

ð b[Zc \ `Yb `]a `:]bU`Y. `; `UXVUW` _`Àa dZh
[Y[Yb `@Y]dn][`i a `XYb `A Y]ghYfh]hY`°

5a `%) "' ð b]'&\$&) `hf]Zh`X]Y`I %+`j cb`6cfi gg]U
A ÒbWYb[`UXVUW`]a `:]bU`Y`XYf`8Yi hgWYb`A Y]ghYfgWUZh
Ui ZF 6`@Y]dn][`]a `6cfi gg]U!Duf_`"



6cfi gg]U!Duf_ž` (%%+ - `A ÒbWYb[`UXVUW` ž`8Yi hgW`UbX`!`ā
6cfi gg]U!Duf_`k]fX` \`Yi hY`Y]b` \`]ghcf]gWYg`: i » VU`gd]Y`
Ui g[YhfU[Ybž`XUg`X]Y` < YfnYb`XYf`: Ubg` \`Ò`Yf`gW`U[Yb` `Àggh`"I a
%` . \$`I` \`f`VY[]bbh`XUg`:]bU`Y`i a `X]Y`8Yi hgWY`A Y]ghYfgWUZh`XYf
I %+ž`]b`XYa `X]Y` ð b[Zc \ `Yb `] cb`6cfi gg]U`A ÒbWYb[`UXVUW`Ui Z
F 6`@Y]dn][`hfYZZYb`"Ni a `YfghYb`A U`gY]h` ((`ð\`fYb`ghY`h; `UXVUW
k]YXYf`]a `9bXgd]Y`ž`Y]b`A ca Ybž`Ui Z`XYb`j]Y`Y`: Ubg`i bX`Gd]Y`Yf
gY]h`XYa `H]hY`[Yk]bb`%- , %[Yk UfhYh` \ UVYb`"8]Y`J cfZfYi XY`i bhYf
XYb`%\$`-) `\$`Ni gWUi Yfbž`X]Y`XYb`K Y[`]bg`GhUX]cb`[YZi bXYb
 \ UVYbž`]gh`_Ui a `ni `ØVYfgY`Yb`"8Ua]h`k]fX`Y]b`bYi Yf
Ni gWUi YffY`_cfX`]b`XYf`I %+`Ui Z[YghY`hž`k]Y [`UXVUW` `]j Y`XY
VYf]W`hYh`"

8]Y`5i g[Ub[gdcg]h]cb`_ÖbbhY`gdUbbYbXYf`b]W`hgY]b.`a
<U`VZ]bU`Y`gYhnhY`g]W`X]Y`I`%+`j`cb` ; `UXVUW`Y]bXfi`W`_gj`c``a`]h
`.%`[`Y`[`Yb`XYb` : `7`6UmYfb`A`ØbW`Yb`Xi`fW`" `B`UW`Y]bYa
F`ØW`_ghUbX`]b`XYf`YfghYb`<U`VnY]h`nY][`hYb`X]Y` ; `UXVUW`Yf`Y]ba`U`
a`Y`f`]\`fYb`?`Ua`dZ`[`Y]gh`i`bX`XfY`hYb`XUg`Gd]Y`Xi`fW`HcfY`j`cb
K`UY`A`c`mU`i`bX`B`_c`<cfj`Uh`5i`W`X`Yf`a`]ggfUhYbY
<UbXY`Za`YhYf`j`cb`A`Uh`Y]i`B`[`i`YZUW`_]b`XYf` , - `A`]bi`hY`_c`bbhY
XYa`G]Y`[`_Y]bYb`5VVfi`W`hi`b`"@Y]dn][`]\]b[`Y`[`Yb`gW`UZZhY`Yg`a`]h
Y]bYa`_`UfYb`) .%`[`Y`[`Yb`XYb`J`Z6`Ghi`hh`[`Ufh]bg` :]bU`Y`i`bX`_c`bbhY
XUVY]`Ui`Z`nU`fY]W`Y`ghUf`_Y`Gd]Y`Yf`ni`fØW`[`fY]ZYbž`X]Y`]\`fYb`7`i`V
bUW`j`]Y`Yb`X`fYb`k`]YXYf`]b`Y]b`A`Y]ghYfgW`UZhYbXY`ZØ`fYb
_ÖbbYbž`k`]Y`gd`c`fhgW`Ui`"XY`Yf[`Àbnh"

8Yf`Gd]Y`j`Yf`Ui`Z`i`bX`Ui`ZfY`[`YbXY`A`ca`YbhY`

B`UW`XYa`X`Yf`G`W`]YXgf]W`hYf`XUg`Gd]Y`Ub`[`YdZ]ZYb`h`Už`[`]b[`Yg
gW`bY`ni`f`GUW`Y`" `b`XYf`*`" `A`]bi`hY`h`UhhY`A`c`mU`VYfY]hg`X]Y`YfghY
[`fc`»`Y`7`UbW`ZØf` ; `UXVUW`ž`gW`cgg`Y`XcW`_bUdd`Ua`]b`_Yb
DZcghYb`j`cfVY]"`8`cW`bi`f`_i`fn`XUfUi`Z`]b`XYf` , " `A`]bi`hY`k`Uf`Yg
A`c`mU`ž`X`Yf`gY]b`HYUa`gYbgUh]cbY`]b` : `Ø`fi`b`[`VfUW`hY`" `8`Y` : `Ubg
↑`VY`hYb`VY`[`Y]ghYfhž`k`À`fYbX`X]Y`A`UbbgW`UZh`ghUV`]b`XYf
8YZYbg]j`Y`U`[`YfhY`i`bX`c`ZYbg]j`5`_nYbhY`gYhnhY`" `6YghYg`6Y]gd]Y`
]\`YfZØf`k`Uf`X]Y`?`cdZU`W`UbW`j`cb`G`W`]ZYf`]b`XYf`%-`" `A`]bi`hY`ž`X]Y
Y`XcW`XUg`N]Y`j`YfZY`hY"

@Y]dn][`Yf`h`Ö`hY`bUW`i`bX`bUW`XYb`8fi`W`_i`bX`nY][`hY`ž`XUgg`g]Y
VY]a` ; `Y`[`bYf`b]W`h`bi`f`Ui`Z`X]Y`8YZYbg]j`Y`Z]l`]Yfh`k`UfYb`" `b`XYf`" , "
A`]bi`hY`Z]Y`J`Ub`@]dn][`]a` ; `UXVUW`Yf`GhfUZfUi`a`ž`XcW`XYf
G`W`]YXgf]W`hYf`Yb`hgW`]YX`Ui`Z` : `fY]ghc`»`ZØf`X]Y`6cfi`gg]U`" `b`Y]bYf
gdUbbYbXYb`D`UgY`XYf`YfghYb`<U`VnY]h`_Öd`ZhY`?`U`hY`ZY]hYf`]b`XYf
(`%" `A`]bi`hY`Ub`XYb`b`YbdZcghYbž`k`À`fYbX` ; `UXVUW`Yf`Hcf`Ø`hYf
Hf]ddY`XYb`6U`_i`fn`XUfUi`Z`j`cb`XYf`@]b]Y`_fUhhY`" `A`]hY]bYf
_bUddYb` : `Ø`fi`b`[`j`cb`%`.\$`[`]b[`Yg]b`X]Y`<U`VnY]hdUi`gY`ž`gc`XUgg
X]Y` ; `fi`bX`U`[`Yb`ZØf`Y]b`dUW`_YbXYg` :]bU`Y`[`Y`Y`[`h`k`i`fXYb"

5i`ZghY`i`b`[`Yb`i`bX`HU`_h]_`

8]Y`5i`ZghY`i`b`[`Yb`XYf`VY]XYb`A`UbbgW`UZhYb`UggYb`YfU`bYbž`

XUgg`Yf`nk Y]`gW`U[`fÅZh][Y`HYUa g`Ui ZY]bUbXYfhfYZZYb"
 ; `UXVUW`hfUh'a]h`Zc`[YbXYf': cfa Uh]cb`Ub.`Hf]ddY``]a `Hcfž] cf
]\a `X]Y`5Vk Y\ffY]\Y'a]h`6Y``\UgYbž`J U`]: UfXž`GW`]ZZYf'i bX
 A i fUXmUb" `a `A]hY`ZY`X`gcf[hYb`GdU\]Wž`B [i YZUW`i bX`A c`mU`ZØf
 _fYUh]j Y`a di `gYž`k Å\fybX`j Ub`@dn][ž`5`\VYf[`i bX`<fcj Uh]b`XYf
 C ZYbg]j Y`Ui ZHcfY`Ui YfhYb" `5i ZXYf`UbXYfYb`GY]hY`gW`]W`hY`F 6
 @Y]dn][`<UbhgW`a Ub`b`]bg`Hcfž`i bhYfghØhnh`j cb`A dUg]ž`? U`hYZY]hYfž
 ? i hgW`Yf`i bX`@Ub[ghY]bYf`]b`XYf`5Vk Y`f" `? \U`UZi bX`6fØW`Yf
 ØVYfbU`a Yb`X]Y`A]hY`ZY`XU`nYbhYž`k Å\fybX`GU`Yfž`FYa i g`i bX
 A Ø`Yf`X]Y`C ZYbg]j Y`V`]XYhYb"

8]Y`U`_hi Y`Yb`l a ghÅbXY`XYi hYb`XUfUi Z`\]bž`XUgg`VY]XY`HYUa g
 Yfgh`_Ugg][Yb`i » VU``UbV]YhYb`k c`Yb" `9g`V`Y]Vh`UVni k UfhYbž`k Yf
 g]W`Ua `9bXY`X]Y`? fcbY`Ui ZgYhnYb`_Ubb"

8YhU]`g	
Cfh	6cfi gg]U!DUf_ž`(%%+- `A ÒbW`Yb[`UXVUW`ž 8Yi hgW`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "[`UXVUW`]j Y"XY • k k k "XZV"XY • k k k "gdcfhgW`Ui "XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh