

K c`Z[Ub[; fc» j Yf_Ui Zh:]h; a V< .
N]hhUi Yf:]fa U`k]fX`]bhYfbUh]cbU`°

8f"K c`Z[Ub[; fc» `ØVYf[]Vh`X]Y:]h; a V< `Ub`X]Y`6`i YGi b
; fi ddYž`g]WXYfh`5fVY]hgd`ÀhnY`i bX`_ØbX][h`FY`_cfXi a gUhn
Ub"



<]fgW ZY`XY`VY]`N]hhUi ž`8Yi hgW`UbX`!`8f"K c`Z[Ub[; fc» ž`XYf
YfZc`[fY]WY`i bhYfbY`a Yf`\\]bhYf`XYf:]h; a V< ž`\\Uh`\\Yi hY`X]Y
, VYf[UVY`gY]bYg`i bhYfbY`a Ybg`Ub`X]Y`]bhYfbUh]cbU`Y`6`i YGi b
; fi ddY`UV[YgW`cggYb"8]Y:]h; a V< ž`VY`Ubbh`ZØf`\\fY
; YgW]ffgdØ`a]hY`i bX`<Ui g`U`hgd`fcXi _hYž`[Y`h`XUa]h]b`Y]bY
bYi Y`ŸfU`i bhYf`gdUb]gWYf`@]hi b["8Yf`?Ui ž`YfhfU`[k`i`fXY
VYfY]hg`i bhYfnY]WbYh`i bX`XYf`Jc`ni [`\\Uh`ghUh[YZ`bXYb":]h
V`Y]Vh]bbYf`U`V`XYf`6`i YGi b; fi ddY`Y][Ybgh`ÀbX][ž`k`À`fYbX`XYf
GhUbXcfh]b`<]fgW ZY`XY`VY]`N]hhUi `gck]Y`X]Y`5fVY]hgd`ÀhnY
Yf`U`hYb`V`Y]VYbž`k]Y`j n"XY`VYf]W`hYh"

8Yf`GW`f]hh`_ca`a`h[YbUi`%)`'š`\\fY`bUW`Y]bYf: `i`h`UhUghfcd`\\Yž
X]Y`&\$`\$`XUg`K`Yf`_]b`N]hhUi`]b;`YZU`f`VfUW`hY`"i`bhYf;`fc»`g

: Ø\fi b['k i fXY`XUg`l bhYfbY\`a Yb`fYzcf`a]Yfhi bX`a cXYfb]g]Yfhž
k Ug`Y]bY` ðj Ygh]h]cb`j cb`ØVYf`&\$\$`A]`]cbYb`9i fc`YfZcfXYfhY"
8 Ub`_gY]bYf`i bhYfbY\`a Yf]gW`Yb`K Y]hg]W`hi bX`XYb
9a dZY\`i b[Yb`j cb`9i dYfhYb`_cbbhY` ; fc»`X]Y` :]h` ; a V<`ni`Y]bYa
Zcf]YfYbXYb` ; YgW`ÀZha`]h`ØVYf`) \$`5fh]_Y`bž`XUfi bhYf`Ui W`X]Y
A Uf`_Y`?i gW`Y`k Y]W`žYb`hk]W`_Y`b`"8]Y`Dfc[bcgY`ZØf`&\$&(`nY][h
Y]bYb`FY`_cfXi a gUhn`j cb`" ++`A]`]cbYb`9i fcž`k Ug`Y]b`K UW`ghi a
j cb`*`\$`i`gY]h`&\$&`XUfghY`hž`k]Y`Z]h`XY`Yf[`Àbnh`

B UW` \ U`h][Y` , VYf[UVY`i bX`ni`_ØbZh][Y
5i gf]W`hi b[

8]Y`9bhgW`Y]Xi b[ž`Ub`X]Y`6`i YGi`b` ; fi ddY`ni`j Yf`_Ui ZYbž`]gh`HY`
j cb` ; fc»`g`D`Ub`ni`f`G]W`YfghY`i b[`XYf`Ni`_i bZ`X]Yg
l bhYfbY\`a Ybg`"8 U`gY]bY`HØW`hYf`_Y]b` ðhYfYggY`Ub`XYf` : Ø\fi b[
XYf` :]h` ; a V<`nY][hYbž`gYmhY`Yf`Ui ZY]bYb`J Yf`_Ui Zž`XYf`XYb
GhUbXcfhi bX`X]Y`5fVY]hgd`ÀhnY`_Ub[Zf]gh][`g]W`Yfh`"6`i YGi`bž`a`]h
Y]bYf`ghUf`_Yb`Df`ÀgYbn`]b`GØXYi fcdUž` : fUb`_fY]W`ž`6YbY`i l ž`l ?
i bX`BcfXYi fcdUž`g]Y\`h`X]Y` :]h` ; a V<`U`g`]bXi ghf]Y`Yb`@Yi W`hi fa
i bX`d`Ubh`_Y]bY`[fi bX`Y[YbXYb`J Yf`ÀbXYfi b[Ybž`i a`GmbYf[]Yb
ZØf`K UW`ghi a`i bX` ðbcj Uh]cb`ni`gW`UZZYb`"

; fc»`k]fX`V]g`9bXY`5i [i gh`&\$&) `]b`XYf` :]fa U`V`Y]VYbž`i a`XYb
, VYf[UVYdfcnYgg`ni`VY[`Y]hYb`" : Øf`gY]bY`J YfX]YbghY`i a`X]Y
FY[]cb`Yf\`Y]h`Yf`b]W`hi`bi`f`XYb`GÀW`g]gW`Yb`J YfX]YbghcfXYbž
gcbXYfb`k i fXY`Ui W`i`&\$%%`ni`a` GUW`gYbg`l bhYfbY\`a Yf`XYg
»\`fYg`i [Y`_Øfh`B YVYb`gY]bYf`i bhYfbY\`a Yf]gW`Yb`HÀh][`_Y]h
Yb[U[]YfhY`Yf`g]W`_Ui W`Y`Y`fYbUa`h]W`ž`i bhYf`UbXYfYa`U`g
J]nYdf`Àg]XYbh`XYf`8 fYgXbYf`≠?"

: cfgW`i b[`i bX`9b`hk]W`_i b[`XYf
l bhYfbY\`a YbgØVYfbU\`a Y

8]Y` , VYfbU\`a Y`XYf` :]h` ; a V<`Xi`fW`X]Y`6`i YGi`b` ; fi ddY`nY][hž
k]Y`Y]bY`l bhYfbY\`a YbgØVYfbU\`a Y`Y]bY`UhfU`_h]j Y`5`hYfbUh]j Y
ni`f`GY`Vghgh`ÀbX][`_Y]h`gY]b`_Ubb`"8]Y`J cfhY]`Y`]Y[Yb`i bhYf
UbXYfYa`]b`VYk`À`fhYb` ; YgW`ÀZhga`cXY`Yb`i bX`Y]bYa

j cf\UbXYbYb'i bXYbghUa a ž'X]Y'gcZcfh[Y'dcg]hj] Y
 ; YgWÅZhgyf[YVb]ggY'Yfa Ò[`]WYb"; `Y]WnY]h[`V]YhYh'X]Y
 , VYfbU\ a Y'Y]bYb'Ni [Ub[`ni `9I dYfhYbk]ggYb'XYf'Y\Ya U`][Yb
 9][YbhØa Yf'i bX'X]Y'A Ò[`]W_Y]h'Y]bYf'j YfhfU[`]W `j YfY]bVUfhYb
 9]bUfVY]hi b[gd\UgYž'k]Y'XYi hgWÅ `UbX!ghUfhYh"XY `VYf]WÅ hYh"

5`YfX]b[g`_ÒbbYb'i bhYfbY\ a YbgØVYfbU\ a Yb'Ui WÅ
 < YfUi gZcfXYfi b[Yb'a]h'g]WÅ `Vf]b[Ybž'k]Y'VY]gd]Y'gk Y]gY
 \cWÅ]bj Ygh]j Y'5bZUb[g_cghYb'i bX'a Ò[`]WY'8]ZYfYbnYb'a]h
 Y\Ya U`][Yb' Æ\UVYfb": ÒfXYfa]hhY`k]Y'6YhY]][i b[Yb'i bX
 gi Vj Ybh]cb]YfhY'8 Uf'Y\Yb'_ÒbbYb'YXcWÅ'X]Y':]bUbn]Yfi b[
 gc`WYf', VYfbU\ a Yb'i bhYfghØhnYb"

8YhU]`g	
J cfZU``	I bhYfbY\ a YbgZ g]cb
C fh	<]fgWÅZY`XY`VY]`N]hhUi ž'8Yi hgWÅ `UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "j n"XY • k k k "Z]h"XY • k k k "XYi hgWÅ `UbX!ghUfhYh"XY

6Ygi WÅYb'G]Y'i bg'Ui Z.'b!U["bYh