

DZY[YX]YbghY`i bX`HUI]g`]b` ; Òf`]hn. `K Ybb
: U\ fhYb`ni a `@i l i g`k YfXYb`°

DZY[YX]YbghY`i bX`HUI]i bhYfbY\`a Yb`]b` ; Òf`]hn`_Àa dZYb`a]h
ghY][YbXYb`?cghYb`i bX`_Àb[YfYb`K Y[Yb`ZØf
?fUb`_YbZU\ fhYb`"



; Òf`]hnž`8 Yi hgW\`UbX`!`#`XYb`_ÀbX`]W\Yb`FY[]cbYb
8 Yi hgW\`UbXg`k]fX`XUg`H\Ya U`5`hU[gVYZØfXYfi b[`ni bY\`a YbX
ni f`<YfUi gZcfXYfi b[" `9]b`U`_hi Y`Yf`6Yf]W\h`nY][hž`XUgg`b]W\h`bi f
DZY[YX]YbghYž`gcbXYfb`Ui W\`HUI]i bhYfbY\`a Yb`a]h`XYb
ghY][YbXYb`?cghYb`ni `_Àa dZYb`\UVYb`"Gc`Yfk À\bh`
**GÀW\ g]gW\ Y`XYž`XUgg`[YfUXY`]a`?fY]g` ; Òf`]hn`X]Y`_Ub[Yb`K Y[Y
ni `YfnhYb`i bX` ; Ygi bX\`Y]hgY]bf]W\hi b[Yb`ZØf`ni gÀhn`]W\Y
6Y`Ughi b[Yb`gcf[Yb`"A UbZfYX`?ØbbYž`XYf`Y]bYb` : U\ f!`i bX
7\Ui ZZYi fX]Ybgh`VYhfY]Vhž`VYf]W\h`Yh`j cb`Ybcfa Yb`5bgh]Y[`Ub
?fUb`_YbhfUb`gdcfhYbž`X]Y`a]h`\c\Yb`?cghYb`j YfVi bXYb`g]bX`"**

8]Y`?fUb`_Yb`_UggYb`ØVYfbY\`a Yb`bi f`X]Y`?cghYb`ZØf` : U\ fhYb`VY]
a YX]n]b]gW\Yf`B`chk YbX][`_Y]h` `XcW\`X]Y`5bhY]Yž`X]Y`X]Y

DUH]Yb hYb`VYnU\`Yb`a` ØggYbž`V`Y]VYb`\`cW\`"8]Yg`[`YgW\]Y\`h
]bbYf\U`V`Y]bYf`GdUbbY`j`cb`ZØbZV]g`nY\`b`9i`fc`d`f`c`:`U\`fhž`k`Ug`ZØf`
j`]Y`Y`6Yhfc`ZYbY`Y]bY`Z]bUbn]Y``Y`<`À`fhY`XUfghY``h"?`ØbbYg`8]Ybgh`
ZØ\`fh`Y`hk`U`*`\$i` `gY]bYf`:`U\`fhYb`U`g`?`fUb`_YbZU\`fhYb`Ui`gž`Y]XYf`
XYW`_Yb`X]YgY`b]W\`h`X]Y`hUhg`À`W\`]W\`Yb`?`cghYb`[`Ybi`[`ž`i`a` `fYb`hUVY`
ni`UfVY]hYb`"

: U\`fX]YbghY`]b`XYf`F`Y`[`]cb`i`bX`XYfYb`
<`YfUi`gZc`fXYfi`b`[`Yb`

Ÿ\`b`]W\`[`Y\`h`Yg`Ui`W\`i`hY`>`b»`ž`X]Y`Y]b`HUI`]i`bhYfbY\`a`Yb`]b`
;`UV`Ybn`Y]hYh`"5i`W\`g]Y`ZØ\`h`XYb`8fi`W`ž`XYbb`X]Y`@Ø\`bY`ghY][`Ybž`
k`À\`fYb`X`X]Y`?`fUb`_Yb`_UggYb`g]W\`U`g`nØ[`Yf`]W\`]b`XYf`5bdUggi`b`[`
XYf`?]`ca`YhYfdUi`gW`U`Yb`Yfk`Y]gYb`"9]b`k`Yb][`C`dh]a`]ga`i`g`Vf]b[`h`
X]Y`<`c`Zbi`b[`Ui`Z`Y]bY`9f\`Ø\`i`b[`ž`i`a`X]Y`Z]bUbn]Y``Y`G]hi`Uh]cb`
Yhk`Ug`ni`Yb`hgdUbbYb`"5bbYhh`DfYi`»`ž`X]Y`]b`F`ch\`YbVi`f[`Y]bYb`
Ua`Vi`Ub`hYb`DZY[`YX]Ybgh`ZØ\`fhž`\`Uh`À\`b`]W\`Y`Gcf[`Yb`i`bX`bYb`bh`
X]Y`DYfgcbU`_cghYb`U`g`[`fØ»`hY`<`YfUi`gZc`fXYfi`b`["`5V`X]YgYa`
A`cbUh`VYhf`À[`h`XYf`A`]bXYgh`c\`b`ZØf`DZY[`Y\`]Zg`f`À`žhY`%*`ž%\$`9i`fc`ž`
k`Ug`X]Y`Gcf[`Yb`i`a`X]Y`F`Yb`hUV`]h`À`h`k`Y]hYf`j`Yfgh`À`f`_`h`"

8]Y`G]hi`Uh]cb`k`]fX`Xi`fW\`XYb`XfUa`Uh]gW\`Yb`5bgh]Y[`XYf`
DZY[`YVYXØfZh][`Yb`]b`8Yi`hgW\`UbX`bcW\`j`YfgW\`À`f`Zh`"@Ui`h`GhUh]ghU`
k`UfYb`9bXY`&\$&`fi`bX`)`ž+`A`j`]cbYb`A`YbgW\`Yb`dZY[`YVYXØfZh][`ž`
i`bX`X]YgY`NU\`k`]fX`V]g`&\$)`j`cfUi`gg]W\`h]W\`Ui`Z`Y`hk`U`*`ž`
A`j`]cbYb`UbghY][`Yb`"8Ug`nY][`hž`XUgg`XYf`8fi`W`_`Ui`Z`X]Y`
VYghY\`YbXYb`GmghY`a`Y`i`bX`X]Y`A`]hUfVY]hYbXYb`]a`DZY[`Y!`i`bX`
:`U\`fX]YbghVYfY]W\`]b`Ni`_i`b`ž`h`k`Y]hYf`ghY][`Yb`k`]fX`"

J`]Y`Z`À`h][`Y`5bk`YbXi`b`[`gVYfY]W\`Y`XYg`
:`U\`fX]YbghYg`

8Yf`:`U\`fX]Ybgh`\`Uh`nU\`fY]W\`Y`:`UW\`hhYb`"@Ui`h`>`\`Ubb]hYf`k`YfXYb`
nU\`fY]W\`Y`5fhYb`j`cb`:`U\`fhYb`Ub[`YV`chYb`"Gc`_`ØbbYb`bVYVb`
?`fUb`_YbZU\`fhYb`Ui`W\`d`f]j`UhY`:`U\`fhYb`ni`:`fYi`bXYb`cXYf`:`Ua`j`]Y`ž`
9]b`_`Ui`ZgZU\`fhYb`ni`a`Gi`dYfa`Uf`_`h`i`bX`:`U\`fhYb`ni`?`i`f!`cXYf`F`Y\`U!`
9]b]f]W\`hi`b[`Yb`]b`5bgdfi`W\`[`Ybca`a`Yb`k`YfXYb`"8Yf`8]Ybgh`

f]W\hYh'g]W\`Ub`A YbgW\Yb`a]h`A cV`]hÅhgY]bgW\fÅb`_i b[Yb`i bX
k]fX`]b`ØVYf`&&\$`GhUbXcfhYb`]b`8Yi hgW\`UbX`Ub[YVchYb"

8]Y`ç\Ubb]hYf`VYX]YbYb`ni XYa`ØVYf`%) \$\$`: U\fnYi [Y`i bX
gYhnYb`fi bX` ("\$\$\$`A]hUfVY]hYbXY`ja` : U\FX]Ybgh`Y]b" 8]YgY
J]Y`gY]h][`_Y]h`\]ZhžXYb`6YXØfZb]ggYb`j]Y`Yf`6YhfcZYbYf`[YfYW\h
ni`k YfXYbž`Ui W\`k Ybb`a Ub`g]W\`j cf`5i [Yb`ZØ\fyb`a i ggž`XUgg
X]Y`[Øbgh][Yb`DfY]gY`cZh`a]h`XYa`5i Zk UbX`ZØf`X]Y`5bV]YhYf`b]W\h
ni gUa`a YbdUggYb`" ð`ØVYf`, \$i`XYf`: Å`Y`g]bX`: U\fhYb`_cghYbZfY]ž
k Ug`Y]b`@]W\hV`]W_]ghž`YXcW\`Yfgh`bUW\`j cf`Yf][Yf`; YbY\`a][i b[
Xi fW\`X]Y`?fUb`_Yb`_UggYb`YfZc`[h"

8]Y`<YfUi gZcfXYfi b[Ybž`XYbYb`g]W\`HUI]!`i bX
: U\FX]Ybghi bhYfbY\`a Yb`gck]Y`Ua Vi`UbhY`DZY[YX]YbghY
[Y[YbØVYfgY\`Ybž`g]bX`i a ZUb[fY]W\`" ð`Y]bYf`NY]hž`]b`XYf`X]Y
6Yj Ò`_Yfi b[`]a a Yf`Å`hYf`k]fX`i bX`XYf`DZY[YVYXUfZghY][hž
VYbØh][Yb`X]Y`5bV]YhYf`Xf]b[YbX`i bhYfghØhni b[`i bX
5bdUggi b[Yb`Ub`X]Y`U`hi Y`Yb`; Y[YVYb\`Y]hYbž`i a`k Y]hYf\`]b
Y]bY`ei U`hUh]j` \cW\k Yfh][Y`J Yfgcf[i b[`[Yk Å`f`Y]ghYb`ni
_ØbbYb`"K Å`fYbX`X]Y`K c[Yb`XYg`5`hU[g`]a a Yf`\Ø\Yf`gW\`U[Ybž
V`Y]Vh`X]Y` : fU[Yž`k]Y`Ub[Zf]gh][`ZØf`GhUV`]hÅh`]b`X]YgYa`6YfY]W\
[Ygcf[h`k YfXYb`_Ubb"

8YhU]`g	
Cfh	; Òf`]mž`8Yi hgW\`UbX
Ei Y`Yb	<ul style="list-style-type: none">• k k k "gUYW\ g]gW\ Y"XY• k k k "ç\Ubb]hYf"XY• XY"ghUh]ghU"Wç a

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh