

F ÀhgY` \ UZhYf`6fUbX`]b`N]hhUi .`> [YbX`]W\ Y
i bhYf`J YfXUW\ h°

⊕`N]hhUi`k i fXY`Y]b`6fUbX`]b`Y]bYa` ``YYfghY\YbXYb`; YVÄi XY
YbhXYW_h`Dc`nY]`Yfa`]hhY`h`k Y[Yb`j`Yfa` i hYhYf`6fUbXgh]Zhi b["



H\YcXcf! ? ÖfbYf! 5`YYž`\$&+*`' `N]hhUi`ž`8Yi`hgW\`UbX`!`9]b
6fUbX`]b`Y]bYa` ``YYfghY\YbXYb`; YVÄi XY`]b`XYf`H\YcXcf! ? ÖfbYf!
5`YY`]b`N]hhUi` \Uh`Ua` `8]YbghU[bUW\ a`]hhU[`X]Y` : Yi Yfk Y\ f`Ui Z
XYb`D`Ub`[Yfi ZYb"; Y[Yb`%+`" \$`I` \f`YbhXYW_hYb`DUggUbhYb`nk Y]
> [YbX`]W\ Y`VY]a` `6YhfYhYb`XYg`5Vf]gg[YVÄi XYgž`_i fn`VYj`cf`Y]bY
a`Ugg]j`Y`F`Ui`W`Y`bhk`]W`_i`b[`ni`gY\Yb`k`Uf`"K`]Y`GÄW`g]gW`Y`"XY
VYf]W`hYhž`hfUZ`X]Y` : Yi Yfk Y\ f`gW`bY`"Ua` `9]bgUhncfh`Y]b`i`b`X`ZUbX
]a`nk`Y]hYb`C`VYf[YgW`cgg`Y]b`_Y]bYg` : Yi Yf`j`cf`"8Ub`_XYg
fUgW`Yb`9]b[fY]ZYbg`_cbbhY`XUg` : Yi Yf`[Y`ÖgW`h`k`YfXYbž`VYj`cf`Yg
g]W`k`Y]hYf`]b`XYb`8UW`ghi` \`Ui`gVfY]hYb`_cbbhY"

8]Y`Dc`nY]`gW`Änh`XYb`GUW`gW`UXYb`Ui`ZYhk`U`%)`\$\$`9i`fc`"
;`ØW`_]W`Yfk`Y]gY`[UV`Yg`_Y]bY`J`Yf`YnhYb`VY]`X]YgYa` `J`cfZU`"

8cW`X]Y`9fa]hhi b[Yb`Ui ZYb`VYfY]hg`Ui Z`<cW`hci fYb.`8]Y`Dc`nY]
 [Y\h`XYa`jYfXUW`h`Ui Z`6fUbXgh]Zhi b[`bUW`i bX`Y]b
 6fUbXi fgUW`YbYfa]hhiYf`k i fXY`VYUi ZhfU[hz`X]Y`G]hi Uh]cb`[YbUi Yf
 ni`i bhYfgi W`Yb"

K c\`_Y]b`9]bnY`ZU`

6fUbXgh]Zhi b[Yb`g]bX`]b`N]hhUi`_Y]b`bYi Yg`D\`Abca Yb``Jcf
 k Yb][Yb`A cbUH`Yb`k i fXYb`a Y\`fYfY`5`hdUd]Yfhc`bbYb`]b`XYf`GhUXh
]b`6fUbX`[YgYhnhz`k Ug`X]Y`Y]bXYi h][Y`<UbXgW`f]Zhi`a i ha U»`]W`Yf
 6fUbXgh]ZhYf`hfi [``8]Yg`VYf]W`hYh`Ui W`6`Ui`]W`hfY`d`c`f`h`N]hhUi`
 , VYf`gc`W`Y`JcfZ`Y`[]Vh`Yg`]b`XYf`GhUXh]a`a Yf`k]YXYf`6Yf]W`hYz
 X]Y`Ui ZXUg`ni bY`a YbXY`DfcV`Ya`XYf`6fUbXgh]Zhi b[`]bk Y]gYb"

Gc`W`Y`JcfZ`Y`g]bX`b]W`h`bi f`c`_U`VYgcf[b]gYffY[YbXz`gcbXYfb
 gd]Y[Y`b`Ui W`Y]b[`cVU`Yg`DfcV`Ya`k]XYf``@Ui h`XYa`6Yf]W`h`
 &-`XYg`7: G`7H= ž`XYf`Y]bY`i a ZUggYbXY`5bU`mgY`XYf
 6fUbXghUh]gh]_`Z0f`&\$&&`V]YhYhž`]gh`X]Y`5bnU`X`XYf`9]bg`AmY`fi bX
 i a`6f`AbXY`_cbh]bi]Yf`]W`Ub[Ygh]Y[Yb``8]Y`5bU`mgY`i a ZUggh
 8UhYb`Ui g))`@AbXYfbž`X]Y`Y]bYb`: 0bZhY`XYf`K Y`hVYj`0`_Yfi b[
 fYdf`AgYbh]YfYb`f7H= Ł`5i W`X]Y`i fgUW`Yb`j cb`6f`AbXYb`k i fXYb
 [YbUi`i bhYf`X]Y`@`dY`[Ybca`a Yb"

5i gV`]W`

8]Y`0b[ghYb`9fY][b]ggY`]b`N]hhUi`[YVYb`5b`Ugg`ni f`Gcf[Y`0VYf
 X]Y`G]W`Yf\`Y]h`]b`XYf`GhUXh`K`A`fYbX`X]Y`9fa]hhi b[Yb
 k Y]hYf[Y\`Ybž`V`Y]Vh`UVni k UfhYbž`cV`X]Y`Dc`nY]`X]Y`a i ha U»`]W`Yb
 6fUbXgh]ZhYf`Ui gZ]bX][`a UW`Yb`_Ubb``8]Y`60f[Yf]bbYb`i bX`60f[Yf
 \cZYb`Ui ZY]b`gW`bY`Yg`9bXY`XYf`6fUbXgh]Zhi b[Yb`i bX`Y]bYb
 g]W`YfYb`F`Ui a`]b`XYf`GhUXhž`]b`XYa`g]Y`g]W`k c`\`Z0\`Yb`_0bbYb"

8YhU]`g	
Cfh	H\YcXcf!`?0fbYf!5``YYž`\$&+*`'`N]hhUi`ž 8Yi hgW`UbX
EiY`Yb	• k k k "gUYW`g]gW`Y`XY

8YhU]`g

- V`Ui `]W hFYd c fh!n]hhUi "XY
- Wh]Z"cf[

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh