

K Ybb`XYf`J Yfa]YhYf`b]W h'nU\`h. `K UggYf i bX`K Āfa Y`]b` ; YZU\ f°

A]YhYf`]b` ; Òf`]hn`g]bX`j cb`i bfY[Y`a Ā»][Yb`NU\`i b[Yb`]\fYf
J Yfa]YhYf`VYhfc ZYbž`k Ug`ni `J Yfgcf[i b[ggdYffYb`ZØ\ fYb
_Ubb`" `‡Zcfa]YfYb`G]Y`g]W `ØVYf`F YW hY`i bX`DZ]W hYb`"



; Òf`]hnž`8 Yi hgW`UbX`!`‡`j]Y`Yb` ; Ya Y]bXYb`k]fX`Yg
ni bY\ a YbX`ni a `DfcV`Ya . `K Ybb`J Yfa]YhYf`]\fYb
J YfdZ]W hi b[Yb`b]W h`bUW`_ca a Ybž`V`Y]Vh`Yg`\Āi Z[`Ub`XYb
A]YhYfb`\Āb[Yb`"9]b`_f]h]gW Yg`H\Ya Už`XUg`]b`GhĀXhYb`k]Y`@ØVUi
i bX`C`VYfgXcfZ`\c\Y`K Y`Yb`gW`Ā[hž`]gh`X]Y`5VghY`i b[`j cb
K UggYf`i bX`K Āfa Y`"<]Yf`k YfXYb`j Yfa Y\fh: Ā`Y`VY`_Ubbhž`]b
XYbYb`J Yfa]YhYf`Ui g`gfUY`i bfY[Y`a Ā»][`]\fY`5VgW`Ā[Y`ZØf`X]Y
Hf]b`_k UggYf!`i bX`K Āfa Yj Yfgcf[i b[`Ub`X]Y
J Yfgcf[i b[gi bhYfbY\ a Yb`k Y]hYf`Y]hYb`"8]Yg`V`Y]Vh`b]W h`c`bY
: c`[Ybž`k]Y`GĀW`g]gW`Y`"XY`VYf]W`hYh`"5VghY`i b[Yb`j cb
K UggYf`i bX`K Āfa Y`ghY`Yb`ZØf`j]Y`Y`A]YhYf`Y]bY`YI]ghYbh]Y`Y
6YXfc\i b[`XUf`"

8]Y`GhUXhk Yf_Y`@ØVUi žni gUa a Yb`a]h`J Yfgcf[i b[gVYhf]YVYb`]b
<cmYfgk YfXU`i bX`XYb`GhUXhk Yf_Yb`N]hU`i ž\UVYb`j cb
9]bnY`ZÀ`Yb`[YgdfcW`Yb`ž`k À`fYb`X`X]Y`GhUXhk Yf_Y`B]Yg`mi bX
; Òf`]hn`ni f`NY]h`bcW`b]Y`ni f`GdYffY`[fY]Z`Yb`a i gghYb`"8YbbcW`
k i fXY`ja` `U\`f`&\$&(`j cb`Hf]b`_k UggYfj Yfgcf[Yf`Gck U[`%` &`A U`
a]h`5VghY`i b[Yb`[YXfc`h`ž`k Ug]b`&-`: À`Yb`Ui W`hUhg`W`]W`ni f`
GdYffY`ZØ`fhY`"6YgcbXYfg`VYhfc`ZZYb`g]bX`]b`XYf`F`Y[Y`_`Y]bYfY
A]YhcV`Y`_hY`a]h`Y]b`V]g`nk Y`K`c`bY]b`Y]hYb`ž`[fØ»YfY
K`c`bV`ØW`Y`V`Y]VYb`a Y]ghj YfgW`cbh`"

F YW`hY`i bX`DZ`]W`hYb`XYf`A]YhYf`i bX J Yfa]YhYf

⇒8Yi hgW`UbX`]gh`XYf`J Yfa]YhYf`[YgYhn`]W`j YfdZ]W`hYh`ž`gY]bYb
A]YhYfb`Y]bY`Xi fW`[Y`YbXY`J Yfgcf[i b[`a]h`Ghfca`ž`K`Àfa`Y`i bX
Hf]b`_k UggYf`VYfY]hni`ghY`Yb`"8]Yg`]gh`_`Uf`]a`A]YhfYW`h`j YfUb`_Yfhž
k]Y`?`Ubn`Y`]`:]b`_YbnY`Yf`Yf`Ài`hYfh`"9]bY`5V`k`Y]W`i b[`j cb
X]YgYf`J YfdZ]W`hi b[`a i gg`Ui gXfØW`_]W`]a`A]Yhj`YfhfU[
ZYgh[Y`U`hYb`gY]b`"6Y]J YfghØ»Yb`_`Ubb`XYf`A]YhYf`XYb`J Yfa]YhYf
gc[Uf`[Yf]W`h]W`ni f`K]YXYf`YfghY`i b[`XYf`J Yfgcf[i b[
Ub`U`hYb`"

6YgcbXYfg`Vf]gUbh`]ghž`XUgg`Y]b`J Yfa]YhYf`X]Y`J Yfgcf[i b[`b]W`h
VY]`NU`U`i b[gj`Yfni [`XYg`A]YhYfg`Y]bghY`Yb`XUfZ`"9]b
Ni fØW`VY`U`hi b[gfYW`h`]gh`b]W`h`Ub`k Yb`XVUf`ž`k`Y`
J Yfgcf[i b[g`Y]ghi b[Yb`b]W`h`b`UW`ni `c`Yb`g]bX`"GY`Vgh`k`Ybb`XYf
A]YhYf`]b`F`ØW`ghUbX`[Yf`Àhž`V`Y]Vh`XYf`J Yfa]YhYf`j YfdZ]W`hYh`ž`X]Y
J Yfgcf[i b[g`Y]ghi b[Yb`Ui`ZfYW`hni`Yf`U`hYb`"8]Yg`[]`h`Ui`W`ž`k`Ybb
XUg`A]Yhj`Yf`À`h`b]g`VYYb`XYh`]ghž`gc`Ub[Y`X]Y`I`a`gh`Àb`XY`Yg
YfZc`fXYfb`ž`k]Y`c`Zi[Yf]W`h]W`Yb`hgW`]YXYb`k`i`fXY`"⇒`Y]bYa
F`YW`hgghfY]h`ØVYf`X]Y`K]f`gUa`_Y]h`Y]bYf`?`ØbX][i b[`]gh`XYf
J Yfa]YhYf`YVYb`ZU`g`Ub[Y`U`hYb`ž`X]Y`J Yfgcf[i b[`V]g`ni`f`?`Àfi`b[
Ui`ZfYW`hni`Yf`U`hYb`"

K Ug`VYXYi`hYh`XUg`ZØf`VYhfc`ZZYb`Y`A]YhYf`3

: Øf`A]YhYf`ž`X]Y`j cb`Y]bYf`i b[YfYW`hZYfh][hYb`J Yfgcf[i b[ggdYffY

VYhfcZYb`g]bXžYf[YVYb`g]W`Y]b][Y`5bgdfØW`Y" ? Ub`n`Y]
 <YfZi fhbYf`k Y]gh`XUfUi Z`\]bžXUgg`A]YhYf`]b`gc`W`Y]bYa` : U`
 XUg`FYW`h`Ui Z`K Y]hYfj Yfgcf[i b[` \UVYb`i bX`[Y[YVYbYbZU`g`Ui W`
 A]Yha`]bXYfi b[Yb`cXYf`GW`UXYbgYfgUhn`ZcfXYfb`_ØbbYbž`ZU`g`g]Y
 Xi fW`X`Yb`K Y[ZU`X`Yf`J Yfgcf[i b[`ni g`Àm`]W`Y`?cghYb`ZØf
 JYfdZY[i b[`cXYf`j cfØVYf[Y`YbXY`i bhYf`_i bZi`UVYb`"9]bY
 i bVYfYW`h][hY`5VghY`i b[` _Ubb`Xi fW`Ui g`fYW`h]W`Y
 ?cbgYei YbnYb`ZØf`XYb`J Yfa`]YhYf`bUW`g]W`n]Y`Yb`"

8]Y`[YgYhn`]W`Y` ; fi bX`U[Y`ni f`FY[Y`i b[`XYf
 JYfgcf[i b[gj YfdZ]W`hi b[Yb`Z]bXYh`g]W`]a` 6Øf[Yf`]W`Yb
 ; YgYhnVi W`f6; 6ž]bgVYgcbXYfY`]b`XYb`DUfU[fUd`Yb`zz`)') ž
 &+'`i bX`" &\$`" `b : À`Yb`j cb`Ui gghY`YbXYb`A]YmU`i b[Yb`_Ubb
 Y]bY`J Yfgcf[i b[ggdYffY`i bhYf`VYgh]a` a`hYb`J cfUi ggYhni b[Yb
 ni `Àgg][`gY]bž`YXcW`bi fž`k Ybb`XYf`A]YhYf`Yf`YV`]W`]a
 FØW`ghUbX`]ghi bX`Y]bY`Ub[Ya` YggYbY` : f]gh[YgYhnh`k i fXY`"

K]Y`gc`hYb`A]YhYf`U`gc` \UbXY`bž`k Ybb`g]Y`a`]h`Y]bYf`Xfc`YbXYb
 GdYffY`_cbZfcbh]Yfh`k YfXYb3`8Yf`YfghY`GW`f]h`gc`hY`]a` a`Yf`Y]b
 ; Ygdf`A`W`a`]h`XYa` `J Yfa`]YhYf`gY]bž`[YZc`[h`j cb`[Y[YVYbYbZU`g
 fYW`h]W`Yb`GW`f]hYbž`ZU`g`g]W`_Y]bY`9]b][i b[`Yfn]Y`Yb`Àggh"
 K]W`h][`]ghž`XUgg`A]YhYf`g]W`[YbUi`ØVYf`]\fY`FYW`hY`]bZcfa`]YfYbž
 i a`b]W`h]b`Y]bY`i b[Øbgh][Y`@U[Y`ni`[YfUhYb`"

8YhU]`g	
Cfh	; Øf`]hnž`8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "gUYW`g]gW`Y"XY • _Ub`n`Y]!Z]b`_YbnY`Yf"XY • _Ub`n`Y]!\YfZi fhbYf"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh