

5 bd Z]ZZ'ni a`%(" `K U`hYf!: f]hngW!Hi fb]Yf. K Yf` \c`h`XYb`H]hY`3

8 Ug`%(" `K U`hYf!: f]hngW!Hi fb]Yf`Z]bXYh`Ua`%' " `8YnYa VYf
&\$&) `]b`XYf`6U`gdch5F 9B 5`8fYgXYb`ghUhh`5`Y`≠Zcg`ni a
9j Ybh`



6U`gdch5F 9B 5`8fYgXYbž`8Yi hgW`UbX`!`9g`[Y`h`k`]YXYf`cg`
5a`%' " `8YnYa VYf`k`]fX`X]Y`6U`gdch5F 9B 5`]b`8fYgXYb`YfbYi h
ni a`GW`Ui d`Uhn`XYg`a`]h`Gd`Ubbi b`[`Yfk`UfhYhYb`<U`YbZ`»VU`!
Hi fb]Yfgž`XYa`%(" `K U`hYf!: f]hngW!Hi fb]Yf`8Yf`5bd Z]ZZ`]gh`ZØf
%`.\$`\$`!` \f`Ub`[YgYhnhž`i bX`X]Y`HYUa`g`_ÖbbYb`Yg`_Ui a`Yfk`UfhYbž
] \fY`?`fÄZhY`ni`a`YggYb`"H]hY`j`YfhY]X][`Yf`]gh`X]Y`G;`8mbUa`c
8fYgXYbž`X]Y`bUW`] \fYa`hf]i a`d`U`Yb`G]Y[`]a`"YhnhYb`≠\f`Ubhf]hž
i a`] \fYb`H]hY`ni`j`YfhY]X][`Yb`i bX`Y]b`k`Y]hYfYg`A`U`X]Y`Hfcd` \ÄY
ni`Yff]b`[`Yb`"8]Y`Ui`ZfY`[`YbXYb`A`UhW`Yg`j`Yfgd`fYW`Yb`Y]b
: i »VU`Z`Ygh`ZØf`U`Y`:`Ubg`

8 Ug`Hi fb]Yfž`XUg`U`g`Y]bY`<ca`a`U`[`Y`Ub`X]Y`HfU]bYf`Y`[`YbXY
K U`hYf`!`f]hngW`[`]hž`XYf`j`cb`%-`*`-`V]g`%-`+`,`X]Y`;`YgW`]W`Y`XYf`G;

8 mbUa c`8 fYgXYb`Yb_hY`i bX`Z0bZ`8 8 F!A Y]ghYfh]hY`gck]Y`nk Y]
8 8 F!Dc_U`g]Y[Y`Y]bZ `fz`k]fX`]b`X]YgYa `U\`f`YfbYi`h`j]Y`Y
\cW`_Ugg][Y`A UbbgW`UZhYb`Ubn]Y\Yb`"i bhYf`XYb`VYfY]hg
VYgh`h][hYb`HY`]bY`a Yfb`g]bX`X]Y`HfUX]h]cbgj YfY]bY`GJ`K YfXYf
6fYa Ybž`%": 7`i b]cb`6Yf`]bž: 7`7Uf`NY]gg`>bUž`%": 7`A U[XYVi f[
i bX`: 7`9fn[YV]f[Y`5i Y`5_hi Y``g]bX`bcW`nk Y]`GhUfhd`ÀhnY
j YfZ0[VUfz`k Yg\U`V`g]W`]bhYfYgg]YfhY`A UbbgW`UZhYb`VYY]`Yb
gc`hYbž`g]W`Ubn]a Y`XYbž`i a`Y]bY`7\UbW`Ui ZFi`a`i bX`9\fy`ni
\UVYb`"K Y]hYfY`8YhU]`g`i bX`H]W_Yh]bZcfa`Uh]cbYb`g]bX`Ui Z`XYf`
cZZ]n]Y`Yb`GY]hY`XYg`Hi fb]Yfg`ni`Z]bXYb`"

Hi fb]YfUV`Ui Zi bX`Gd]Y`fY[Y`b

K Ug`Yfk UfhYh`X]Y`Ni gW`Ui Yf`i bX`Gd]Y`Yf`VY]a`K U`hYf!: f]hngW`!
Hi fb]Yf3`8]Y`J cffi bXY`k]fX`Ui Z[YhY]`h]b`nk Y]; fi ddYb`a]h
Yk Y]`g`j]Yf`A UbbgW`UZhYbž`X]Y`]b`gdUbbYbXYb`DUfh]Yb
[Y[YbY]bUbXYf`UbhfYhYb`"8]Y`8Ui Yf`YXYf`6Y[Y[bi b[`VYhf`À[h
nY`b`A]bi hYbž`i bX`gc`hYb`X]Y`HYUa`g`i bYbhgW`]YXYb`gd]Y`Ybž
k]fX`]b`XYf`?"C`!D\UgY`Y]b`G]YVYba`YhYfgW`]Y>Yb`Z0f`X]Y
9bhgW`Y]Xi b[`gcf[Yb`"8]Y`VYghYb`HYUa`g`n]Y\Yb`]b`X]Y
?"C`!Fi bXY`Y]bž`k cVY]`XYf`9fghd`Uhn]YfhY`XYf`; fi ddY`5`[Y[Yb
XYb`Nk Y]hYb`XYf`; fi ddY`6`i bX`i a [Y_Y`f`h]gd]Y`Yb`k]fX`"

9]b`VYgcbXYfYg`<][\`][\h]gh`XYf`YfghY` : f]hnW`Yb!Dc_U` ž`XYf
k `À\fybX`XYf`<U`VnY]hdUi gY`XYg`9f0Zbi b[gg]Y`g`Ui g[YhfU[Yb
k]fX`"8]YgYf`_fYUh]j Y`K YhVYk YfV`gcf[h`Z0f`ni g`Àhn`]W`Yb
BYVYbgdU>`i bX`Z0fXYfh`X]Y`J YfVi bXYb`Y]h`a`]h`XYf`HfUX]h]cb`XYg
Hi fb]Yfgž`XUg`gY]h`gY]bYf`YfghYb`5i ZU[Y`]a`U\`f`&\$&j]Y`Y
: i >VU`ZUb`g`VY[Y]ghYfh`"

9]b` : Ygh`Z0f` : Ubgi bX` : Ua]`]Y

8]Y`6U`gd`c`fh`5F`9B`5`j`Yfk`UbXY`h`g]W`U`b`X]YgYa`HU[`]b`Y]b
k`U\`fYg` : i >VU`ZYghž`XUg` : Ua]`]Yb`i bX` : i >VU`Yb`h`i`g]UghYb
[`Y]W`Yfa`U>Yb`Ubn]Y\`h`BYVYb`gdUbbYbXYb`Gd]Y`Yb`Yfk`UfhYh`X]Y
6Ygi`W`Yf`Y]b`UVk`YW`g`i`b[`gfY]W`Yg`F`U\`a`Ybdfc[`fUa`a`ž`XUg
gck`c`\`Z0f`>`b[`U`g`Ui`W`5`h`i`bhYf`U`hi`b[`V]YhYh`"8]Y
5ha`c`gd`\`Àfy`k`]fX`Xi`fW`X]Y`Y]XYbgW`UZh]W`Yb` : Ubgi`bX`X]Y

Yb[U[]YfhYb`Gd]Y`Yf`bi f`bcW`YVYbX][Yf"K Yf`XUg; YgWXY\Yb
\Ui hbU\`a]hYf`YVYb`a ÒW hYž`gc`h`g]W`fUgW`Y]b`H]W_Yh`g]WYfbž
XU`X]Y`B UWZfU[Y`\cW`]gh"

8Yf; YXUb_Yž`b`X]Y`i » ghUdZYb`XYg`i bj Yf[YggYbYb`K U`hYf
: f]hngW`ni`hfYhYbž`k]fX`X]Y`↑ b[Yb`HU`YbhY`UbZYi Yfbž`k À\fybX
XUg`Di V`_i a`X]Y`F]j U`]h`h`a]h`6Y[Y]ghYfi b[`j YfZc`[Yb`k]fX"
Bi hnYb`G]Y`X]Y`7\UbWž`g]W`a]h`Δfyb`: fYi bXYb`i bX`: Ua `])Yb`]a
GhUX]cb`ni`j YfgUa`a Y`b`i bX`Yf`YVYb`G]Y`Y]b`GhØW`_gdcfh]WY
HfUX]h]cbž`X]Y`]b`8fYgXYb`j Yfk`i fnY`h`]gh"K Y]hYfY`≠Zcfa Uh]cbYb
i bX`X]Y`A Ò[`]W`_Y]h`H]W_Yhg`ni`Yfk YfVYb`Z]bXYb`G]Y`Ui Z`XYf`
cZZ]n]Y`Yb`GY]hY`XYg`Hi fb]Yfg"

GY]Yb`G]Y`XUVY]i bX`[Yb]Y» Yb`G]Y`Y]bYb`HU[`j c`Yf`GdUbbi b[ž
Gdcfhi bX`; Ya Y]bgW UZh`8]Y`JcfZfYi XY`ghY][h`XYf`6U`fc`h
VU`X`]b`XYf`6U`gdcfh5F9B5°

8YhU]`g	
C fh	6U`gdcfh5F9B5`8fYgXYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "k cWYb`_i f]Yf"]bZc• k k k "k U`hYf!Zf]hngW`!hi fb]Yf"XY• XY"k]_]dYX]U"c f[

6Ygi WXYb`G]Y`i bg`Ui Z.`b!U["bYh