`VY][`YhfU[`Yb`"8]YgYf`H]gW`Ui`g
9]gYbž`UVYf`Ui`W`K`UW`Y`V`X!DcghYf`a`]h`\\]ghcf]gW`Yb`i`bX
U`_hi`Y`Yb`@`ZhV`X`Yfb`X`Yf`GhUXhž`fY[`Yb`ni`a`B`UW`XYb`_Yb`ØVYf`X]Y
;`YgW`]W`hY`7`Y`a`b]hn`Ub"

?`i`bgh`i`bX`<`UbXk`Yf`_`Ua` `;`fØbYb`H]gW`

8Yf'Øbgh`Yfh]gW` `ja` `F`chYb`Hi`fa` `]gh`Y]b`k`U`fYg'?`i`bghk`Yf`_`ZØf
g]W`"9f`V]YhYh`ja` `c`VYfghYb` ;`YgW`cgg`XYg`Hi`fa`g`Y]bYb
a`i`h]a`YX]U`Yb`9]bgh]Y[`]b`X]Y`?`i`hi`f!ž`÷`Xi`ghf]Y!`i`bX
GhUXh[`YgW`]W`hY`"8]Y`5b[`UVYb`X`Yf`**F`c`h`Y`f`H`i`f`a` `K`Y`V`g`Y]h`Y**
j`YfXYi`h]W`Yb`X]Y`Yb[`Y`J`YfV]bXi`b[`j`c`b`?`i`bgh`i`bX`<`UbXk`Yf`_`
8]Y`H]gW`VY]bYž`X]Y`ja` `GYdhYa`VYf`&\$&(`Ui`Z`G`W`c`gg`K`c`_YbVi`f[
Yb`hk`cfZYb`i`bX`[`Y[`cggYb`k`i`fXYbž`Yf]bbYfb`Ub`X]Y`HfUX]h]cb`XYg
g`Å`W`g]gW`Yb`9]gYb[`i`ggYg"

J]Yf`hU`Yb`h]YfhY`?`Øbgh`Yf]bbYb`i`bX`?`Øbgh`Yfž`XUfi`b`hYf`5`bbU
:`fUbn]g`_U`G`W`k`UfnVUW` `i`bX`8`f`"A`]W`U` `GhUgnW`hU`_ž`\\UVYb`a`]h
]`fYb`]bX]j`]Xi`Y`Yb`H]gW`VY]bYb`ni`a` `Dfc`Y`_h`VY][`YhfU[`Yb`"8]YgYf`
_Øbgh`Yf]gW`Yb`5bg`Å`hnY`_ca`V]b]YfYb`a`c`XYfbY`HYW`b]_Yb`a`]h
\\]ghcf]gW`Yb`9`Ya`Yb`hYb`i`bX`gW`UZZYb`XUa`]h`Y]bYb`8]U`c[
nk`]gW`Yb`J`Yf[`Ub[`Yb`\\Y]h`i`bX` ;`Y[`Ybk`Ufh`"6YgcbXYfg
\\Yfj`cfni`\\YVYb`]gh`Ui`W`ž`XUgg`XYf`Y][`YbY`?`i`dc`U!C`ZYbž`VYhf]YVYb
a`]h`5`hY]gYbgW`fc`hž`U`g`nYb`hfU`Y` ;`]Y»`Ub`U[`Y`Z`b[`]YfhY"

J`c`b`X`Y`f`?`i`bgh`ni`f` ;`Y`g`W`]`W`h`Y`

9]b`gd`Ub`bYb`XYf`C`fh`ZØf`?`i`bgh]b`hYfYgg]YfhY`]b`7`Y`a`b]hn`]gh`ni`XYa
X]Y`B`Yi`Y`G`Å`W`g]gW`Y` ;`U`Yf]Y`"8]YgYg`A`i`gYi`a` `ZØf
nY]h[`Yb`Øgg]gW`Y`?`i`bghž`k`]Y`**W`Y`a`b]hn`X`Y`V`Yf]W`h`Y`hž`Y[`h`X`Y`b**
:`c`_i`g`Ui`Z`X]Y`?`i`bghYb`hk`]W`_i`b[`]b`G`U`W`g`Y`b`g`Y]h`%-`(`)"`<]Yf
k`YfXYb`"Å`f`]W`nk`]gW`Yb`g`Y`W`g`i`bX`U`W`h`5i`gghY`i`b[`Yb`[`YnY][`hž
X]Y`Ui`W` `ØVYffY[`]cbU`Y`?`Øbgh`Yf`i`bX`K`Yf`_Y`VYfØW`g]W`h][`Yb`"

8]Y`G`Ua`a` `i`b[`X`Y`f` ;`U`Y`f]Y`i`a`Z`U`ggh`Z`U`gh`%&`\$`\$`\$`K`Yf`_Y`i`bX`V]YhYh
bYVYb`5i`gghY`i`b[`Yb`Ui`W`n`U`fY]W`Y`J`YfU`bghU`hi`b[`Yb`k`]Y
:`Ø`fi`b[`Yb`ž`J`c`fhf`Å[`Y`i`bX`?`Øbgh`Yf[`Y`gd`f`Å`W`Y`Ub`"8]YgY`f`÷]h]Uh]j`Yb
ZØfXYfb`XYb`5i`ghUi`gW`nk`]gW`Yb`?`i`bghgW`UZZYbXYb`i`bX`

?i bgh]YV\UVYfb'i bX'i bhYfghfY]WXYb'X]Y'_i`hi fY`Y'J]Y`ZU`h'XYf
FY[]cb"

Ni gUa a Yb[YZUggh`Àggh'g]W`gU[Ybž'XUgg']b'7\Ya b]hn'b]W`h'bi f
X]Y'bYi Y'FchY!Hi fa !: `UgWXY'ZØf': i fcfY'gcf[hž'gcbXYfb'Ui W`X]Y
a i g]gWXYb'5_h]j]h`hYb']a`Hi fa`i bX'XYf'B Yi Yb'G`W`g]gWXYb
; U`Yf]Y`Y]b`VfY]hYg'Di V`_i a`]b'X]Y'; YgW]W`hY'i bX'?i`hi f'XYf
GhUXh'Y]b`UXYb"

8YhU]`g	
C fh	7\Ya b]hnž'8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "ZfY]YdfYggY"XY• k k k "fchYf!hi fa "cf[• k k k "W`Ya b]hn"XY

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["bYh