

8 UW dZ`Y [Y`a]h`GmghYa .`K]Y`J c`_Yf`? i bn
< Ui gj Yfk U`hi b [Yb`Yb`h`UghYh`

8 Yf`8 UW XYW_YfVYhf]YV`J c`_Yf`? i bn`]b`< UfhYbghY]b`V]YhYh
gY]h`&\$`›\fYb`i a ZUggYbXY`K Ufhi b [gX]YbghY`ZØf
< Ui gj Yfk U`hi b [Yb`Ub`

< UfhYbghY]bž`8 Yi hgWk`UbX`!`8 Yf`8 UW XYW_YfVYhf]YV`j cb
J c`_Yf`? i bn`]b`< UfhYbghY]b`ZY]Yfh`gY]bY`ØVYf`&\$!`Ä`\\f][Y
:]fa Yb [YgWk]Wk`hY`a]h`Y]bYa`_`UfYb`: c_i g`Ui Z`dfcZYgg]cbY`Y
8]Ybgh`Y]ghi b [Yb`ZØf`< Ui g!`i bX`a a cV`]Ybj Yfk U`hi b [Yb`"›Ä`\\f`]Wk
ZØ`fh`XUg`i bhYfbY`a Yb`a Y`f`U`g`&`\$\$\$`8 UW k Ufhi b [Yb`Xi`fWk
i bX`\\Uh`g]Wk`gc`Y]bYb`D`Uhn`i bhYf`XYb`ZØ`fYbXYb`5bV]YhYfb`]b
X]YgYa`6YfY]Wk`YfUfVY]hYh` : fY]Y`DfYggY`VYf]Wk`hYhž`XUgg`) \$
< Ui gj Yfk U`hi b [Yb`XYa`6Yhf]YV`]`f`J YfhfUi Yb`gWkYb`_Yb`

9]b`Yb [U []YfhYf`A Y]ghYf`_Øa` a Yfh`g]Wk`Ui ggWk`]Y»`]Wk`i a`X]Y
K Ufhi b [Ybž`X]Y`X][]hU`Xc_i` a Ybh]Yfh`k YfXYbž`gck`c`\\`gWk`f]Zh`]Wk
U`g`Ui Wk`V]X`]Wk`j cf`C`fh`j]U`HUV`Yh`8]YgYf`a cXYfbY`5bgUhn
ZØfXYfh`X]Y`HfUbgdUfYbn`i bX`9Z]n]Ybn`]bbYf`U`V`XYg
K Ufhi b [gdfcnYggYg`Ni XYa`g]bX`9][YbhØa`Yf`j cb`a a cV`]Yb
[YgYhn`]Wk`j YfdZ]Wk`hYhž`ZØf`X]Y`G]Wk`Yf`Y]h`]`fYf`; YVÄi`XY
j YfUbhk`cfh`]Wk`ni`gY]b`8]Y`B`chk`YbX][]Y]h`j cb`a`]bXYghYbg`Y]bYf
8 UW k Ufhi b [`dfc`›\f`]gh`XUVY]`GhUbXUfX`

A cXYfbY`5i gghUghi b [`i bX`Z`YI]V`Y`9]bgÄhnY

8]Y`5i gghUghi b [`XYg`i bhYfbY`a Ybg`]gh`Ui ZX]Y`6YXØfZb]ggY`XYf
? i bXYb`ni [YgWk`b]hYb`"A]h`j]Yf`Y][YbYb`< YVYVØ`bYbž`X]Y`V]g`ni
`+`A YhYf`\\cWk`fY]Wk`Ybž`gck]Y`Y]bYa`5b`Äb [Yf`fUb`j cb`V]g`ni`)
A YhYfb`]gh`XYf`6Yhf]YV`cdh]a U` [YfØghYh`ZØf`U`Y`< Ø`Yb`U [Yb`
Ni XYa`Yfa`Ø [`]Wk`Yb`GdYn]U`\\YVYVØ`bYb`a]h`? YhYbZU`fk`Yf`_ž

5fVY]hYb`Ub`gWk Yf`ni [Åb[`]WYb`GhY`Yb"9]b`Y]b`Y]h]W
Ui g[YfØghYhYf`i \fdUf_j cb`HfUbgdcfhYfb`gcf[h`ZØf`gWbY`Y`
9]bgÅhnY"8]Y`X][]hU`Y`?ccfX]bUh]cb`XYf`9]bgÅhnY`[Yk`Å`f`Y]ghYhž
XUgg`X]Y`A]hUfVY]hYf`ZYI]VY`Ui ZX]Y`5bZcfXYfi b[Yb`fYU[]YfYb
_ØbbYb": fY]Y`DfYggY`YVh`Yfj`cfž`XUgg`XYf`6Yhf]YV`Ui W
9f[Åbni b[g`Y]ghi b[Yb`k]Y`6Ui a`gWb]hh`i bX`9bha`ccgi b[
UbV]YhYh"

Jc`_Yf`?i bnž`XYf`&\$%`a]hgY]bYf`:]fa`U`VY[Ubb`i bX`ni j`cf`U`g
VYghYf`ž b[[YgY`Y`GUW`gYbg`Ui g[YnY]W`bYh`k`i`fXYž`\Uh]g]W`gY]h
&\$%-`j`YfghÅf`_h`Ui ZX]Y`Ni`gUa`a`YbUfVY]h`a]h`<`Ui`gj`Yfk`U`hi`b[Yb
gdYn]U`]g]Yfh`A]h`Y]bYa`HYUa`j`cb`%`A]hUfVY]hYbXYbž
Y]bgW`Y`Y`W`XfY]A`Y]ghYfbž`k]fX`Y]b`\c`Yg`A`U»`Ub`9I`dYfh]gY
[YVchYb"5`Y`nk`Y]`ž\`fY`k]fX`ni`XYa`Y]b`bYi`Yf`@Y`\f`]b[
Ui g[YV]`XYhž`i`a`X]Y`:`UW`_f`Å`ŽhY`j`cb`a`cf[Yb`ni`g]W`Yfb"

8 UWk Ufhi b[`U`g`B`c`hk`YbX][`_Y]h

8]Y`K`Ufhi`b[]`j`cb`8`ÅW`Yfb`k]fX`ni`bY`a`YbX`U`g`Yb`hgW`Y]XYbX`ZØf
X]Y`K`YfhYf`U`hi`b[]`j`cb`a`a`cV][Yb`Ub[YgY`Yb"K]Y`X]Y`A`c`
6YXUW`i`b[Yb`VYhcbhž]gh`XUg`8`UW`ž`c`Žh`U`g` ZØb`ŽhY`:]`Ugg`UXY
VYnY]W`bYhž`ghUf`_Yb`K`YhYfVYX]b[i`b[Yb`Ui`g[YgY`hnh" `a`<`YfV`ghž
k`Ybb`ghØfa`]gW`Yg`K`YhYf`Ui`Zh]hž`_ØbbYb`GW`ÅXYb`Ua`8`UW
Yb`hghY`Ybž`X]Y`Xi`fW`ZY`\`YbXY`K`Ufhi`b[`gW`bY`[`fUj`]YfYbX
k`YfXYb`_ØbbYb" `@cW`Yfi`b[Yb`j`cb`6Y`ZYgh][i`b[Yb`i`bX
F]ggV]`Xi`b[Yb`g]bX`\`Åi`Z[Y`DfcV`Ya`Yž`X]Y`ni`K`UggYf!`i`bX
GW`a`i`hY]bhf]h`ZØ`fYb`_ØbbYb"

9]bY`dfcZYgg]cbY`Y`8`UW`!5bU`mgY`VY]b`U`hYh`b]W`h`bi`f`X]Y
,`VYfd`fØZ`b[`XYg`8`UW`Yg`gY`Vghž`gcbXYfb`Ui`W`X]Y`a`YW`Ub]gW`Y
:]`Ygh][`_Y]h]j`cb`Gc`Ufh`Yfa`]Y!`i`bX`D`c`hcj`c`hU]_Ub`U[Yb`gck`]Y
8`UW`ZY`bghYfb" `žgdY`_h]cbYbž`X]Y`\`Åi`Z[`a`]h`8`fc`\`bYb
Xi`fW`[YZØ`fh`k`YfXYbž`V]YhYb`Y]bY`XYhU]`]YfhY`:,`VYfg]W`h`ØVYf`XYb
Ni`ghUbX`XYg`8`UW`Yg" `A`c`6YXUW`i`b[Yb`ZØ`fh`Ui`gž`XUgg
fY[Y`a`Å»][Y`K`Ufhi`b[Yb`b]W`h`bi`f`YfZcfXYf`]W`g]bXž`i`a`GW`ÅXYb
ZfØ`nY]h][]`j`cfni`VYi`[Ybž`gcbXYfb`Ui`W`i`a`hYi`fY`GUb]Yfi`b[Yb`ni
j`Yfa`Y]XYb"

J c fhY]`Y`Y]bYg`K Ufhi b[g_cbnYdhYg

9]b`i a ZUggYbXYg`8 UWk Ufhi b[g_cbnYdh`\`Zh`X]Y
 J Yfk U`hi b[g_cghYb`ni`fYXi n]YfYb`i bX`fYWXh]WX`Y`G]WX`Yf\Y]h`ni
 [Yk Å\`f`Y]ghYb`" J 8 ⇒ `Yf_`Åfh`XUgg`fY[Y`a Å»][Y`K Ufhi b[Yb`Ui WX
 XUg`F]g]_c`j`cb`i`c`[YgWX`ÅXYb`i bX`< UZhi b[gf]g]_Yb`a`]b]a`]YfYb`"
 J Yfg]WX`YfYf`V]YhYb`cZi[Øbgh][YfY`DfÅa`]Yb`ZØf`fY[Y`a Å»][
 [Yk UfhYhY`8 ÅWX`Yf`Ub`ž`k Ug`Y]bY`k`]fhgWX`UZh]WX`Y` , VYf`Y[i b[`ZØf
 9][YbhØa`Yf`XUfghY`h`Ni XYa`VYk`]f`_Yb`gmghYa`Uh]gWX`Y
 , VYfdfØZ`b[Yb`i bX`gcf[Z`h][Y`8`c`_i`a`YbhUh]cbYb`ž`XUgg
 ⇒ a`cV`]Ybj`Yfk U`hi b[Yb`j`cb`d`UbVUfYb`5i`g[UVYb`dfcZ]h]YfYb`"

A]h`Y]bYa`gc`WX`Yb`[Ubn\Y]h]WX`Yb`K Ufhi b[g_cbnYdh]gh`Yg
 a`Ø[`]WX`ž`X]Y`⇒ghUbX\U`hi b[g_cghYb`bUWX`U`h][`ni`gYb`_Yb`i bX
 X]Y`⇒a`a`cV`]YbVYk`Yfhi b[`ni`ghY][Yfb`"8]Y`Ni`gUa`a`YbUfVY]h
 nk`]gWX`Yb`<Ui`gY][YbhØa`Yfb`i bX`YfZU`fYbYb
 8 UW`XYW`_YfVYhf]YVYb`]gh`gca`]h`b]WX`hibi`f`Y]bY`DZ]WX`h`ž`gcbXYfb
 Ui`WX`Y]bY`YZZ]n]YbhY`⇒j`Ygh]h]cb`]b`X]Y`Ni`_i`bZi`XYf`⇒a`a`cV`]Yb`"

8YhU]`g	
J c fZU``	Gcbgh][Yg
C fh	< UfhYbghY]bž`8Yi`hgWX`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "ZfY]YdfYggY"XY • k k k "a`c``!VYXUWX`i b[Yb"XY • j`X]j`"XY

6Ygi WX`Yb`G]Y`i`bg`Ui`Z.`b!U["bYh