

DfYa]YfY`]a`6ÄfYbnk]b[Yf.`H\YUhYfghØW_
j YfV]bXYh`J YfbY`i bX`G\U_YgdYUfY`°

DfYa]YfY`j cb`/ ei ch/8]Y`F Y]gY`ni a`A]hhY`di b_h`XYf
Ni _i bZh`ei ch/`]a`6ÄfYbnk]b[Yfž`8fYgXYb"'"<i a cfj c`Y
NY]hfY]gY`nk]gW`Yb`J Yf[Ub[Yb\Y]hi bX`Ni _i bZh`



6fØ\`gW`Yf`; UfhYbž`\$%\$* +`8fYgXYbž`8Yi hgW`UbX`!`a
<YfnYb`j cb`8fYgXYbž`]a`a U`Yf]gW`Yb`6ÄfYbnk]b[Yf`]a
6fØ\`gW`Yb`; UfhYbž`Z]bXYh`Ua`_ca`a YbXYb`GcbbhU[`X]Y`a]h
GdUbbi b[`Yfk UfhYhY`DfYa]YfY`XYg`bYi Yb`GhØW`g`8]Y`F Y]gY`ni a
A]hhY`di b_h`XYf`Ni _i bZh`ghUhh`**A 8 F`VYf]W`hYhž`XUgg`X]YgYg**
]bbcj Uh]j Y`H\YUhYfghØW`_i bhYf`XYf`F Y[]Y`XYg`bYi Yb`7\YZg`DYhYf
: ÖfghYf`ZØf`Zf]gW`Yb`K]bX`Ui Z`XYf`6Ø\bY`gcf[Yb`k]fX`": ÖfghYfž`XYf
gY]h`ØVYf`nk Y]`š\fnY\bhYb`XUg`Gca`a Yfh\YUhYf`]a`6ÄfYbnk]b[Yf
`Y]hYhž`j YfV]bXYh`]b`X]YgYf`ϕgnYb]Yfi b[`X]Y`K Yf`_Y`j cb`ž`Yg
J YfbY`i bX`K]`]Ua`G\U_YgdYUfY`ni `Y]bYa`Y]bn][Ufh][Yb`9f`YVb]g"

J cb`XYf`J Yf[Ub[Yb\Y]h`]b`X]Y`Ni _i bZh`gc`_ÖbbhY`a Ub`XUg
A chhc`XYg`GhØW`g`VYgW`fY]VYbž`XUg`g]W`a]h`Y]bYf`NY]hfY]gY

nk]gW\Yb`XYa`DUf]g`XYf`J Yf[Ub[Yb\Y]hž`XYf`; Y[Ybk Ufhi bX
Y]bYf`Ni _i bZhi j c``Yf`A Ò[`]W\ _Y]hYb`VYgW\ÀZh][h`**HU[&(` \ YVh
`Yfj c f**ž`XUgg`X]Y`<UbX`i b[`Y]bYf`; fi ddY`j cb`FY]gYbXYb`Zc`[hž
X]Y`ni b`W\gh`i bYb`hgW\`cggYb`]ghž`k c\]b`X]Y`FY]gY`hUhg`W\`]W\
[Y\Yb`gc```BYVYb`XYb`\i a cfj c``Yb`9`Ya Yb`hYb`gdf]W`h`XUg`GhØW_
Ui W` [fi bX`Y[YbXY`a YbgW\`]W\Y`DfcV`Ya Y`XYf`Y`hnhYb`%) \$`đ\`fY
Ub``9]b`nYb`hfU`Yg`5b`Y[Yb`XYf`; YgW\]W`hY`]gh`X]Y`9f`_Yb`bhb]g.
8]Y`k]W`h][ghY`J cfUi ggY`hni b[`ZØf`X]Y`Ni _i bZhi]gh`Y]bY
; Y[Ybk Ufhj c``Yf`J Yfbi bZh`

9]b`H\YUhYf`j c``Yf`@Y]XYbgW\UZh

÷g[YgUa`h`k]fX`XUg`GhØW_`(&`J cfghY``i b[Yb`]b`k Yb][Yf`U`g`nk Y]
A cbU`hYb`V]YhYb`ž`k cVY]`X]Y`5i ZØ\`fi b[Yb`h`A[`]W\`i a`&\$`I` \f
ghU`hZ]bXYb` `a]h`5i gbU`a`Y`a`cb`hU[gž`i bX`Y]bYf`_`Y]bYb`DUi`gY
j ca`%) ``V]g`%, ``5i [i gh``8]Y`J cfUi ZØ\`fi b[Yb`\`UVYb`VYfY]hg
VY[cbbYb`ž`i bX`X]Y`YfghY`cZ]n]Y``Y`DfYa`]YfY`k]fX`Ua``%` ``đ`]
[YZY]Yf`h`**A 8 F`Yf[`Àb`nhž`XUgg**: ÒfghYfž`XYf`Ui W`
[YgW\`ÀZh`gZØ\`fYbXYf`; YgY``gW\UZhYf`XYg`H\YUhYfg`]ghž`d`Ub`hž`XUg
?Ua`a`Yfgd]Y``i bX`XUg`Gca`a`Yfh\YUhYf`ni`j`YfY]bYb`i bX`XUa`]h
Y]bY`bYi`Y`ŸfU`]a``6`ĀfYbnk`]b[Yf`Y]bni`Y]hYb`

9]b`hmd]gW\Yg`A`Yf`_a`U``j`cb`: ÒfghYfg`÷gnYb]Yfi b[Yb`]ghž`XUgg`Yf
`YXYg`đ\`f`Y]b`Y][YbYg`GhØW_`]a``G\`U`_YgdYUfY!Gh]`j`YfZUgg`h`
G\`U`_YgdYUfY`\Uh`b]W`h`bi`f`X]Y`; fi bX`U[Y`ZØf`X]YgYg`bYi`Y`K`Yf`_
[Y`Y[hž`gc`bXYfb`VYY]bZi`ggh`k`Y]hYf`\]b`XUg`nY]h[Yb`Øgg]gW\Y
H\YUhYf`Yb`hgW\Y]XYbX``K`]Y`**8 Ug`K`]ggYb`Yf`_`Āf`hž`\Uh`XYf`6UfX`
a`]h`gY]bYb`_`ca`d`YI`Yb`7\`UfU`_hYfYb`ž`X]Y`X]Y`J`]Y`gW\]W`h][`_Y]h`XYf`
a`YbgW\`]W\Yb`B`Uhi`f`k`]XYfgd]Y[Y`b`ž`X]Y`H\YUhYf`Ub`XgW\UZh`gY]h
đ\`f`i bXYfhYb`[Ydf`Ā[h`**

9]b`bYi`Yf`K`]bX

8 Ug`9bgYa`V`Yž`XUg`VY]`YXYa`Gca`a`Yfh\YUhYf`k`YW`gY`hž`Vf]b[h
Zf]gW\Yb`K`]bXž`Ui W`k`Ybb`Di`V`_i`a`g`]YV`]b[`G]a`cb`5`ha`Ubb`]b
X]YgYf`DfcXi`_]cb`b]W`h`XUVY`]gh`: ÒfghYfž`XYf`X]Y`J`YfU`b`k`c`f`hi`b[
i bX`XUg`F`i`XYf`bi`b`gY`V`gh]b`XYf`<UbX`\`Uhž`g]Y`\`h`g]W\`XYf`
<YfUi`gZcfXYfi b[`]Y[Yb`ØVYfž`XUg`H\YUhYf`b]W`h`bi`f`_`Øb`gh`Yf]gW\`ž`

gcbXYfb`Ui W`k]fhgWUZh]W`YfZc`[fY]W`ni `ZØ\fyb""9f`Ai » Yfh
 _`UfY`J c fghY``i b[Yb`i bX`Y]bYb`9bhc i fZ`k c`Yf`XUg
 Gca a Yfh\YUhYf`j YfcfhYhi bX`k]Y`Yg`g]W`k Y]hYfYbhc]W_Y`b`gc``"

8U``Y[Yb`[fc»Y`5i Z[UVYb`j cf`]\a ž`XcW`a]hgY]bYf`9fZU\fi b[
 i bX`Y]bYa`ghUf_Yb`_fYUh]j Yb`HYUa`ghY\hXYa`9fZc`[`XYf
 X]Yg`Å\`f][Yb`Gca a Yfh\YUhYf] c fghY``i b[Yb`b]W`hg`ja`K Y[Y``Gc
 j Yfgdf]W`h`X]Y`?ca V]bUh]cb`Ui g`k]ggYbgWUZh]W`Yf`i bX
 _Øbgh`Yf]gW`Yf`5i gY]bUbXYfgYhni b[`a]hXYb`H\Ya Yb`j cb`J YfbY
 i bX`G\U_YgdYUfYž`XUg`Di V`_i a`bUW\U`h][`ni`ZYggY`b`i bX`ni a
 BUW`XYb_Yb`Ubni fY[Yb``K Ybb`G]Y`U`gc`Ua``%&""cXYf`%`""ž``]NY]h
 \UVYbž`XUbb`gW`Ui Yb`G]Y`XcW`Y]ba U`]a`6ÅfYbnk]b[Yf`j cfVY`]
 Yg`_ØbbhY`g]W`Ui gnU\`Yb"

8YhU]`g	
Cfh	6fØ\`gW`Yf`; UfhYbž`\$%\$* +`8fYgXYbž 8Yi hgW`UbX
EiY`Yb	<ul style="list-style-type: none"> • k k k "a Xf"XY • k k k "hU[&("XY • XUg!k]ggYb"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh