

8 fYgXYb `ZY]Yfh'gY]bY `@]hYfUhi fgWÅ ÄhnY.
9VYfhž' ? ÄghbYf'i bX`a Y\ f°

9bhXYW_Yb`G]Y`X]Y`VYXYi hYbXYb`DYfgÖb`]WÅ_Y]hYb`Ui g
8 fYgXYb. j cb`GUV]bY`9VYfh`V]g`9f]WÅ`?ÄghbYf'i bX`]\fY
_i`hi fY`Yb`6Y]hfÄ[Y"



8 fYgXYbž`8 Yi hgWÅ`UbX`!`8]Y`gÅWÅg]gWÅY`@UbXYg\Ui dhghUXh
8 fYgXYb`]gh`b]WÅh`bi f`VY`_Ubbh`ZÖf`]\fY`dfUWÅhj`c`Y`5fWÅ]hY`_hi`f
i bX`fY]WÅY` ; YgWÅ]WÅhYž`gcbXYfb`Ui WÅ`ZÖf`X]Y`j]Y`Yb`VYXYi hYbXYb
DYfgÖb`]WÅ_Y]hYbž`X]Y`\]Yf`[Y`YVhi bX`[Yk`]f`_h`\UVYb`"9]b
VYgcbXYfg`VYa`Yf`_Yb`gk`YfhYf`B`Ua`Y`]b`X]YgYf`@]ghY`]gh`GUV]bY
9VYfhž`X]Y`U`g`æi`fbU`]gh]b`i`bX`F`ca`UbUi`hcf]b`[`fc»Y`9fZc`[`Y
ZY]YfhY`"; YVcfYb`Ua`%*`"5df`%-`),`],`b`5gWÅYfg`YVYbž`\Uh`g]Y`X]Y
`YhnhYb`>\fY`]b`XYf`8 fYgXbYf`5`hghUXhj`YfvfUWÅh`"J`cf\Yf`YVhY`g]Y
]b`@Y]dn][`ž`k`c`g]Y`ZÖf`]\fY`F`YWÅYfWÅYb`ØVYf`X]Y`J`Ö`_YfgWÅ`UWÅh
VY`_Ubbh`k`i`fXY`"9VYfh`VY[`Ubb`]\fY`?`Uff]YfY`U`g`æi`fbU`]gh]b`]b
: fY]VYf`[`i`bX`Yf`Ub`[`hY`a`]h`]\fYa`8`YVØhfca`Ub`8`Ug` ; Y\Y]a`b]g
XYf`<YVUa`a`Y`j`cb`&\$\$*`[`fc»Y`Dcdi`Uf]h`Äž`XUg`Y]bY`GU[`U`ØVYf
G]YX`YfnØ[`Y`i`bX`G]`VYfZi`bXY`]a`9fn[`YV]f[`Y`YfnÄ`h`"Δ`fY

\]ghcf]gWYb`Fca UbY`UVYb`g]W`ØVYf` ž) `A]`]cbYb`A U`j Yf_Ui Zh
i bX`ghY`Yb`fY[Y`a Å»][`Ui ZXYb`6YghgY`Yf`]ghYb`Ni XYa`k i fXY
8Ug`; Y`Y]a b]g`XYf`<YVUa a Y`j YfZ]`a hi bX`U`g`H`YUhYfghØW_
fYU`]g]Yfhž`Y]bY`i fUi ZØ\fi b[`ZUbX`&\$%, `Ui ZXYf`:`Y`gYbVØ\bY
FUh`Yb`ghUhi`**A 8F`VYf]W`hYhž`XUgg`** "

8cW`X]Y`@]ghY`XYf`]hYfUf]gWYb` ; fØ»Ybž`X]Y`]b`8fYgXYb`[YVcfYb
k i fXYbž`]gh`Ub["9f]W`? ÅghbYf`]gh`Y]b`k Y]hYfYg`dfca`]bYbhYg
6Y]gd]Y`"; YVcfYb`Ua`&`": YVfi Uf`%, - -`]b`8fYgXYbž`Yf`Ub[hY
?ÅghbYf`k Y`hk Y]hY`6YfØ\`a h`Y]h`Xi fW`gY]bY`?]bXYfVØW`Yf`k]Y
9a`]`i bX`X]Y`8YhY`_h]j Y`i bX`8Ug`Z]Y[YbXY`?`UggYbn]a a Yf`"
Hfchn`gY]bYg`9fZc`[g`k i fXY`gY]bY`_f]h]gWY`<U`hi b[[Y[YbØVYf
XYf`B`Uh]cb`U`gc]n]U`]gh]gWYb`≠Yc`c[]Y`b]W`h`VY`c`b`h`i`]a
; Y[YbhY]ž`gY]bY`K Yf`_Y`k i fXYb`%-`'`VY]`XYf`VYfØ\`a hYb
6ØW`Yfj YfVfYbbi b[`]b`6Yf`]b`ØZYbh]W`j Yfb]W`hYh`≠`gY]bYf
`YhnhYb`K`c`b`UXfYggY`]b`XYf`?`Øb][gVfØW`_Yf`GhfU»Y`" , `]b`8fYgXYb
]gh`Yi hY`Y]b`A`i`gYi`a`ni`Z]bXYbž`XUg`gY]bYa`@VYb`i bX`K`Yf`_
[Yk]Xa`Yh`]gh"

@]hYfUf]gWY`J]Y`ZU`h`]b`8fYgXYb

9]b`k Y]hYfYf`[fc»Yf`B`Ua`Y`]gh`?`Uf``A`Umž`XYf`Ua`&)`": YVfi Uf
%, (&]b`9fbghh`U`XUg`@]W`h`XYf`K`Y`h`YfV`]W`_hY`i bX`Y]bYb`[fc»Yb
HY]`gY]bYg`@VYbg`]b`8fYgXYb`j YfVfUW`hY`"9f`]gh`VY`_Ubbh`ZØf
gY]bY`5VYbhYi Yffca UbYž`]bgVYgcbXYfY`X]Y` ; YgW`]W`hYb`i a
K]bbYhci`i bX`C`X`G`UhhYf`U`bX`"GY]b`8i fW`Vfi W`_Ua`%, - &`a`]h
XYb` ; YgUa a Y`hYb`FY]gYfca UbYb`ž`i bX`gY]h`%-`)&`n]Y`Yb`X]Y
?Uf`!A`Um]Gd]Y`Y`]b`6UX`GY[YVYf[`nU`fY]W`Y`6Ygi`W`Yf`Ub"

8]Y`a`cXYfbY`@]hYfUhi`f`]gh`YVYbZU`g`Xi fW`8fYgXbYf`5i hcYb
[YdfÄ[h`≠b[c`GW`i`nYž`[YVcfYb`Ua`%)`"8YnYa`VYf`%-`*&ž
fYZY`_h]Yfh`]b`gY]bYb`K`Yf`_Yb`c`Zi`X]Y`9fZU`fi b[Yb`XYf
cghXYi hgW`Yb`K]YXYfj YfY]b][i b["GY]bY`VY`_UbbhYghYb`K`Yf`_Yž
k]Y`G]a`d`Y`Ghcfmg`ž`VY`U`bXYb`X]Y`?`ca`d`Yi]h`h`XYg`@VYbg`]b
XYf`88F`"; Ya`Y]bgUa`a`]h`8i`fg` ; fØbVY]bž`Y]bYa`VYXYi hYbXYb
@mf]_Yfž`XYf`]b`XYb`%-`*\$Yf`U`fYb`[YVcfYb`k i fXY`i bX`XYggYb
HYi hY`c`Zi`Y]bY`F`ØW`_Y`f`ni`gY]bYb`K`i`fnY`b`h`Ya`Uh]g]YfYbž
dfÄ[Yb`X]YgY`5i hcYb`XUg`]hYfUf]gWY`6]X`XYf`GhUXh`"; fØbVY]b

Yf\]Y`hXYb'; Ycf[!6ØWbYf!DfY]g'i bX`VYgWÅZh][h'g]W`]b'gY]bYb
GWf]ZhYb`Ui W`a]h'XYf`BG!NY]h'i bX`]\fYf`BUW`_f]Y[gVYk Å`h][i b["

8]Y`@]hYfUhi f`XYf`88F`i bX`]\fY
< YfUi gZcfXYfi b[Yb

8]Y`88F!@]hYfUhi f`k Uf`ghUf`_j`cb`XYf`dc`]h]gW`Yb`G]hi Uh]cb`i`bX`
XYf`]XYc`c[]gW`Yb`5i`gf]W`hi`b[`XYg`GhUUhYg`[YdfÅ[h`8]Y`5i`hcfYb`
k UfYb`cZh`[YZcfXYfhž`]bbYf\U`V`ghf`_hYf`J`cf[UVYb`ni`UfVY]hYbž`X]Y
Y]bY`gcn]U`]gh]gW`Y`9fn]Y\i`b[`XYf`6Yj`Ø`_Yfi`b[`ni`a`N]Y``\UhhYb`"
8]Y`gcn]U`Yb`GdUbbi`b[Yb`i`bX`XUg`GhfYVYb`bUW`_]bX]j`]Xi`Y``Yf`
9bhZU`hi`b[`ZcggYb`]b`j`]Y`Y`K`Yf`_Y`Y]b`i`bX`gW`i`Zb`Y]bYb`
Zfi`W`hVUfYb`6cXYb`ZØf`XUg``]hYfUf]gW`Y`GW`UZYb`]b`X]YgYf`NY]h`
JYfZUggYf`k`]Y`7`f]ghU`K`c`Z`i`bX`I`k`Y`æ`b`gc`b`[Y`ØfYb`ni`XYb`
; fØ»Ybž`X]Y`VYXYi`hYbXY`6Y]hfÅ[Y`ni`f`88F!@]hYfUhi`f`Y]ghYhYb`
i`bX`hY]`k`Y]gY`X]Y`K`]XYfgdfØW`Y`]a`5``hU[`i`bX`X]Y`
[YgY`gW`UZh`]W`Yb`9bhk`]W`_i`b[Yb`h`Ya`Uh]g]YfhYb`=b`U`hgUb[UVY`
]bZcfa`]Yfh`ØVYf`X]Y`; YgW`]W`hY`XYf`88F!@]hYfUhi`f`"

æg[YgUa`h`nY][h'g]W`ž`XUgg`8fYgXYb`b]W`h`bi`f`Y]b`C`fh`\]ghcf]gW`Yf`
9fY][b]ggY`]ghž`gcbXYfb`Ui`W`Y]b`NYbhf`i`a`ZØf`@]hYfUhi`f`i`bX`
_fYUh]j`Yg`GW`UZYbž`XUg`VYXYi`hYbXY`5i`hcfYb`\Yfj`cf[YVfUW`h`
\Uhž`X]Y`gck`c`\`fY[]cbU`Y`U`g`Ui`W`_]bhYfbUh]cbU`Y`6YXYi`hi`b[
Yf`Ub[hYb`"GUV]bY`9VYfh`i`bX`]\fY`J`cf[Åb[Yf`g]bX`YVYbX][Y`
NYi`[b]ggY`Y]bYf`_i`hi`fY``Yb`@UbXgW`UZhž`X]Y`ZØf`]\fY`J`]Y`ZU`hi`bX`
]\fYb`FY]W`hi`a`[YgW`Åmh`k`]fX`"

8YhU]`g	
Cfh	8fYgXYbž8Yi`hgW`_UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "a Xf"XY• XY"k]_]dYX]U"cf[• k k k "]b\U`hgUb[UVY"XY

6Ygi W`Yb`G]Y`i`bg`Ui`Z`b!U["bYh