

@Y]dn][`ZY]Yfh`7G8. `&\$"\$\$\$ `HY]`bY\`a Yf
VY]a `Vi bhYb `GhfU» YbZYgh°

5a `&, "'đ b]`&\$&) `ZY]Yfh@Y]dn][`XYb`7G8`a]h`&\$"\$\$\$
HY]`bY\`a Yfbž`Y]bYa `Vi bhYb`l`a`ni [`i`bX`Y]bYa `GhfU» YbZYgh
Ui ZXYa `5i [`i`ghi`gd`Uhn"



5i [`i`ghi`gd`Uhnž`\$`(%\$- `@Y]dn][ž`8Yi hgW\`UbX`!`đ`@Y]dn][
[Y\`h`Yg`Ua ` _ca`a`YbXYb`GUa`ghU[ž`XYa `&, "'đ b]`&\$&) ž`gc`f]W\`h][
fi`bXž`XYbb`XUbb`Z]bXYh`XYf`<`Ò`Y`di`b`_`h`XYf`X]Yg`Å`\f][Yb`7G8!
K`c`W`Y`gh`Uhh`"l`bhYf`XYa`A`chhc`K`]f`V`Y]VYb`\]Yf`°`k`YfXYb`Yhk`U
&\$"\$\$\$`A`YbgW\`Yb`Yfk`UfhYhž`X]Y`]\fY`Gh]a`a`Yb`ZØf`@]YVY`i`bX
J]Y`ZU`h`Yf\`YVYb`"8]Y`J`YfUbghU`hi`b[`VY[]bbhi`a`'%%.`\$`l`\f`Ui`Z
XYa`5i [`i`ghi`gd`Uhn`a`]h`Y]bYf`?`i`bX[YVi`b[ž`X]Y`XYb`GhUfhgW\`i`gg
ZØf`Y]bY`[fc»Y`8Ya`cbghfUh]cb`[]Vh"

5V`%'`.\$`\$`l`\f`n]Y\`h`X]Y`DUfUXY`ØVYf`X]Y`DfU[Yf`GhfU» Yž`NYb`hfi`a`!
GØXc`ghž`6UmYf]gW\`Yf`D`Uhn`i`bX`@Yi`gW\`bYfd`Uhn`ni`fØW`_`]b`X]Y`7]hm"
Gd`Å`h`Y`gh`Y`bg`i`a``%*`.\$`\$`l`\f`ghY][`h`XUbb`XUg`GhfU» YbZYgh`Ua
5i [`i`ghi`gd`Uhnž`k`c`b]W\`h`bi`f`[YZY]Yfhž`gc`bXYfb`Ui`W\`k`]W\`h][Y

[YgY`gWkUZh]WkY`H\Ya Yb`Ub[YgdfcWkYb`k YfXYb"9]b`<][\`][\h
]gh`X]Y`J Yf`Y]\i b[`XYg`DfY]gYg`Z0f`ei YfYg`9b[U[Ya Ybh`Ub`b[c
; 0bh\Yfz`XYf`g]Wk`gY]h`0VYf` \$`J\fyb`Z0f`X]Y`ei YfY`7ca a i b]hm
]b`@Y]dn][`ghUf`_a UWk`hi bX`nU\`fY]WkY`Dfc`Y`_hY`]bg`@VYb`[Yfi ZYb
\Uh"8]YgYa `9b[U[Ya Ybh`k]fX`gca]h`X]Y`[YV0\fybXY
5bYf`_Ybbi b[`ni hY]`z`X]Y`Yg`j YfX]Ybh"

J Yf`_Y`f`gY]bgWk f`Ab`_i b[Yb`i bX`5bfY]gY

8]Y`GhUXhj Yfk U`hi b[`Uh`VYfY]hg]a `J cfZY`X`Z0f`X]Y`bchk YbX][Y
G]WkYf\Y]hi bX`Cf[Ub]gUh]cb`[Ygcf[h"5i ZXYa `5i [i ghi gd`Uhn
k YfXYb`X]Y`A]hh`ZU\fvU\`bYb`j cb`- .\$\$`V]g`Yhk U`&\$. \$\$`i \f
[YgdYffh`z`k Ug`VYXYi hYh`XUgg`GhfU» YbVU\`bYb`i bX`5i hcg`\]Yf
b]Wk`h`Xi fWk`_ca a Yb": 0f`; AghY`z`X]Y`a]h`XYa `5i hc`UbYf]gYb`z`]gh
X]Y`Ni ZU\fh`ni f`H]YZ[UfU[Y`5i [i ghi gd`Uhn`YXcWk`0VYf`X]Y
; cYh\YghfU» Y`a 0[`]Wk`"K Yf`X]Y`0ZZYbh]WkYb`J Yf`_Y`f`ga]hh`
bi hnYb`a 0Wk`hY`z`gc`hY`VYUWk`hYb`z`XUgg`Yg]a `Ni [Y`XYf
8Ya cbghfUh]cb`ni`9]bgWk f`Ab`_i b[Yb`]a `0ZZYbh]WkYb`J Yf`_Y`f`i bX
Ui ZXYb`GhfU» Yb`]a `GhUXhnYbhfi a `_ca a Yb`_Ubb"
9a dZY\`Yb`gk Yfh`]gh`Yg`z`< U`hYghY`Yb`k]Y`< Ui dhVU\`b\`cZ`A Uf`_h`z
æ\Ubb]ggd`Uhn`i bX`K]\Y`a !@Yi gWk`bYf!D`Uhn`ni `bi hnYb`z`XU`X]YgY
Ui Wk`VUff]YfY`ZfY]YffY]Wk`VUf`g]bX"Ni XYa `k]fX`ni a `: U\fyb`X]fY`_h
ni a `5i [i ghi gd`Uhn`Ua `HU[`XYf`8Ya cbghfUh]cb`UV[YfUhYb/
VYggYf`g]bX`DUf`_a 0[`]Wk`_Y]hYb`Ui » Yf\U`V`XYg`GhUXhnYbhfi a `gi bX
X]Y`Bi hni b[`j cb`0ZZYbh]WkYb`J Yf`_Y`f`ga]hh`b`cXYf`Y]b`gWk`0bYf
GdUn]Yf[Ub["

9]b` : Ygh`Z0f`U`Y

8Yf`7\`f]ghcd\Yf`GhfYYh`8Um]b`@Y]dn][`Z]bXYh`VYfY]hg`gY]h`%- - &
ghUhh`i bX`Yf]bbYfh`Ub`X]Y`GhcbYk U`!i bfi \Yb`j cb`%- * - `]b`BYk
Mcf`_"8]YgY` : Y]Yf`]Wk`_Y]hYb`z`X]Y`a]h`XYf`hfUX]h]cbY`Yb`<]ggi b[`XYf
FY[YbVc[YbZU[[Y`Ua `BYi Yb`F Uh\Ui g`VY[cbbYb`\UVYb`z`gc`Yb
X]Y`K YfhY`j cb`@YVYz`J]Y`ZU`hi bX`9]b\Y]h`nY`YVf]YfYb"8]Y
nYbhfU`Y`6YXYi hi b[`XYg`5i [i ghi gd`UhnYg]gh`i bVYghfY]hVUfz`XYbb
\]Yf`j YfY]bYb`g]Wk`?i bX[YVi b[`z`8Ya cbghfUh]cb`i bX`XUg
GhfU» YbZYgh`ni `Y]bYa `Vi bhYb`A]hY]bUbXYf": 0f`A YbgWkYb`a]h
A cV]`]h`hgY]bgWk f`Ab`_i b[Yb`z`Y]bgWk`Y» `]Wk`F c`gh`i \`ZU\fyfb`z`]gh

XYf`D`Uhn`Y]W\h`ni`YffY]W\Ybž`XU`a`Y\`fYfY`VUff]YfYzFY]Y
GhfU»YbVU\`b`]b]Yb`Xcfh\]b`ZØ\`fYb"

8]Y`J`cfzFYi`XY`Ui`Z`XYb`7G8`]b`@Y]dn][`]gh[`fc»`ž`i`bX`X]Y
5ha`cgd\`ÅfY`j`Yfgdf]W\hž`YV\`UZhi`bX`Vi`bhini`k`YfXYb"8`U`g]bX`g]W\
Ui`W`X]Y`Cf[`Ub]gUhc`fYb`Y]b][`.`9g`Y[`h`k`Ug`Ub`8`Ug`k`]fX`Y]b
HU[`ž`XYb`b]Ya`UbX`gc`gW\`bY`j`Yf[`YggYb`k`]fX"K`Yf`a`Y\`f`ØVYf
XYb`7G8`@Y]dn][`YfZU\`fYb`a`ØW\`hž`Z]bXYh`U`_`hi`Y`Y`bZcfa`Uh]cbYb
i`bX`8YhU]`g`Ui`Z`XYb`K`YVg]hYg`XYf`@Y]dn][`Yf`J`c`_`gnY]hi`b[`ž`
7G8`@Y]dn][`i`bX`HfUj`Y`Um"

8YhU]`g	
Cfh	5i [i ghi gd`Uhnž`\$(`%\$-`@Y]dn][`ž`8Yi`hgW\`UbX
Ei`Y`Yb	<ul style="list-style-type: none">• k k k "j n"XY• WgX!`Y]dn][`"XY• k k k "hfUj`Y`[`Um"Wca

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh