

: Yf]YbghUfh'Ua : `i [\ UZYb'8 fYgXYb.
: `]Y[Yf'\YVYb'ni 'GcbbYbn]Y`Yb'UV°

8 fYgXYb'ghUfhYh']b'X]Y'Gca a YfZYf]Yb'&\$&) 'a]h'&* : `Ø[Yb'ni
VY`]YVhYb'N]Y`Yb'k]Y'5bhU`mU'i bX'DU'a U'XY'A U`cFWU"



8 fYgXYbž'8 Yi hgW`UbX'!5i Z'ni f'9f\c'i b[°A]h'XYa 'GhUfh'XYf
Gca a YfZYf]Yb'Ua : fY]hU[ž'XYa '&) "'& b]ž'k]fX'Ua '8 fYgXbYf
: `i [\ UZYb' _fÅZh['Xi fW [YghUfh" K]Y' F UX]c XfYgXYb 'VYf]W'hYhž
\YVYb'Ub'X]YgYa 'HU[']bg[YgUa h'&* 'A UgW]bYb'UV' 'Y]b'k U\ fYf
: Y]YfhU['ZØf'F Y]gYZFYi X][Y'°6YgcbXYfg'\Y» 'VY[Y\ fh'g]bX
GcbbYbXYgh]bUh]cbYbž'XYbb'nk ÒZ: `Ø[Y'ghYi Yfb'X]fY_h'ni
VY`]YVhYb'GhfUbXn]Y`Yb'Ub"; Ubn'j cfbY]b'XYf; i bgh'XYf'I f'Ui VYf
'Y[h'5bhU`mUž[YZc`[h'j cb'DU'a U'XY'A U`cFWUž'k c'a Ub'g]W'Ui Z
Y]bYb'YbhgdUbbhYb'5i ZYbhU'h'ZFYi Yb'_Ubb"5i W"; f]YWXYb'UbX
i bX'6i `[Uf]Yb'ghY\Yb'\cW`ja '?i fg"

@ Zh\ UbgU'gd]Y'hY]bY'VYXYi hYbXY'Fc`Y'Ua '8 fYgXbYf': `i [\ UZYbž
XU'g]Y'fY[Y'a Å»][Y'J YfV]bXi b[Yb'ni 'XYb'8 fY_fYi nYb']b

: fUb_Zi fhi bX'A ØbWYb'UbV]YhYh" J cb'Xcfh'Ui g'_ØbbYb'X]Y
DUggU[]YfY'Ui ZXUg'k Y'hk Y]hY'GhfYW_YbbYhn'XYf'5]f']bY'ni [fY]ZYbž
k Ug'XYb'bÅWghYb'I f'Ui V'bcW'ni [Åb[]WXYf'a UW'h" ðg[YgUa h
k YfXYb'Ua 'i [\UZyb'8fYgXYb'gck]Y'Ua '@Y]dn][#< U`Y'5]fdcfh
fi bX'&) "\$\$\$'DUggU[]YfY'Yfk UfhYh"

J]Y`ZÀ`h][Yg': `i [Ub[YVch

8]Y'J]Y`ZU`h'XYf'F Y]gYn]Y`Y']gh'VYY]bXfi W_YbX" `8 Yf
Gca a YfZi [d'Ub'&\$&(žXYf'Ua 'i %"A Åfn']b' ?fUZi'hfUhi bX'V]g'ni a
&* "C_hcVYf' [Ø'h][]ghž'i a ZUggh'J YfV]bXi b[Yb'ni '&&'N]Y`Yb']b' %&
j YfgW]YXYbYb'@ÅbXYfb" 'Fi bX' % (: `i [[YgY`gW UZhYb'V]YhYb' \]Yf
a Y\ f'U'g' %\$ \$': `Ø[Y' d'fc' K cWY'Ubž'k cVY] '@F'Cb`]bY' j YffÅhž'XUgg
Gi bXU]f'U'g' \Åi Z[ghYf'5bV]YhYf'a]h' % ('k ØWYbh]WYb': `Ø[Yb'UV
8fYgXYb'Ui Zk UfhY"

Ni 'XYb'Ub[YZc[YbYb'N]Y`Yb'j cb'Gi bXU]f'nÅ\`Yb'i bhYf'UbXYfYa
< YfU_]cb']b'; f]YWYb'UbXž'<i f[\UXU']b' Ě [mdhYb'i bX'Ui W'X]Y
VY`]YVhY' ðgY`F \cXcg" 'BYi ']a '5b[YVch'g]bX': Ufc']b' Dcfhi [U`i bX
X]Y'a U`Yf]gWY' ðgY`GUbhcf]b" '5i W'X]Y': `i [[YgY`gW UZh': `m'@`]
\Uh'g]W'Ua '8fYgXbYf': `i [\UZyb'YhUV`]Yfhi bX'Z]Y[h'6i f[Ug']b
6i '[Uf]Yb'nk Y]a U`k ØWYbh]W'Ub" `8]YgY'J]Y`ZU`h'gcf[h'XUZØfž
XUgg'XYf'bÅWghY'Gca a Yfi f'Ui V'ZØf'YXYb'; YgW'a UW_Yhk Ug
VYfY]h\Å`h"

6Y`]YVhYghY`I f`Ui Vgn]Y`Y`i bX

< YfUi gZcfXYfi b[Yb

5`g'X]Y`VY`]YVhYghYb'I f'Ui Vgn]Y`Y'UV'8fYgXYb'[Y'hYb'5bhU'mU'i bX
A U`c'fWUž'VYX]Ybh'j cb'9i fck]b[g'i bX'F mUbU]f" `8]Y`\Åi Z[Y
5bV]bXi b['j cb'@ Zh\UbgU'bUW': fUb_Zi fhiUa 'A U]b'i bX'A ØbWYbž
V]g'ni 'j]Yfa U`hÅ[]W'ž']gh'Y]b' [fc» Yf'D'i gdi b_h'ZØf'F Y]gYbXY"
8cW'XYf'@ Zh' Yf_Y\ f'\Uh'Ui W'gY]bY'HØW_Yb" `8]Y`Yi fcdÅ]gWY
@ ZhZU\fh'g]Y\h'g]W'a]h'< YfUi gZcfXYfi b[Yb' _cbZfcbh]Yfhž'k]Y`X]Y
5bU'mgY'Ui ZUYfc]bhYfbUh]cbU`nY][h"

⇒ 'Gca a Yf'&\$&('k i fXYb': `i [VYY]bhfÅW'h][i b[Yb'ni 'Y]bYa

Yfbgh\UZhYb`H\Ya U`ZØf`F Y]gYbXY" 8]Y`6YY]bhfÅW.h)[i b[gfUhYb`]b
 8 Yi hgW\`UbX`g]bX`b]W.h`ni`i bhYfgW`ÀhnYbž`XYbb`V]g`ni`*%d`XYf
 :`Ø[Y`k UfYb`VYhfc`ZYb"6YgcbXYfg`VYhfc`ZYb`g]bX
 J Yf_`Y\fgj`YfV]bXi b[Yb`bUW\`#U`Yb`i bX`X]Y`Y\Ya U`][Yb
 ?c`cb]Ybž`k c`X]Y`K UfhYnY]hYb`cZh`gW`a Yfn`]W\`Ub[`g]bX"
 5b[Yg]W`hg`X]YgYf`I a ghÅbXY`a UW`Yb`g]W`j]Y`Y`DUggU[]YfY
 ; YXUb`Yb`ØVYf`9bhgW`ÅX][i b[gUbgd`fØW`Yž`k c`ZØf`8]YbghY`k]Y
 5]f<Y`d`]a a Yf`a Y\f`]b`5bgdfi W\`[Ybca`a Yb`k YfXYb"

A]h`Y]bYa`[i hYb`<`ÅbXW`Yb`ZØf`X]Y`5i gk U\`XYf`N]Y`Y`i bX`Y]bYf
 gc`]XYb`J Yf_`Y\fgd`Ubi b[`XØfZhYb`j]Y`Y`F Y]gYbXY`XYbbcW`Y]bYb
 hfUi a \UZhYb`Gca`a Yfi f`Ui V`[Yb]Y»Yb"9g`V`Y]Vh`gdUbbYbXž
 k Y`W`Y`k Y]hYfYb`<YfUi gZcfXYfi b[Yb`X]Y`@ ZhZU\fh]bXi ghf]Y`]b`XYf
 _ca`a YbXYb`GU]gcb`a Y]ghYfb`k]fX"

8YhU]`g	
C fh	8fYgXYbž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "fUX]cXfYgXYb"XY • k k k "`f!`c b`]bY"XY • k k k "UYfc]bhYfbUh]cbU`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh