

? fUWÅ `ØVYf`8 fYgXYb. `5]fVi g`ghØfh
B UWÅ hfi \Y`VY]`Hci WÅ / Ua d/; c
! , Vi b[Yb`

5bk c\bYf`]b`8 fYgXYb`VYgWÅk YfYb`g]WÅ`ØVYf`@Àfa `j cb
, Vi b[gZØ[Yb`XYf`9i fck]b[g!A UgWÅ]bY`"Hci WÅ / Ua d/; c!
, Vi b[Yb`ØVYf`XYf`GhUXh"



8 fYgXYbž`8 Yi hgWÅ`UbX`!`đ`X]YgYf`K cWÅY`gcf[hYb`X]Y
5i gV]Xi b[gZØ[Y`Y]bYg`5]fVi g` &\$!&%(`j cb`9i fck]b[g`ZØf
l bfi \Y`]b`F UXYVi f[`i bX`XYb`i a` `Y[YbXYb`GhUXhhY`Yb`j cb
8 fYgXYb`"9]bY`5bk c\bYf]b`XYg`8 fYgXbYf: `i [\UZYbg`Ài » YfhY`]\fY
6YgWÅk YfXY`ØVYf`XYb`@Àfa žXYb`XUg: `i [nYi [`Ua
8]YbghU[UVYbX`j Yfi fgUWÅhY`"8 Yf`5]fVi g`Zc[`]b`Yhk U`) \$\$`A YhYfb
< Ø\Y`a Y\fYfY`Fi bXYb`ØVYf`F UXYVi f[ž`6cl XcfZ`J c`_YfgXcfZi bX
X]Y`UbXYfYb`Ub[fYbnYbXYb`; YV]YhYž`k Ug`ZØf`j]Y`Y`9]bk c\bYf`ni
Y]bYf`XYi h]WÅYb`@Àfa VY`Àgh[i b[`ZØ\fhY`"8]Y`G UWÅ gYb
VYf]WÅhYhž`XUgg`XYf`@Àfa `j cf`U`Ya `j cb`XYb`8 ØgYbhf]YVv Yf_Yb
i bX`XYb`Dcg]h]cbg`]WÅhYfb`XYg: `i [nYi [g`Ui g[]b["

8]Y`8i fW\Z0\fi b[`X]YgYf`HfU]b]b[gZ0[Y`Ybhgd]W\h`XYb` Hci W\ /
; c !, Vi b[Ybž`VY]`XYbYb`XUg: `i [nYi [`i fn`Ui ZgYhnh`i bX`gcZcfh
k]YXYf`UV\YVh`8]YgY`A Yh\cXY`X]Ybh`XYf`GW`i `i b[`i bX
Fci h]bYUi ZfYW\hYf`U`hi b[`XYf`D]`chYb"@Ui h`XYa` GdfYW\Yf`XYf
A]hhY`XYi hgW\Yb: `i [\UZYb`5; ži k Y`GW`i \Ufhž`gc`hYb`X]Y
, Vi b[Yb`V]g`]b`XYb`BUW`a]hhU[`UbXUi Yfb`i bX`gY]Yb`Ui Z
: `i [dcfhU`Yb`Y]bgY\`VUf"8]YgY: `0[Y`g]bX`\]Yfni `UbXY`b]W\h
j YfVchYbž`UVYf`X]Y`5bk c\`bYf`g]bX`0VYf`X]Y`XUa]hj YfVi bXYbYb
@Afa Ya]gg]cbYb`VYgc[f h`GAW`g]gW`Y`XY`\YVh`Yfj c fž`XUgg`XYf
: `i [\UZYb`8fYgXYb`gY]h`C`_hcVYf`&\$\$, `Y]b`BUW`hZi [j YfVch]cb
&`" \$`V]g)`" \$`i \f`\Uhž`Yg`YXcW`5i gbU\`a Yb`Z0f`j Yfgd`AhYhY
@UbXi b[Yb []Vhž`X]Y`V]g`A]hhYfbUW\h`Yf`Ui Vh`g]bX"

@Afa gW`i hna U» bU\`a Yb`i bX

5bk c\`bYfVY`Ughi b[

: `i [`Afa `V`Y]Vh`Y]b[fc»Yg`H\Ya Už`b]W\hibi f`]b`8fYgXYb"8Yf
: `i [\UZYb`N0f]W`nY][hž`XUgg`X]Y`@Afa VY`Ughi b[`Xi fW`XYb
@ Zhj Yf`_Y\`Ui W`]bhYfbUh]cbU`Y]b`H\Ya U`]gh"8]Y: `i [\UZYb
N0f]W`; fi ddY`\Uh`@Afa a]bXYfi b[ga U» bU\`a Yb`]a d`Ya Ybh]Yfh
i bX`Yf`_Ybbh`X]Y`5i gk]f`_i b[Yb`XYg: `i [VYhf]YVg`Ui ZX]Y
5bk c\`bYf`Ub"G]Y`\UVYb`X]Y`ghfYb[ghYb`BUW`hZi [fY[Y`i b[Yb`]b
9i fcdUž`i a `XYb: `i [`Afa `ni`a]b]a]YfYbž`XU`X]YgYf`Y]bY
k YgYbh]W\Y`6Y`Ughi b[`Z0f`X]Y`5bk c\`bYf`XUfghY`h": `i [\UZYb
N0f]W`Yf`Ai hYfhž`XUgg`X]Y`@Afa k U\fbY\`a i b[]j cb
j YfgW]YXYbYb: U`_hcYb`UV\`Ab[hž`XUfi bhYf`Ui W`X]Y: `i [fci hY
i bX`X]Y`HYW`b]_`XYf: `i [nYi [Y"

⇒ `6Yf]W\hg`U\`f`k i fXYb`Ua : `i [\UZYb`N0f]W`hA[`]W`GhUh]gh]_Yb
ni f`@Afa VY`Ughi b[]j Yf0ZYbh]W\hž`i a `XYb`5bk c\`bYfb
HfUbgdUfYbh`ni `V]YhYb"9g`nY][h`g]W\ž`XUgg`5bZfU[Yb`i bX
FY`_`Ua Uh]cbYb`UbghY][Ybž`XU`]a a Yf`a Y\`f`A YbgW\Yb`]b`XYf
: `i [\UZYbFY[]cb`k c\`bYb"Gc`W`Y`5gdY`_hY`a 0ggYb`Ui W`]a
?cbhYi h`XYf`8fYgXbYf`GW`i `i b[gZ0[Y`VYhfUW\hYh`k YfXYbž`XU`g]Y
X]Y`8]g`_i gg]cb`i a `@Afa gW`i hna U» bU\`a Yb`j Yfgh`A`_Yb"9]bY
_`UfY`?ca`a`i`b]_Uh]cb`nk]gW\Yb`XYb: `i [\AZYb`i bX`XYb
5bk c\`bYfb`_0bbhY`\]Yf`Y]b[i hYf`GW`f]hh`gY]bž`i a
A]ggj Yfgh`AbXb]ggY`ni`j`Yfa`Y]XYb"

8]Y`U_hi Y`Y`G]hi Uh]cb`]b`F UXYVi f[`Uh`k]YXYf`Y]ba U`Ui Z[YnY][hž
 XUgg: `i [`Àfa `cZh`Y]b`Y]_`Yg`H\Ya U`]gh`K À\fybX`X]Y
 5i`gV]`Xi b[gZØ[Y`YggYbn]Y``ZØf`X]Y`G\Xi `i b[`bYi Yf`D]`chYb`g]bXž
 V`Y]Vh`XYf`J Yf`i gh`Ub`@YVYbgei U`]h`h`Xi f\X`Yb`@Àfa `ZØf`X]Y
 VYhfcZYbYb`5bk`c`bYf`Y]b`; fi bX`ni f`?`U[Y``9g`V`Y]Vhni `cZYbž
 XUgg`Y]b`; `Y]W[Yk]W`h`nk]gW`Yb`b`chk`YbX][Ya `@Àfa`gW`i`h`i`bX
 XYb`6YXØfZb]ggYb`XYg`@ Zh`Yf`Y`fg`[YZ`bXYb`k`]fX"

8YhU]`g	
C fh	8fYgXYbž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "X]YgUW`gYb"XY • k k k "gUYW`g]gW`Y"XY • fYdcfh"Zi [\ UZYb!ni Yf]W`"W`

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh