

@c_`@Y]dn][` \ c`h`J YfhY]X][Yf`5fbY
F Ø\`Ya Ubb` `9]b`bYi Yf`GhYfb3

@c_`@Y]dn][` j YfdZ]W\hYh`XYb`&\$!`Ä\`f][Yb`5fbY`F Ø\`Ya Ubb
U`g`bYi Yb``]b`_Yb`J YfhY]X][Yf``J YfhfU[`V]g`&\$&+ž
F ØW_Ybbi a a Yf`&("



@Y]dn][ž`8Yi hgW\`UbX`!`8]Y`? UXYfd`Ubi b[`j cb`@c_`@Y]dn][`ZØf
X]Y`_ca a YbXYb`<YfUi gZcfXYfi b[Yb`b]a a h]a a Yf`_cb_fYhYfY
: cfa Yb`Ub``B UW\`Y]bYf`Y\`Yf`YbhhÄi gW\YbXYb`GU]gcbž]b`XYf`X]Y
F Y`Y[Uh]cb`i a `XYb`5i Zgh]Y[`]b`X]Y`Xf]hhY`@[U`b]W\h`YfZc`[fY]W\
[YghU`hYh`k YfXYb`_cbbhYž`\Uh`XYf`J YfY]b`ZfØ\nY]h][`a`]h`XYb
J YfdZ]W\h`i b[Yb`ZØf`X]Y`bYi Y`Gd]Y`nY]h`&\$&) #&*`VY[cbbYb``<Yi hY
k i fXY`XYf`nk Y]hY`BYi ni [Ub[ž`XYf`Yfgh`&\$!`Ä\`f][Y`5fbY
F Ø\`Ya Ubbž`cZ]n]Y``j cf[YghY``hž`k]Y`HU[&(`VYf]W\hYh"

F Ø\`Ya Ubb`k YW\gY`hj cb`Y]bYa `X]fY`_hYb`@[U`_cb`_i ffYbhYbž`XYa
: GJ`@`W_Ybk U`XYž`ni `@c_`@Y]dn][``8Yf`hU`Ybh]YfhY`J YfhY]X][Yf
k]fX`X]Y`F ØW_Ybbi a a Yf`&(`hfU[Ybž`X]Y`ni j cf`@`WU`G]fW\
[Y\`ÖfhY``GY]b`J YfhfU[``Äi Zh`a`]bXYghYbg`V]g`&\$&+žY]bY`YfghY

J YfhfU[gj Yf`Àb[Yfi b[]gh`ZØf`GcbbhU[] [Yd`Ubh`GdcfhX]fY`hcf`Hcb]
K UWga i h\`YVhX]Y`6YXYi hi b[] cb`FØ\`Ya Ubbg`9fZU\fi b[]b
XYf`FY[]cbU`][U`Yfj c fž`k c`Yf`b`XYb`YhnhYb`nk Y]`U\`fYb`VYfY]hg
) - `9]bgÀhnY`UVgc`j]YfhY`i bX`XUVY]`Y]b`Hcf`Yfn]Y`hY`i bX`UW`h
J cf`U[Yb`[UV`" `8]Y`9bhgW`Y]Xi b[] ZØf`XYb`K`YW`gY`g]Y`h
FØ\`Ya Ubb`gY`VghU`g`[fc»Yb`gdcfh]W`Yb`: cfhgW`f]hhi bX`Y]bY
A Ò[]W`_Y]hž`g]W`k`Y]hYfni`Yb`hk`]W`_Y`b`"

9]b`Gd]Y`Yf`a`]h`Dc`hY`bh]U`

8Yf`4`b[Y`J`YfhY]X][Yfž`XYf`]b`A`]hY`XYi`hgW`UbX`VY`Y]a`UhY`h]ghž
g]Y`h`X]Y`bYi`Y`<`YfUi`gZcfXYfi`b[]Ua``@]dn][Yf`GhUbXcfh`U`g
VYgcbXYfg`fY]nj`c`"Ub.`" `W`ZfYi`Y`a`]W`XUfUi`Z`j`cf`j`]Y`Yb`:`Ubg`ni
gd]Y`Yb`i`bX`ZØf`Y]bYb`[fc»Yb`J`YfY]b`ni`gd]Y`Yb`ž`Ài`»`YfhY`Yf`bUW
gY]bYf`J`YfhfU[gi`bhYfnY]W`bi`b[]" `8]YgY`A`ch]j`Uh]cb`]gh`XYf
;`fi`bXghY]b`ZØf`gY]bY`5a`V]h]cbYb`]b`XYf`_ca`a`YbXYb`GU]gcb`"

Ni`gÀhn`]W`a`UW`h`X]Y`J`YfdZ]W`hi`b[]`cb`FØ\`Ya`Ubb`XYb`_`UfYb
D`Ub`j`cb`@`_`@]dn][`g]W`hVufž`X]Y`8YZYbg]j`Y`XYf`A`UbbgW`UZh`ni
j`Yfgh`Àf`_Yb`" `B`UW`XYa`YfghYb`BYi`ni`[`Ub[`ž`XYf`YVYbZU`g`ZØf`X]Y
J`YfhY]X][`i`b[]Y]b[Yd`Ubh`]ghž`\`UbXY`h`Yg`g]W`VY]`FØ\`Ya`Ubb`i`a
Y]bY`ghfUhY[]gW`ØVYf`Y[hY`J`YfdZ]W`hi`b[]`cb`K`UW`ga`i`h`ž`i`a
XUg`HYUa`ZØf`X]Y`bYi`Y`Gd]Y`nY]h`fcVi`gh`ni`[`YghU`hYb`" `6YgcbXYfg
]a`<`]bV`]W`_Ui`Z`X]Y`<`YfUi`gZcfXYfi`b[Yb`XYf`FY[]cbU`][U`BcfXcgh
gW`Y]bh`XYf`J`YfY]b`Y]b[]i`hYg`<`ÀbXW`Yb`ni`"\`UVYb`"

8]Y`[`YgUa`hY`@][`U`]gh`]b`6Yk`Y`[`i`b`[

«`F`U`a`Yb`XYf`U`_hi`Y`Yb`?`UXYf`Àb`XYfi`b[Yb`]b`XYf`FY[]cbU`][U
BcfXcgh]g]bX`b]W`h`bi`f`X]Y`@]dn][Yf`U`_hj`" `J`]Y`Y`J`YfY]bY`bi`hnYb
XYb`Gca`a`Yfž`i`a`g]W`ZØf`X]Y`bYi`Y`GU]gcb`ni`fØghYb`" `8Yf`?`]W`Yf
VYf]W`hYhž`XUgg`X]j`YfgY`A`UbbgW`UZhYb`gck`c`\`Ni`[`Àb[`Y`U`g`Ui`W
5V[`Àb[`Y`j`YfnY]W`bYb`" `«`X]YgYf`VYk`Y[`hYb`HfUbgZYfd`UgY`_`ÒbbhY
Yg`ZØf`@]dn][`Yb`hgW`Y]XYbX`gY]bž`ZfØ`nY]h][`Y]bY`gW`U[`_f`ÀZh][`Y
Hfi`ddY`ni`gUa`a`Ybni`ghY`Yb`"

FØ\`Ya`Ubbg`5b`_i`bZi`_ÒbbhY`U`gc`bi`f`XYf`5bZUb[]Y]bYf
Ui`ZfY[YbXYb`GU]gcb`ZØf`@`_`@]dn][`gY]b`" `8Yf`J`YfY]b`nY][`h]g]W`

YbhgW`cggYbžj Yf`cfYbYb`6cXYb`k Yhmi a UW`Yb`i bX`k]`i bhYf
XYf`@Y]hi b[`j cb`GdcfhX]fY_hcf`K UW`ga i h\`Y]b`ghUf_Yg`G][bU``Ub
X]Y`?cb_i ffYbn`gYbXYb"': Ubg`i bX`Gd]Y`Yf`XØfZYb`g]W`Ui Z`Y]bY
j]Y`j YfgdfYW`YbXY`GU]gcb`ZfYi Yb`

8YhU]`g	
C fh	@Y]dn][ž8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "V]`X"XY• k k k "hU[&("XY• k k k "_]W_Yf"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh