

B Yi Yg'@i ZhZfUWk hnYb hfi a 'Ua ': `i [\ UZYb
@Y]dn][. 'F YU`hYfa 'ØVYffUgWk h°

8 Yf': `i [\ UZYb'@Y]dn][`VUi h'Y]b`bYi Yg'@i ZhZfUWk hnYb hfi a
a]h'() "\$\$\$'a ‡'F YU`hYfa 'd`Ubh'Y]bY`X]fY`hY`5bV]bXi b[`Ubg
F c`ZY`X`ZØf`YZZ]n]YbhYfY`@c []gh]"



@Y]dn][ž'8Yi hgWk`UbX`!`5a`': `i [\ UZYb'@Y]dn][#<U`Y`hi`h'g]Wk
Yhk Ug'; fc»Yg.'BUWk`XYf`GWk`Y»i b[`XYg`Y\Ya`U][Yb`5a`Uncb!
; Y`ÀbXYg`\Uh'Y]b`bYi Yg'?Ud]hY`VY[cbbYb"8Yf'I G!
=a a cV"]YbYbhk]W`Yf`F YU`hYfa` \Uh'D`ÀbY`ZØf`XYb`6Ui`Y]bYg
\cWk a cXYfbYb'@i ZhZfUWk hnYb hfi a g`VY`_Ubbh[Y[YVYb"8]YgYg
NYb hfi a`k]fX`Y]bY`@U[YfZ`ÀWk`Y`j`cb`V]g`ni`'() "\$\$\$
E i UXfUha`YhYfb`i a`ZUggYb`i bX`X]fY`_h`Ub`XUg`F c`ZY`X
Ub[YVi`bXYb`gY]b" Gc`_ØbbYb': fUWk`hi bX`@_k`nØ[][`VYk`Y[h
k`YfXYb`ž`k`Ug`\ØW`ghY`9ZZ]n]Ybn`j`Yfgdf]Wk`hž`k`jY`h`i`Yf]b[Yb&("XY
VYf]Wk`hYh"

9]bYf`XYf`<Ui`dhU`_hYi`fYž': fUb`_D]YdYf`j`cb`XYf`A`j]hY`XYi`hgWk`Yb
: `i [\ UZYb`5; ž'gWk`Àfa`hj`cb`XYb`cdh]a`U`Yb`6YX]b[i b[Yb`Ua

GhUbXcfhi bX'g]Y\h'XUg'Dfc'Y_h'U'g'ghfUHY[]gW'k]W'h['ZØf'X]Y
Yi fcdÀ]gW'Y '@ ZhZfUW'hvfUbW'Y''8]Y'Ni gU[Y'j cb'FYU'hYfa
i bhYfghfY]W'h'X]Y'5a V]h]cbYbž'XYb': 'i [\UZyb'@Y]dn]['U'g'nYbhfU'Y
@c []gh]_!8fY\gW'Y]VY']b'XYf'FY[]cb'ni 'ghAf_Yb''8]Y'B UW'ZfU[Y
bUW' '@ ZhZfUW'h\Uh]b'XYb'j Yf[Ub[YbYb'↘\fYb'ni [Ybca a Ybž
i bX'XYf': 'i [\UZyb'k]''Ui ZX]YgYa 'HfYbX'Ui ZVUi Yb''

9]b'6`]W_ 'Ui ZX]Y'5b`U[Y

8Yf'9bhk i fZØf'X]Y'bYi Y '@ ZhZfUW'h\U''Y'k]fX'bUW'XYf
JYfa Uf_hi b['YbhgW]YXYbž'k cVY]'FYU'hYfa 'd`UbYb'a ÒW'hYž
'Ub[Zf]gh][Y'A]Yhj YfhfÀ[Y'a]h'i bhYfbY\ a Yb'Ui g'XYb'6YfY]W'Yb
9i dfYggZfUW'h'cXYf'C b']bY! < UbXY'UVni gW']Y» Yb''K À\ fYbX'X]Y
[YbUi Yb'6Ui _cghYb'bcW'Y]b'; Y\Y]a b]g'g]bXž'_Ubb'a Ub'XUj cb
Ui g[Y\Ybž'XUgg'À\b`]W'Y'Dfc'Y_h'Yhk U') \$'A]''cbYb'9i fc
_cghYbž'k]Y'a n"XY'VYf]W'hYh''

5_hi Y''ghY\Yb'Ui ZXYa '5fYU'bcW'@Y]W'hvUi \U''Ybž'X]Y'V]g'9bXY
&\$&' 'j cb'5a Uncb'[Ybi mnhk i fXYb''8Yf'5Vf]gg'X]YgYf
VYghY\YbXYb'5b`U[Yb'gc''V]g'↘']&\$&('YfZc'[Ybž'VYj cf'X]Y
5fVY]hYb'Ua 'bYi Yb'@c []gh]_nYbhfi a 'VY[]bbYb''A]h'XYf'bYi Yb
5b`U[Y'k]fX'Y]bY'X]fY_h'Y'6Y'UXi b['j cb': 'i [nYi [Yb'j ca '@U[Yf
Ui g'a Ò['W'gY]bž'k Ug'X]Y' [YgUa hY'@c []gh]_Yf\YV`]W
VYgW'Yi b][h''

@i ZhZfUW'h']a '5i Zk]bX

8]Y'B UW'ZfU[Y'bUW' '@ ZhZfUW'h]gh'Ui » Yf[Yk Ò\b`]W' \cW'' 'æ
j Yf[Ub[YbYb'↘\f'gh]Y['XYf'@ ZhZfUW'hj Yf_Y\ f'i a '%%ž' 'Dfc'nYbh
]a 'J Yf[`Y]W'ni a 'J cf'U\ f'ž'i bX'Ui W'XYf': 'i [\UZyb': fUb_Z fh'U'g
[fÒ» hYf': fUW'hZi [\UZyb'8Yi hgW'UbXg'j YfnY]W'bYhY'Y]bY
XYi h']W'Y'GhY][Yfi b['XYg'@ ZhZfUW'hUi Z_ca a Ybg''K Y'hk Y]h'V'Y]Vh
< cb[_cb['a]h'Yhk U'(ž- 'A]''cbYb'HcbbYb'j Yf'UXYbYf'; ØhYf'X]Y
Bi a a Yf'Y]bg'ja '@ ZhZfUW'h[YgW'Àžž[YZc'[hj cb'G\Ub[\U]'i bX
A Ya d\]gž'k]Y'ghUh]ghU"Wc'a '\Yfj cf\YVh''

æ'NY]hYb'j cb'DUbXYa]Y'i bX'ghY][YbXYb'HfUbgdcfhVYXUfZYbž
]bgVYgcbXYfY'VY]' \cW'k Yfh][Yb'; ØhYfb'k]Y'æ dZghcZYbž'\Uh'g]W

X]Y`@ ZhZfUW\h`U`g`i bj Yfn]W\hVUf`Yfk]YgYb"i bhYfbY\`a Yb`k]Y
 ?Ø\bYŽ BU[Y`i bX`8<@; fci d`g]bX`ZØ\`fYbX`]b`X]YgYa `6YfY]W\ž
 k cVY]`Yfgha U`g`5g]Yb!DUUn]Z]_`XYb`[fÖ» hYb`A Uf_hUbhY]`Ua
 k Y`hk Y]hYb`@ ZhZfUW\ha Uf_h`Y]bb]a a h"5b[Yg]W\hg`X]YgYf
 XmbUa]gW\Yb`9bhk]W`i b[Yb`]gh`XUg`Jcf\UVYb`Ua `i [\UZyb
 @Y]dn][`b]W\h`bi f`Y]bY`c_U`Y`5b[Y`Y[Yb`Y]hž`gcbXYfb`_ÖbbhY
 k Y]hfY]W\YbXY`c`[Yb`ZØf`XYb`[YgUa hYb`Yi fcdÄ]gW\Yb
 @i ZhZfUW\hgY`hcf`\UVYb"

8YhU]`g	
C fh	@Y]dn][ž8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "h\i Yf]b[Yb&("XY • k k k "a n"XY • XY"ghUh]ghU"WŁa

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh