

; fYbn_c bhfc`Yb`Ub`XYf`8Yi hgW!
Dc`b]gWXYb`; fYbnY.`@Øgi b[Yb`[Ygi W h°

?cbhfc`Yb`Ub`XYf`8Yi hgW!Dc`b]gWXYb`; fYbnYž`b]h]Uh]j`j`cb
Dc`Ybž`hYa`Uh]g]YfYb`A`][fUh]cb`i`bX`5i`gk`]f_i`b[Yb`Ui`Z
; Øf`]hn`i`bX`l`a`[YVi`b["



; Øf`]hnž`8Yi hgW`UbX`!`8]Y`G]hi`Uh]cb`Ub`XYf`XYi hgW!dc`b]gWXYb
; fYbnY`gcf[h`U`hi`Y`ZØf`; Ygd`f`ÅW`gghc`ZZ`GY]h`A`cb`hU[ž`XYa` '+'`ž`'
&\$&) ž`k`Yf`XYb`Ub`') &; fYbnØVYf[Ub[gghY`Yb`?cbhfc`Yb
Xi`fW[YZØ`fhž`U`g`5b`hk`cf`h`Ui`ZX]Y`j`Yfgh`Åf`_h`Yb`?cbhfc`Yb
8Yi hgW`UbX`gž`X]Y`VYfY]hg`gY]h`UW`h`K`cW`Yb`VYghY`Yb`"8]YgY
A`U`»`b`U`a`Y`gc`X`Yb`j`Y[U`Y`9]b`fY]gYb`Yb`h[Y[Ybk`]f`_Yb`"9]b
dc`b]gWXYf`; fYbndc`n]gh`ZØ`fh`VY]gd]Y`gk`Y]gY`Ub`XYf`5i`hc`VU`b`(
_i`fn`b`UW`XYa`'; fYbnØVYf[Ub[`X]Y`b`ch`k`Yb`X][Yb`?cbhfc`Yb
Xi`fW`ž`X]Y`]a`G`W`b]h`h`k`Yb][Yf`U`g`Y]b`Y`A`]bi`h`Y`]b`5`bgd`fi`W
b`Y`a`Yb`"H`f`c`h`n`Ub`Z`Å`b[`]W`Yf`6`Y`ZØ`f`W`hi`b[Yb`k`Y[Yb`F`Ø`W`_gh`Ui`gž
V`]YV`Y`g`Ub`XYf`XYi hgW`Yb`?cbhfc`ghY`Y`VY]`@`X`k`][g`X`c`f`Z
j`Yf[`Y]W`g`k`Y]gY`fi` \][ž`k`Å`Y`b`X`Ub`XYf`G`h`U`X`h`v`f`Ø`W`_Y`]b`; Øf`]h`n
_Y]b`Y`f`Y`]b`Y`b`b`Y`b`g`k`Y`f`h`Y`G`h`Ui`g`j`Y`fn`Y]W`b`Y`h`k`i`f`X`Yb`"9]b

[fYbnØVYfgWfY]hYbXYf`@]b]YbVi g`k]fX`XUVY]`b]W`h`Ui Z[Y\U`hYbž
k Ug`XYb`DYbXY`j Yf_Y`f`Yf`Y]W`hYfh`

8cW`k Ug`ghYW_h`\]bhYf`X]YgYb`?cbhfc`Yb3`Dc`Ybg
A]b]ghYfdFÀg]XYbh`8cbU`X`Hi g_`VYnY]W`bYhY`X]Y`A U»bU`a Yb`U`g
bchk YbX][Y`Gma a Yhf]Y`]b`FYU_h]cb`Ui ZX]Y`XYi hgW`Yb
; fYbn_cbhfc`Yb`"J]Y`Y`dc`b]gW`Y`5fVY]hbY`a Yfž`X]Y`fY[Y`a`À»][
]b`8Yi hgW`U`bX`UfVY]hYbž`g]bX`Y`XcW`VYfY]hg`Y`hnh`a`]h`Àb[YfYb
K UfhYnY]hYb`_cbZfcbh]Yfh`gØXXYi hgW`Y`"XY`"9]b` ; fi bX`ZØf`X]Y
?cbhfc`Yb`g]bX`Ui W`A`i`h`_i`hi fY`Y`6Yk Y[i b[Ybž`X]Y`Y]bZUW`
b]W`hYf`U`a Yb`"æ`A`U]`X]YgYb`»\fYg[UV`Yg]b`GUW`gYb`() %
: À`Y`]"Y[U`Yf`9]bFY]gYb`"8]Y`6i bXYgdc`nY]`a`i`gghY`nk]gW`Yb
GYdhYa VYf`&\$&(`i bX`5df]`&\$&) " "+++`DYfgcbYb`Ub`XYf` ; fYbnY
ni fØW`k Y]gYb`"6YgcbXYfg`VYgcf[b]gYffY[YbX`]gh`X]Y`J`cfghY`i b[
Y]bYg`D]b[!Dcb[!9ZY`_hg`ž`VY]`XYa`DYfgcbYb`Ub`VY]XYb
?cbhfc`di b_hYb`UV[Yk]YgYb`k YfXYb`

8]Y` : c`[Yb`ZØf`X]Y` ; fYbnfY[]cb

8]Y`?cbhfc`Yb`\UVYb`b]W`h`bi f`5i gk]f_i b[Yb`Ui ZX]Y`A][fUbhYbž
gcbXYfb`Ui W`Ui ZXUg`U`h`À[`]W`Y`@YVYb`]b`XYf` ; fYbnfY[]cb`"8]Y
; Yk Yf_gW`UZh`XYf`Dc`nY]`\Uh`XUfUi Z`\]b[Yk]YgYbž`XUgg`X]Y
GW`Yi gYf`_ca`d`n]YfhYfY`F`ci hYb`bi hnYbž`i`a`]\fY` ; YgW`ÀZhY
Zcfhni gYhnYb`"5bXfYUg`F`c»_cdZž`Y]b`J`YfhfYhYf`XYf` ; Yk Yf_gW`UZhž
ZØ`fhY`Ui gž`XUgg`X]YgY`J`YfgW`ÀfZi b[`X]fY`_h`a`]h`XYf`j`Yfgh`Àf`hYb
, VYfk UW`i b[`XYf`9i !5i »Yb[fYbnYb`ni gUa`a`Yb`\Àb[h`"8]Yg`ZØ`fh
ni`Y]bYa`FØW`_Ub[`XYf`5gm`Ubhf`À[Y`i`a`Yhk`U`(\$`Dfc`nYb`h`ja
J`Yf[`Y]W`ni`a`J`cf`U`f`hU[YggW`Ui`"XY`"

8]Y`k]fhgW`UZh`]W`Yb`5i gk]f_i b[Yb`g]bX`YVYbZU`g`b]W`h`ni
j`YfbUW`Àgg][Yb`"æ`XYf`GhUXh`G`i`V]W`ž`X]Y`Ub`X]Y` ; fYbnY`ni
8Yi hgW`U`bX`Ub[fYbnhž`VYf]W`hYb`FYghUi fUbhVYg]hnYf`j`cb`Y]bYa
FØW`_Ub[`XYf`?i bXYbnU`Yb`i bX`XUa`]h`Y]b`Yf[Y`YbXYb
I`a`gUhnY]bVi »Yb`"5i W`X]Y`6Øf[Yfa`Y]ghYf`XYf` ; fYbnfY[]cbYb
nk`Y]ZY`b`Ub`XYf`Nk`YW`_a`À»][_Y]h`XYf`?cbhfc`Ybž`k`À`\fYbX
[`Y]W`nY]h][`X]Y`6i bXYg]bbYba`]b]ghYf]b`B`UbW`ni`UYgYf`ZØf`Y]bY
J`Yf`Àb[Yfi b[`X]YgYf`A`U»bU`a`Yb`gdf]W`hž`X]Y`i`fgdfØb[`]W`9bXY
A`Àfn`&\$&) `Ui`g`Ui`ZYb`gc`hYb`"

8 Yf'6`]W_`bUW`j cfbY

8]Y`Ni gUa a YbUfVY]h`nk]gW`Yb`XYi hgW`Yb`i bX`dc`b]gW`Yb
 ; fYbngW`ØhnYfb`V`Y]Vh`nk Uf`[i hž`U`YfX]b[g`k i fXYb`[Ya`Y]bgUa`Y
 GhfY]ZYb`Ui Z[fi bX`XYf`Xi fW`[YZØ`fhYb`?cbhfc`Yb`Ui g[YgY`hnh`
 CVYfVØf[Yfa`Y]ghYf`C`W`Uj]Ub`l fgi`Ui`g`; Òf`]hn`YfZcfXYfh`Y]bY
 [Ya`Y]bgUa`Y`@Øgi b[`XYf`A] [fUh]cbgdc`h]_`Ui Z`Yi fcd`À]gW`Yf
 9VYbY`i bX`g]Y`h`X]Y`Ui ZYbXYb`?cbhfc`Yb`U`g`Y]b`G][bU`ZØf`Y]b
 j YfY]bhYg`9i fcdU`"; `Y]W`nY]h][`a i gg`YXcW`XUfUi Z[YUW`hYh
 k YfXYbž`XUgg`X]Y`VYghY`YbXY`Yi fcd`À]gW`Y; YgYhn[YVi b[`ni a
 5gm`fYW`h`b]W`h`j Yf`Y`hn`k]fX`gUYW`g]gW`Y`"XY"

⇒ XYf`U`_hi Y`Yb`@U[Y`nY][h`g]W`ž`XUgg`X]Y`A] [fUh]cbgdc`h]_ž`X]Y
 gck c`U`i Z`bUh]cbU`Yf`U`g`Ui W`Ui Z`Yi fcd`À]gW`Yf`9VYbY`X]g`_i h]Yfh
 k]fXž`Xi fW`_ca d`Yi Y`<YfUi gZcfXYfi b[Yb`[Ydf`À[h`]gh`Bi f`Y]bY
 [Ya`Y]bgUa`Y`Yi fcd`À]gW`Y`GhfU`hY []Y`_Ubb`a`Ò[`]W`Yfk`Y]gY
 `Ub[Zf]gh][Y`@Øgi b[Yb`V]YhYb`i bX`[`Y]W`nY]h][`XYb
 A YbgW`Yb`fYW`hYb`F`YW`bi b[`hfU[Yb`"

8 YhU]`g	
C fh	; Òf`]hnž`8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "gUYW`g]gW`Y`"XY • k k k "gi`YXXYi hgW`Y`"XY • k k k "hU[YggW`Ui`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh