

J c``YmVU``!: Ygh]b`8 fYgXYb.`K H
9bYf[]YgmghYa Y`Gi dYfW`d`!`H]W_Yhg`^Yhnh°

9f`YVYb`G]Y`XYb`K H`9bYf[]YgmghYa Y`Gi dYfW`d`&\$&) `]b
8 fYgXYb`Ua` ("`C_hcVYf.`8 fYgXbYf`G7`[Y[Yb`GG7`DU`a VYf[
GWk Yf]b``H]W_Yhg`Yf\`À`h]W`°



8 fYgXYbž`8 Yi hgW`UbX`!`9]b`gdUbbYbXYg`J c``YmVU``YfY][b]g
ghY`h`j cf`XYf`HØf`8 Yf`K H`9bYf[]YgmghYa Y`Gi dYfW`d`&\$&)
k]fX`Ua` ("`C_hcVYf`]b`XYf`A Uf[cb`5fYbU`]b`8 fYgXYb
Ui g[YhfU[Yb``5V`%+.`%) `I` \f`Y]»Yb`X]Y`Ua`h]YfYbXYb`Dc`_`g]Y[Yf
8 fYgXbYf`G7`X]Y`H]h`j`YfhY]X][Yf`j`cb`GG7`DU`a VYf[`GWk Yf]b
k]``_ca`a`Yb``8]YgYg`8i`Y``]ghY]bY`BYi`Ui`ZU[Y`XYg`D`Um`c`Z
:]bU`Yg`XYg`J`cf`U`fYgž`i`bX`a`Ub`XUfZ[YgdUbb`hgY]bž`k`Yf`g]W
X]Yga`U`Xi`fW`gYmYb`_Ubb``

8]Y`Ni`gW`Ui`Yf`XØfZYb`g]W`Ui`Z`Y]b`dUW`YbXYg`A`UhW`ZFYi`Yb`8`Yf
8 fYgXbYf`G7`\`Uh`X]Y`7`\`UbW`ž`gY]bYb`YfghYb`H]h`Y`g]h`&\$&%`ni
j`YfhY]X][`Ybž`k`À`fYbX`GG7`DU`a`VYf[`GWk`Yf]b`XUfUi`Z`VfYb`bhž
bUW`ZØbZ`>`fYb`c`bY`Gi`dYfW`d!`Hf]i`a`d`\`ni`fØW`ni`Ub[`Yb``>`XYf

J Yf[Ub[Yb\Y]h_cbbhY`GWk Yf]b`XYb`H]hY`j]Yf`A U`]b` : c`[Y
[Yk]bbYb` `XcW`X]Y`YhnhYb`ZØbZ`đ\FY`k UfYb`_Y]b
Ni W_YfgW`YW_Yb"

H]W_Yhg`i bX`GdYW]U`8YU`g

? UfhYb`ZØf`XUg`9j Ybh`g]bX`VYfY]hg`Yf\`À`h`]W`i bX`_cghYb`nk]gW`Yb
%&`i bX`&, `9i fc`"6YgcbXYfg`UhhfU`_hj`]g]bX`X]Y`gdYn]Y`Yb
H]W_YhUb[YVchYž`XUfi bhYf`I &) !H]W_Yhg`i bX`F UVUhhY`ZØf
; fi ddYbVi W`i b[Yb`j cb`V]g`ni`) \$`i ` "8Ui Yf_UfhYbVYg]hnYf
_ØbbYb`g]W`ØVYf`Y]bY`GhJa`a`d`Uhn[UfUbh]Y`ZfYi Yb`gck]Y`ØVYf
Y]bYb`DfY]gj`cfhY]`j`cb`' \$`i `V]g`ni`a`i`%("`đ` `]&\$&)"`Ni XYa`k]fX
XUg`9j Ybh`b]W`h`bi`f`j`cf`C`fhž`gcbXYfb`Ui W`]a` : fYY!HJ`Ui`Z`
GDC F H%gck]Y`]a` `@] YghfYUa` `Ui`Z`8mb`ØVYfhfU[Yb"

8]Y`A`Uf[cb`5fYbU`\Uh`Y]bY`? UdUn]h`À`h`j`cb`" "\$\$\$`D`À`hnYb`i bX
V]YhYh`XUa`]h`fY]W`]W`F`Ui`a` `ZØf`J`c`YmVU`Y`b`h`i`g]UghYb`Ui`g`XYf
F`Y[]cb`i bX`XUfØVYf`\]bUi`g`<]Yf`nY`YVf]YfYb`X]Y`ZUbg`X]Y
: Ugn]bUh]cb`XYg`Gd]Y`gž`k`À`fYbX`X]Y`HYUa`g`U`Y`g`Ui`ZY]bY`? UfhY
gYhnYb`°

9]b`6`]W_`Ui`Z`XYb`GdUfXU!6Ub`_`Gi`dYfW`d

8cW`XUg`]gh`b]W`h`XUg`Y]bn][Y`J`c`YmVU`!<][\`][\`h]b`bU\Yf
Ni`_i`b`Zh`5a` `&&`GYdhYa` VYf`ghUfhYh]b`XYf`Dc`fgW`Y!5fYbU`]b
Ghi`hh[Ufh`XYf`**GdUfXU!6Ub`_`Gi`dYfW`d**ž`k`c`X]Y`5`]Ub`n`A`HJ
Ghi`hh[Ufh`U`g`H]hY`j`YfhY]X][Yf`[Y[Yb`XYb`GG7`DU`a` VYf[`GWk`Yf]b
UbhfYhYb`k`]fX`"Ghi`hh[Ufhž`XUg`X]Y`5i`ghfU[i`b[gfYW`hY`Xi`fW`XYb
G]Y[`]a` `8J`J`!Dc`_U`Z]bU`Y`g]W`Yfb`_cbbhYž`k`YW`gY`h]b`X]Y`[fØ» YfY
Dc`fgW`Y!5fYbU`ž`i`a` `a`Y`f`Ni`gW`Ui`Yf`ni`YffY]W`Yb`"A`]h`ØVYf`)"` "\$`
VYfY]hg`j`Yf`_Ui`ZhYb`H]W_Yhg`k`]fX`ZØf`gdUbbYbXY`Gh]a`a`i`b[
[Ygcf[h`gY]b"

Ghi`hh[Ufhg`? Ud]h`À`b]b`F`cc`gU`?`cg`_Y`c`VY`hc`b`h`X]Y`VY`gcb`XYfY
5ha`cgd`\`À`fYž`X]Y`Y]b`<Y]a`gd]Y`a`]h`g]W`Vf]b[hž`k`À`fYbX`HfU]bYf
?`cb`gh`Ubh]b`6]hYf`X]Y`K`]W`h][`_Y]h`XYg`Gd]Y`g`U`g`GU]gcb`Ui`ZhU`_h
\`Yf]`cf`\`YVh`"GG7`DU`a` VYf[`GWk`Yf]b`\]b[Y[Yb`a` ØW`hY`bUW`XYf
B]YXYf`U[Y`]a` `J`cf`U`f`k`]YXYf`Ui`Z`XYb`H]hY`ni`fØW`[`fY]ZYb"

8YfGi dYfW džXYf'gY]h&\$%*`Ui g[YhfU[Yb`k]fXž']ghZØf`X]Y
 Jc`YmVU`Wi Vg`Y]bY`k]W h][Y`A Ò[`]W _Y]hž'g]W`cdh]a U`Ui Z`X]Y
 _ca a YbXY`GU]gcb`j cfni VYfY]hYb"5a`9bXY`XYg`Gd]Y`g`[Y[Yb
 Ghi hh[Ufh'a i gghYb`X]Y`GW k Yf]bYf]bbYb`XUg': Y`X`a]h`Y]bYf
 %.`!B]YXYf`U[Y`j Yf`UggYbž[`Y]W k c\`Zc[Yb`Y]b][Y`gdUbbYbXY
 6U`k YW gY`ØVYf`XUg`BYhm`i bX`\UVYb`X]Y': Ubg`VY[Y]ghYfh"K Yf
 k]fX`]b`X]YgYa`đ\`f`X]Y`C VYf\UbX`VY\U`hYb3

8Yf7ci bhXck b`Ai Zh`CV`]b`XYf`A Uf[cb`5fYbU`cXYf`XYf`DcfgWXY!
 5fYbUžXYf`Jc`YmVU`Gi dYfW`d`j Yfgdf]W h`GdUbbi b[`i bX`5Wh]cbž
 X]Y`a Ub`g]W`b]W h`Ybh[Y\Yb`UggYb`gc`hY"

8YhU]`g	
C fh	8fYgXYbž8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "XgWj c`Ym"XY • k k k "j c`YmVU`!gi dYfW`d"XY • \YUXhcd]Wg"Wca

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh