

Gcf[Y`i a `6cfbU!J]fi g. `HcXYgZU``i bX
: À``Y`]b `DZUZZYb\cZYb`°

Nk Y`6cfbU!J]fi g!: À``Y`]b `C VYfVUmYfb `VYgcf[hYb`6Øf[Yf"
≠Zcfa Uh]cbYb`ni `5bghYW_i b[ž`Gma dhca Yb`i bX
<m[]YbYa U» bU\ a Yb"



DZUZZYb\cZYb`Ub`XYf`≐a ž`8 Yi hgW\`UbX`!`≠`XYb`YhnhYb`HU[Yb
]gh`X]Y`Gcf[Y`i a `XUg`6cfbU!J]fi g`]b`C VYfVUmYfb`[Yk UW\gYb"
@Ui h`XYb`6Yf]W\hYb`XYf`DBD`\UVYb`g]W\`nk Y`]A`ÀbbYf`]b`XYf
FY[]cb`]bZ]n]Yfhž`k cVY`]Y]bYf`j cb`]\bYb`Ub`XYb`: c`[Yb`XYf
9f_fUb_i b[`j YfghcfVYb`]gh``8 Ug`@UbXfUhgUa h`DZUZZYb\cZYb`Ub`XYf
≐a`\Uh`XufUi Z]b`Y]bY`≠Zcfa Uh]cbgj YfUbghU`hi b[`ZØf`VYgcf[hY
6Øf[Yf`cf[Ub]g]Yfh``8]Y`; Ygi bX\Y]hgVY\ØfXYb`k UfbYb`j cf`Y]bYf
DUb]_a UW\Y`i bX`VYhcbYbž`XUgg`<m[]YbYa U» bU\ a Yb`j cb`[fc» Yf
6YXYi hi b[`g]bX"

8 Ug`6cfbU`8]gYUgY`J]fi g`%fbc8J`!%&`]gh`XYf`9ffY[Yfž`XYf`]b
X]YgYa `Ni gUa a Yb\Ub[`ghY`h``9g`k]fX`ØVYf`XYb`l f]bž`?chi bX
XYb`GdY]W\Y`XYf`: Y`Xgd]hna Ui g`Ui g[YgW]YXYbž`X]Y`U`g`Y]bn][

VY_UbbhYg'F YgYfj c]f'ZØf'XUg'J]fi g[]'h"@UbXfUh'5`VYfh'; ØfhbYf
Yf_`ÀfhYž'XUgg'X]Y' [YbUi Yb', VYfhfU[i b[gk Y[Y'Ui ZXYb
A YbgWXYb`V]g'Ub['i b_`Uf'g]bX'"5_hi Y``g]bX') +`9f_fUb_i b[gZÀ``Y
VY]a `A YbgWXYb`VY_Ubbhž'k cVY]'X]Y'a Y]ghYb`]b`6UmYfb`fY[]ghf]Yfh
k i fXYb'"9]bY' [YZÀ\`f`]WXY`<Ài Z] b['j cb`nk Y]: À``Yb`]bbYf\U`V
_i fnYf`NY]hghY``h'Y]bYb`bYi Yb`5gdY_h'XUf"

Gma dhca Y`i bX', VYfhfU[i b[gk Y[Y

9]bY`⊕ZY_h]cb`a]h'6c8J!%`_Ubb`gWk YfY'; Y\]fbYbhmØbXi b[Yb
\Yfj cffi ZYbž'X]Y`]b`XYf`F Y[Y``ZUhu`j Yf`Ui ZYb'"Ni `XYb`YfghYb
Gma dhca Yb`nÀ\`Yb`?cdZgWka YfnYbž':]YVYf'i bX`U``[Ya Y]bYg
?fUb_`Y]hg[YZØ\`ž'X]Y`gW`]Y»`]W`]b`bYi fc`c[]gWY`Gma dhca Y
i bX`gWk YfY`9bnYd\U]h]g`ØVYf[Y\Yb`_ØbbYb'"6]g\Yf`]ghVY_Ubbhž
XUgg'X]Y`?fUb_`Y]h`VY]'XYb`a Y]ghYb`VY_UbbhYb': À``Yb`hØX`]W
YbXYh"

8]Y' [YbUi Yb', VYfhfU[i b[gk Y[Y'Ui ZXYb`A YbgWXYb`V`Y]VYb
`YXcW`i b_`Uf'"A Ø[`]WXY`⊕ZY_h]cbgei Y``Yb`_ØbbYb`_cbhUa]b]YfhY
@VYVbga]hhY`ž'K UggYf`gck]Y`X]fY`_hYf`?cbhU_h'a]h
: Y`Xgd]hna Ài gYb`gY]b'"9i dYfhYb`VYhcbYbž'XUgg`Y]bY`A YbgW!ni !
A YbgW!, VYfhfU[i b[`Yi hfYa `i bk U\fgWXY]b`]W`]gh"⊕Zcfa Uh]cbYb
XYg`F cVYfh`?cW!⊕gh]hi hg`k]XYfgdFYWXYb`ni XYa `XYf`5bbU\`a Yž
XUgg`XYf`J YfnY\`f]j cb`9fXVYfYb`cXYf`XYf`?cbhU_h'a]h`?UhnYb`Y]b
F]g]_c`XUfghY``h"

DfÀj Ybh]cb`i bX`6Y\UbX`i b[

5_hi Y``g]bX`k YXYf`⊕a dZ] b[Yb`bcW`GWk bY``hYghg'[Y[Yb`XUg
6cfbU!J]fi g]j YfZØ[VUfž'k Ug`X]Y`G]hi Uh]cb`ZØf`X]Y`VYhfc ZYbYb
DYfgcbYb`i bX`X]Y`² ZYbh]W`_Y]h`_ca d`]n]Yfh'a UWk h`i a `XUg
F]g]_c`Y]bYf`⊕ZY_h]cb`ni `a]b]a]YfYbž`fUhYb': UW`Yi hY`Xf]b[YbX
XUj cb`UVž`?cbhU_h`ni ``VYbXYb`cXYf`hchYb': Y`Xgd]hna Ài gYb`ni
\UVYb`"HchY`H]YfY`gc``hYb`bi f`a]h`<UbXgWki \Yb`i bX`A Ug_Yb
Ybhgc f[h`k YfXYb"

Cvk c\``Ubhj]fU`Y`i bX`]a a i bgi ddf]a]YfYbXY`H\YfUd]Yb`a Ø[`]W
g]bXž`_Ubb`X]Y`⊕a a i bfYU_h]cb`gY`VghVY]`a]`XYb': À``Yb`gWk YfY

Gma dhca Y j Yfi fgUWXYb"9]bY'gdYn]Z]gWXY'H\YfUd]Y'YI]gh]Yfh
 [Y[Yb'X]Y'6cfbU!9f_fUb_i b['b]W'h"9]bn]['i bhYfghØhYbXY
 A U» bU\ a Yb'i bX'YI dYf]a YbhY"Y'J]fcghUh]_U' _ÖbbhYb']b'XYf
 Ni _i bZh'\]ZfY]W'gY]bž'g]bX'UVYf'V]g`Ub['b]W'h'ni [Y'UggYb"

8 Ug'H\Ya U'6cfbU!J]fi g]gh'gY]h'XYa '% "A Åfn'&\$&\$'a Y'XYdZ]W'h][ž
 i bX'X]Y'; Ygi bX\Y]hgVY\ÖfXYb'UfVY]hYb'_cbh]bi]Yf`]W'XUfUbž
 a Y\ f'ØVYf'XUg'J]fi g'i bX'gY]bY', VYfhfU[i b[ga Ö[`]W'_Y]hYb'ni
 YfZU\ fYb"@Ui h'XYa '@, @6UmYfb'g]bX': cfgW'i b[gdfc'Y_hY'ja
 ; Ub[Yž'i a 'X]Y'I fgUWXYb'i bX'5i gk]f_i b[Yb'VYggYf'ni 'j YfghY\Yb
 i bX'X]Y'^2 ZZYbh]W'_Y]hi a ZUggYbX'Ui Zni _`ÅfYb"

≠'5bVYhfUW'h'XYf'U_hi Y"Yb'G]hi Uh]cb'g]bX'X]Y'6Øf[Yf'Xf]b[YbX
 Ui Z[YZcfXYfhž'UW'hgUa 'ni 'gY]bž'UVYf' ['Y]W'nY]h]['Fi \Y'ni
 VYk U\ fYb"9d]XYa]Yb'i bX'≠ZY_h]cbg_fUb_\Y]hYb'YfZcfXYfb
 VYgcbYbY'FYU_h]cbYb'i bX'ghUf'_Y' < m[]YbYa U» bU\ a Yb"8]Y
 `UbXYgk Y]hYb'5bghfYb[i b[Yb'ni f'≠Zcfa Uh]cb'i bX'5i Z_`Åfi b[
 g]bX'Y]b'YfghYf'GW'f]hž'i a 'X]Y'6Yj Ö`_Yfi b['ni 'gW'ØhYb"

: Øf'k Y]hYfY'≠Zcfa Uh]cbYb'_ÖbbYb'6Øf[Yf'X]Y'K YVg]hY'XYg'
F cVYfh'? cW!≠bgh]hi hg'cXYf'X]Y'XYg'@, @6UmYfb'_cbgi `h]YfYb"

8YhU]`g	
J c fZU``	; Ygi bX\Y]hg_f]gY
I fgUWXY	6cfbU!J]fi g
C fh	DZUZZYb\cZYb'Ub'XYf'≠a ž'8Yi hgW'UbX
J Yf`YhnhY	&
E i Y"Yb	<ul style="list-style-type: none"> • k k k "dbd"XY • k k k "f_"XY • k k k "`[` "VUmYfb"XY

6Ygi WXYb'G]Y'i bg'Ui Z.'b!U["bYh