

HYWŁ b]gWŁ Y`K Ufhi b[`]a `Ncc `@Y]dn][.
@Òk]bbYb `k UfhYb `Ui Z`9]gVca VY`

⇒ `Ncc `@Y]dn][`ZUbXYb`hYWŁ b]gWŁ Y`K Ufhi b[gUfVY]hYb`]a
@Òk Yb`Ui g`ghUhhž`bUWŁ XYa `nk Y]`@Òk Yb `Ui gVfUWŁ Yb`
G]WŁ Yf`Y]hga U» bU`a Yb`k YfXYb`j YfVYggYfh`



Ncc `@Y]dn][ž`8 Yi hgWŁ `UbX`!`⇒ `Ncc `@Y]dn][`ghY`Yb`X]Y
@Òk]bbYb`?][U`]i bX`A U`i `Yi hY]`a `A]hhY`di b`_hXYg; YgWŁ Y`Ybg`
8]Y`VY]XYb`k YfXYb`b`Āa `]WŁ `ZØf`Y]bY`fci h]bYa `Ā»][Y
GWŁ]YVYfdfØZ] b[`]a `@Òk Yb`Ui g`j cfVYfY]hYh``9]bY`k]WŁh][Y
A U» bU`a Yž`i a `X]Y`G]WŁ Yf`Y]h`i bX`XUg`K c`VYZ]bXYb`XYf`H]YfY
ni `[Yk `Ā`f`Y]ghYbž`k]Y`h`i Yf]b[Yb`&(`"XY`VYf]WŁ hYh``8cWŁ `ZØf`X]Y
VY]XYb`f`Ui V`_UhnYb`VYXYi hYh`XUg`GhfYggž`XYbb`]`f`[Yk c`b`hYf
HU[YgUV`Ui Zk]fX`cfXYb`h]WŁ `Xi fWŁ [YfØhhY`h`

8]Y`hYWŁ b]gWŁ Yb`K Ufhi b[gUfVY]hYb`k YfXYb`j cb`XYb`YfZU`fYbYb
GWŁ`cggYfb`5a Y`Cga Ub`cj]Wi bX`ĉ[c`GWŁ fUa a `Xi fWŁ [YZØ`fh`
⇒ : c`_i g`ghY`Yb`i bhYf`UbXYfYa `X]Y`?cbhfc`Y`j cb`GY]VU`bž
Fc`VU`bž`GY]Ybž`Fc`Yb`i bX`XYb`GWŁ]YVYfb`Ub`XYb`?ĀZ][Yb`"8]Y

\]hnY!`i bX`Yb[Yb`6YX]b[i b[Yb`ja` ðbYbVYfY]W`VY`UghYb`X]Y
@Ok`]bbYb`g]W`h]W`žk`Yg\U`V`g]Y`Yfgh`k`]YXYf`]bg`5i`»Yb[Y\Y[Y
XØfZYbžk`Ybb`U`Y`DfØZ` b[Yb`YfZc`\`fY]W`UV[YgW`cggYb`g]bX`"i` bX
U`g`6Y`c`\bi`b[`ZØf`\`fY` ;`YXi`X`VY`_ca`a`Yb`?][`U`]i`bX`A`U`i`bUW`
XYf`5fVY]h`Y]bY`9]gVca`VYž`VYghY\YbX`Ui`g`Y]bYa` `[YZfcfYbYb
GhfUi`»YbY]`ja`]h:`Y]gW`ZØ`i`b[`gck`]Y`Y]bYa` `<c`nghØW`ž`XUg`a`]h
[YZfcfYbYb`:`Y]gW`ghØW`Yb`VYZØ`h]gh`Y]b`_Øgh]W`Yf
@YW`YfV]ggYb`°

9]b`i`bYfk`UfhYhYf`J`cfZU`

Ni`ZÀ`][`k`i`fXYb`X]Y`A`U»bU`a`Yb`ja`Ncc`@Y]dn][`i`a`gc`k`]W`h][`Yfž
XYbb`Yfgh`_Øfn`]W`VfUW`Yb`nk`Y]`@Ok`Yb`Ui`g`]\`fYf`5b`U[`Y`Ui`g`"5a
8`cbbYfghU[`YfY][`bYh`g]W`X]YgYf`J`cfZU`ž`U`g`X]Y`VY]XYb
F`Ui`V`_UhnYb`XYb`K`UggYf[`fUVYbž`XYf`*`ž`\$`A`YhYf`VfY]h]ghž
ØVYfk`UbXhYb`" `@Ui`h`Ncc`!7`YZ`Øf[` `ž`b`c`X`]gh`i`b`_`Ufž`cV`X]Y
@Ok`Yb`[`Ygdfi`b[`Yb`c`XYf`Xi`fW`[`YgW`k`ca`a`Yb`g]bX`"6]g`ni
X]YgYa`NY]hdi`b`_h[`U`h`X]Y`5b`U[`Y`U`g`g]W`Yfž`YXcW`k`]fX`bi`b
Y]bY`,`VYfUfVY]hi`b[`XYf`5i`»YbUb`U[`Y`XYg`@Ok`Yb[`Y\Y[`Yg`]b
5b[`f]Z[`Ybca`a`Yb`"6]g`X]Y`5fVY]hYb`UV[`YgW`cggYb`g]bXžk`YfXYb
_Y]bY`H]YfY`a`Y`f`ja`5i`»Yb[`Y\Y[`Y`gY]b`"

8Yf`j`YfV`]YVYbY`@Ok`Y`A`U`c`k`]fX`b]W`h`U`Y]b`[`Y`UggYbž`XU`XYf
Ncc`d`Ubhž`Y]bY`Y][`YbY`Dcdi`Uh]cb`Ui`Zni`VUi`Yb`"B`UW`XYa`X]Y
VY]XYb`[`YZØW`hYhYb`@Ok`Yb`Ui`g`XYa`Ncc`6UgY`ghUa`a`Ybž`\Uh
XYf`Ncc`VYfY]hg`XYb`?`cbhU`_hni`X]YgYf`9]bf]W`hi`b[
Ui`Z[`Ybca`a`Yb`"B`UW`XYa`5i`gVfi`W`k`i`fXYb`G]W`Yf\Y]hg`fY]gY
i`a`XYb`5i`ZYbh`U`hgc`fh`XYf`@Ok`Yb`Yff]W`hYh`"A`U`c`_`cbbhY`Y`hnh]W`
j`cb`(`\$`A`]hUfVY]hYfb`a`]h`6Ui`n`Ai`bYb`ni`fØW`_]b`X]Y`5b`U[`Y
[`YXf`Åb[`h`k`YfXYbžk`Å`\fYbX`gY]b`?`Ua`YfUX`A`chg`Y[`Yhg]`b`UW`
Y]bYa`[`YgW`Y]hYfhYb`F`ØW`\c`]Yfgi`W`YfgW`cggYb`k`YfXYb
a`i`gghYž`b`UW`XYa`Yf`XYb`]bbYfYb`G]W`Yf\Y]hg`fY]g`Xi`fW`VfUW`"
8]YgY`gW`k`]Yf][`Y`9bhgW`Y]Xi`b[`k`]Y[`h`gW`k`Yfž`k`]Y`ž`b`c`X
YfZU`fYb`VYf]W`hYh`"

H]YfgW`i`hn`i`bX`J`YfUbhk`cfhi`b[`gVYk`i`gghgY]b

ð`NY]hYb`k`]Y`X]YgYb`k`]fX`Y]ba`U`a`Y`f`XYi`h]W`ž`XUgg`X]Y`<`U`hi`b[

j cb`H]YfYb`ja`Ncc`ghYhg`j YfVi bXYb`]gh'a`]hJ YfUbhk cfhi b[`i bX
 @Y]XYbgWUZh`"HÀh][`_Y]hYb`XYf`H]YfdZY[Yfž`X]Y`X]Y`H]YfY`hÀ[`]W
 VYhfYi Ybž`g]bX`i bj Yfn]W`hVUf`ZØf`XUg`K c`Yf[Y`Yb`XYf`H]YfY`"
 8]YgY` : UW`_fÄZhY`_YbbYb`YXYg`H]Yf`i bX`XYggYb`J Yf`U`hYb
 [YbUi ž`k Ug`Y]b`k YgYbh`]WYf`5gdY`_h`ZØf`Y]bY`Ufh[YfYW`hY`<U`hi b[
]gh`@Ui`h`j`Xn!nccg"cf[`]g]bX`X]Y`<U`hi b[gVYX]b[i b[Yb`]b`Nccg
 fY[Y`a`À»][`VY]`XYb`ni ghÀbX][Yb`6Y`ÖfXYb`ØVYfdfØZh`i bX`Yg`[]Vh
 Y]b`]bhYfbUh]cbU`Yg`BYhmk Yf`_j`cb`9l`dYfhYbž`XUg`XYb
 K`]ggYbgUi ghUi gW`ZØfXYfh"

8Yf`Ncc`@Y]dn][`ghY`h`gca`]h`b]W`h`bi`f`ZØf`i`bhYf`U`hi`b[`ž`gcbXYfb
 Ui`W`ZØf`Y]b`c`Yg`A`U»`Ub`J`YfUbhk`cfhi`b[`]a`i`a`[`Ub[`]a`]h
 gY]bYb`h]Yf]gWYb`6Yk`c`bYfb`"8]Y`U`_hi`Y`Y`G]hi`Uh]cb`]gh`Y]b
 Y]bXf]b[`]WYf`<]bk`Y]g`XUfUi`Ž`k`]Y`k`]W`h][`ghÀbX][`Y`K`Ufh`b[`i`bX
 G]WYf`Y]hgj`cf`_Y`fi`b[`Yb`]b`ncc`c[`]gWYb`9]bf]W`hi`b[`Yb`g]bX`
 b]W`h`bi`f`ZØf`X]Y`H]YfY`ž`gcbXYfb`Ui`W`ZØf`XUg`Di`V`_i`a`"

8YhU]`g	
C`fh	Ncc`@Y]dn][`ž`8Yi`hgW`UbX
E`i`Y`Y`b	<ul style="list-style-type: none"> • k k k "h`i`Yf]b[`Yb&(`"XY • k k k "j`n"XY • k k k "j`Xn!nccg"cf[

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh