

J]Uh\ YU': Ygh]j U`]b'; Òf`]hn. 'GdY_hU_Y`ZØf
U`Y`]a 'GhUXhdUf_°

8 Ug`J]Uh\ YU'H\ YUhYfZYgh]j U`]b'; Òf`]hn'ghUfhYh'Ua ' &* "† b]
&\$&) 'a]h'ØVYf'&\$']bhYfbUh]cbU`Yb' ? Øbgh'Yfb' i bX'ZØfXYfh
6Uff]YfYZfY]\Y]h"



; Òf`]hnž'8 Yi hgW\`UbX'! †b' i f'nk Y]'HU[Yb']gh'Yg'gck Y]h'8]Y'&- "
5i ZU[Y'XYg`J]Uh\ YU'H\ YUhYfZYgh]j U`g`]b'; Òf`]hn'YfÖZZbYh'Ua
8 cbbYfghU[UVYbX']a 'GhUXhdUf_"'8]Yg']gh'b]W\h'bi f'Y]b'<][\`][\h
ZØf'? i bgh' i bX'? i 'hi fZYi bXYž'gcbXYfb'Ui W\`Y]bY'D`UhhZcfa`ZØf
ØVYf'&\$'9bgYa V`Yg' i bX'? Øbgh'Yf'Ui g'gÅa h]W\Yb'9W_Yb'XYf'K Y'hž
X]Y'a]h'5fh]ghYbž; Ui _`Yfbž'GhY`nYb`Äi ZYfbž'7`ck bg' i bX
Di ddYbgd]Y`Yfb'XUg`Di V`_i a` j YfnUi VYfb'k YfXYb"'8]Y
6Y`YVh\Y]h'XYg': Ygh]j U`g`nY][h]g]W\`_Uf']b'XYb'nU\`fY]W\Yb
GdYbXYbU_h]cbYbž'X]Y'ni f'9]b`UXi b['k Y]hYfYf'; fi ddYb'X]YbYb"
6YfY]hg`Yhnh']gh'X]Y'J cfZYi XY']b'XYf'GhUXh'gdØfVUf' i bX'X]Y
J cfVYfY]hi b[Yb`Ui ZYb'Ui Z'<cW\hci fYb'"GÅW g]gW Y"XY
VYf]W\hYhž'XUgg'X]Y'9fÖZZbi b['Ui ZXYf'<]bhYfYb'; fc» Yb'K]YgY']a
GhUXhdUf_`Y]b' i bj Yf[Ygg']W\Yg'9f'YVb]g'j Yfgdf]W\h"

8cW`J]Uh\YU`\Uh]g]W`b]W`h`bi`f`XYa`9bhYfhU]ba`Ybh
j`YfgW`f]YVYbž`gcbXYfb`Ui`W`XYf`_i`g]cb`"a`F`U`a`Yb`XYg
:Ygh]j`U`g`k`]fX`Y]b`gdYn]Y`[`YghU`hYhYg`F`c`]"DcXYgh
VYfY]h[`YghY`hž`XUg`VUff]YfYZfY]`ØVYf`Y]bY`F`Ua`dY`ni`[`Åb[`]"W`]gh"
8]Yg`nY][`h`XUg`9b[`U[`Ya`Ybh`XYg`:`Ygh]j`U`gž`6Uff]YfYZfY]\`Y]hi`bX
_bhY[`fUh]cb`U`_hj`ni`ZØfXYfb`"8]Y`_h]Uh]j`Y`]gh`HY]`XYg`Dfc[`fUa`a`g
@]YV`]b[`gd`ÅhnY`ZØf`U`Y`"K`Y]hYfY`_Zcfa`Uh]cbYb`ni`f
6Uff]YfYZfY]\`Y]h`k`YfXYb`Xi`fW`X`Y]`C`f[`Ub]gUhc`fYb`VYfY]h[`YghY`hž`
X]Y`ØVYf`Y]b`Y][`YbYg`?`cbhU`_hZcfa`i`Uf`YffY]W`VUf`g]bX`"5i`Z`XYf
K`YVgY]hY`j`cb`J]Uh\YU`_ØbbYb`_bhYfYgg]YfhY`a`Y`f`YfZU`fYb"

8]Y`<`YfUi`gZcfXYfi`b[`Yb`i`a`@Y`fYfa`Ub[`Y`
i`bX`G]W`Yf`\Y]hgj`cf`_Y`\fi`b[`Yb

K`Å`fYbX`X]Y`J`cfVYfY]hi`b[`Yb`ZØf`XUg`:`Ygh]j`U`]"b`j`c`Ya`";`Ub[`Y
g]bXž`nY][`Yb`g]W`Ui`W`[`YgY`gW`UZh]W`Y`<`YfUi`gZcfXYfi`b[`Yb`]b
XYf`F`Y`][`cb`"5_hi`Y`Y`6Yf]W`hY`ØVYf`XYb`@Y`fYfa`Ub[`Y`ž
]bgVYgcbXYfY`Ub`C`VYfgW`i`Yb`]a`"ÅbX`]W`Yb`F`Ui`a`ž`k`YfZYb`Y]bYb
GW`UhYb`Ui`Z`X]Y`6]Xi`b[`gg]hi`Uh]cb`"8Yf`GÅW`g]gW`Y
?i`hi`ga`]b]ghYf`7cbfUX`7`Ya`Ybg`VYgi`W`h`C`VYfgW`i`Yb`]b`B]Yg_m
i`bX`F`Y]W`Yb`VUW`ž`i`a`X]Y`DfcV`Ya`Uh]_`\`Ui`hbU`\`ni`Yf`YVYb`"b
F`Y]W`Yb`VUW`ghY`\Yb`nk`Y]`dchYbn]Y`Y`@Y`f`_fÅZhY`Ui`Z[`fi`bX
VØfc`_fUh]gW`Yf`J`cf[`UVYb`Ui`Z`XYf`?]`ddY`"8Ua`]h]gh`XUg`H`Ya`U
@Y`fYfa`Ub[`Y`b]W`h`bi`f`Y]b`DfcV`Ya`XYf`6Ybchi`b[`ž`gcbXYfb`k`]fZh
Ui`W`:`fU[`Yb`ni`f`Ni`_i`bZh`XYf`6]Xi`b[`]a`"ÅbX`]W`Yb`F`Ui`a`Ui`Z"

9]b`k`Y]hYfYf`_f]h]gW`Yf`Di`b`_h]b`;"`Øf`]"m`]"gh`X]Y`G]W`Yf`\Y]h`XYf
6Øf[`Yf`"J`cf`_i`fnYa`ZØ`fhY`XUg`@UbXYg`_f]a`]bU`Ua`h`Y]bY`F`Unn]U
[`Y[`Yb`X]Y`U`g`hYffcf]gh]gW`[`Y`hYbXY`;"`fi`dd]Yfi`b[`"J`YfY]bhY
DUhf]chYb`"9g`k`i`fXYb`a`Y`fYfY`K`c`\bi`b[`Yb`Xi`fW`gi`W`hž`i`bhYf
UbXYfYa`X]Y`Y]bYg`++!`Å`f][`Yb`A`UbbYgž`XYf`ØVYf`X]Y`D`ÅbY`XYf
;"`fi`ddY`]bZcfa`]Yfh`k`Uf`"8]YgY`k`Uf`]b`J`YfXUW`h[`YfUhYbž
9bhZØ`fi`b[`Yb`i`bX`5bgW`Å`[`Y`[`Yd`Ubh`ni`"\`UVYb`"A`Y`fYfY
<`Ui`dhVYgW`i`X][`hY`g]bX`VYfY]hg`j`Yfi`fhY]`h`k`cfXYb`"Gc`W`Y
9fY][`b]ggY`i`bhYfghfY]W`Yb`X]Y`B`chk`YbX][`_Y]hj`cb
G]W`Yf`\Y]hga`U`bU`a`Ybž`Ui`W`]a`"cbhYi`h`ÖZYbh]W`Yf
J`YfUbghU`hi`b[`Yb`k`]Y`XYa`"J]Uh\YU`:"Ygh]j`U`"

9]b'6`]W_]b'X]Y'Ni _i bZh'i bX'fY[]cbU`Y
< YfUi gZcfXYfi b[Yb

6UX'A i g_Ui`]gh`Y]b'k`Y]hYfYg'H\Ya Už`XUg`XYfnY]h`X]Y'; Ya ØhYf
VYk`Y[h.`5V`&\$&+`ghY`h`X]Y', VYfdfØZi b[`XYg`?i fcfhYg`Ubž`XU`nk`Y]
8f]hhY`XYf`; Yk`YfVYghYi`Yf`]b'X]YgYf`GhUXh`Ui`g`?i fVYhf]YV`i`bX
Hci`f]ga`i`g`ghUa`a`Yb"9]bY`9]bk`c`bYfj`YfgUa`a`i`b[`nY][`hYž`XUgg
j`]Y`Y`6Øf[`Yf`Y]b`ghUf`_Yg`6Y`_Ybbhb]g`ni`a`?i fghUhi`g`UV`Y[`Yb"
8cW`X]Y`_ca`a`YbXYb`9bhgW`Y]Xi`b[`Yb`V`Y]VYb`cZYb`i`bX
YfZcfXYfb`Y]bY`i`a`ZUggYbXY`6Øf[`YfVYhY][`i`b[`ž`i`a`X]Y'Ni`_i`bZh
XYg`?i`fVYhf]YVg`ni`g]W`Yfb"

⇒a`j]hhYb`X]YgYf`<YfUi`gZcfXYfi`b[`Yb`ZY]Yfb`X]Y`A`YbgW`Yb`]b
;`Øf`]hn`VU`X`XUg`J`]Uh`YU`H`Y`UH`YfZY`gh]j`U`"9g`]gh`X]Y`dYfZY`_hY
;`Y`Y[`Yb`Y]hž`?i`h`i`f`i`bX`;`Ya`Y]bgW`UZh`ni`Yf`YVYb"6`Y]VYb`G]Y
[`YgdUb`b`h`i`bX`b`i`hnYb`G]Y`X]Y`7`UbW`ž`XUVY]`ni`gY]b"

8YhU]`g	
C`f`h	;`Øf`]hnž`8Yi`hgW`U`b`X
E`i`Y`Y`b	<ul style="list-style-type: none">• k`k`k`"gUYW`g]gW`Y`"XY• k`k`k`"j`]Uh`YU`"XY• a`]n`c`f[

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U["bYh