

K YfXYf`j Yf`Ub[h`A]`]cbYb`ZØf`K YfbYf.
@Y]dn][g`HfU]bYfWc i d`ghcW_h°

F 6`@Y]dn][`d`Ubh`X]Y`J YfdZ]W`hi b[`j cb`C`Y`K YfbYf`U`g
HfU]bYf`"J Yf\UbX`i b[Yb`a]h`K YfXYf`6fYa Yb`ØVYf`5V`ØgY
`Ui Zyb"



@Y]dn][ž`8Yi hgW`UbX`!`8]Y`HfUbgZYf[YfØW`hY`i a`C`Y`K YfbYfž
XYb`Y\Ya U`][Yb`HfU]bYf`j cb`K YfXYf`6fYa Ybž`gW`Y]bYb`g]W`ni
]bhYbg]j]YfYb`"F 6`@Y]dn][`Uh`]\b`U`g`Hcd!: Uj cf]hYb`ZØf`X]Y
j U`UbhY`HfU]bYfdcg]h]cb`Ui gYf`_cfYb`"8cW`XYf`K YW`gY`ghcW_h
bcW`ž`i bX`XUg`\Uh`gY]bY`; fØbXY`"@Ui h`HfUbgZYfa Uf`_h`a ØW`hY
K YfXYf`6fYa Yb`Y]bY`5V`ØgYgi a a Y`j cb`*`A]`]cbYb`9i fc`ZØf
K YfbYf`gck]Y`gY]bY`7c!HfU]bYf`DUhf]W`?c`a`Ubb`i bX`Hca
7]W`cb`"8UfØVYf`\]bUi g`]gh`XUg`6fYa Yf`I bhYfbY`a Yb`XUfUi Z
VYXUW`hž`Y]bYb`YbhgdYfW`YbXYb`Z]bUbn]Y`Yb`; Yk]bb`ni`Yfn]Y`Yb
i bX`K YfbYf`j cb`XYf`; Y`U`hg`]ghY`ni`VY`_ca`a`Yb"

5i ZXYf`UbXYfYb`GY]hY`ghY`h`@Y]dn][ž`XUg`V]g`Ub[``YX][`]W` ``
A]`]cbYb`9i fc`[YVchYb`\Uh`ž`k Ug`VY]XYb`6fYa Yfb`b]W`hgcZcfh

Ui ZcZYbY`C \fYb`gh0»h"?'Y]b`K i bXYfž`XYbb`K YfXYf`\Uh`_`UfY
J c fghY`i b[Ybžk]Y`j]Y`XYf`HfU]bYfk YWł gY`_cghYb`gc`""@Y]dn][
\]b[Y[Yb`ZcfXYfh`Xf]b[YbX`Y]bY`@0gi b[ž`XU`X]Y`HfU]bYfgi Wł Y`]b
XYb`YhnhYb`K cWł Yb`Y\Yf`gWł k]Yf][`j Yf`]YZ"9Zc fhgž`GYVUgh]Ub
<cYbY»ž`F c[Yf`GWł a]Xhž`C`]j Yf`; `UgbYfž`7YgW: Wł fY[Ug`i bX
5`YI UbXYf`6`Ygg]b`ni`j YfdZ]Wł hYbž`V`]YVYb`V]g`Ub[`c\`bY`9fZc`["

; Ygd fÅWł Y`]a` ; Ub[Y

K]Y`Vi hYb`i b`V]bbYb`VYf]Wł hYhž`VYZ]bXYb`g]Wł`X]Y`; Ygd fÅWł Y
nk]gWł Yb`K YfbYfž`@Y]dn][`g`Gdcfh!; YgWł`ÅZhgz0\`fYf`A UfWł`_GWł`ÅZYf
i bX`ž0f[Yb`?'`cdd`]a`]Z]bU`Yb`GhUX]i a` "'9g`]gh`YXcWł`Ubni bY`a Ybž
XUgg`K YfXYf`6fYa Yb`X]Y`Ni gUa` a YbUfVY]h`a]h`K YfbYf`bUWł
XYggYb`5V`Y\bi b[`Y]bYf`J YfhfU[gj Yf`Åb[Yfi b[`VYfY]hg`VYYbXYh
\Uh`9]b`5i ggh]Y[`Ui g`XYa`V]g`Gca` a Yf`&\$&*"`Ui ZYbXYb`J YfhfU[
_0bbhY`Ui h`ž0g]XYfVYf]Wł hYb`a 0[`]Wł Yfk Y]gY`nk]gWł Yb`Y]b`i bX
XfY]`A]`]cbYb`9i fc`_cghYb`"8]Y`cZZ]n]Y`""[YbUbbhY`?'`Ui gY`j cb`-
A]`]cbYb`9i fc`k]fX`U`g`i bfYU`]gh]gWł`Ub[YgY`Yb`"

8]Y`l bgh]a` a][_Y]hYb`0VYf`X]Y`5i gf]Wł hi b[`XYg`?UXYfg`VY]
K YfXYf`6fYa Yb`hfi [Yb`nk Y]ZY`cg`ni f`6YYbX][`i b[`j cb`K YfbYfg
5a hgnY]h`VY]"8Yf`HfU]bYf`\UhY`]b`%&, `Gd]Y`Yb`]a`8i fWł gWł b]hh
%ž((`Di b`_hY`[Y\c`h`i`Y]bY`6]`Ubnž`X]Y`Z0f`Y]b`VYggYfYg
5VgWł bY]XYb`gdf]Wł h`8Yb`bcWł`k i fXY`Yg`NY]h`Z0f`bYi Y`a di`gYž
i bX`@Y]dn][`g]Y`h]b`K YfbYf`X]Y`cdh]a U`Y`6YgYhni b[`Z0f`XUg`5a h
XYg`7`Y`ZhfU]bYfg"

HfU]bYfk YWł gY`i bX`XYfYb`5i gk]f`_i b[Yb

8Yf`8: 6!6YfY]Wł`_0bbhY`Xi fWł`K YfbYfg`K YWł gY`bYi Y`a di`gY
YfZU`fYb`"@Ui h`Y]bYf`5bU`mgY`j cb`Gdcfhk]ggYbgWł UZh`Yfb`XYf`HI
?U]gYfg`Ui hYfbž`X]Y`("\$\$\$`Gd]Y`Y`i bX`%) `\$`HfU]bYfk YWł gY`]b
i bhYfgWł]YX`]Wł Yb`@[Yb`i bhYfgi Wł hYbž`nY][`h`Yg`g]Wł ž`XUgg
HfU]bYfk YWł gY`cZh`Y]bYb`_i fnZf]gh][`Yb`@Y]ghi b[gUbgh]Y[`a]h]g]Wł
Vf]b[Yb`"8]YgY`9f[YVb]ggY`XYi hYb`XUfUi Z`]\bž`XUgg`X]Y
I bni Zf]YXYb`Y]h]bbYf`U`V`XYf`A UbbgWł UZh`Y]bYb`[Yk]Wł h][`Yb
5bhY]`Ub`]\`fYf`U`_hi Y`Yb`@Y]ghi b[`Uhž`k Ug`Y]b`bYi Yf`HfU]bYf
a 0[`]Wł Yfk Y]gY`VY`YVYb`_Ubb`"8Yb`bcWł`Ya dZY`\`Yb`X]Y

K]ggYbgW\ UZhYfz'XUgg'Y]b' [Yk]ggYf'NY]hfUi a 'bÒh][']ghž'XUa]h
HfU]bYf'g]W\]b'XUg'HYUa 'Y]bUfVY]hYb' _ÒbbYbž'k]Y'6F
j YfXYi h]W\h"

8 Yf': i » VU``]gh'VY_Ubbh'ZØf'gY]bY'gW\ bY``Yb'9bhgW\Y]Xi b[Ybž'i bX
X]Y'HfU]bYfk YW\ gY``g]bX'cZi'XUg'9f[YVb]g'Y]bYg'; YgUa hdU_Yhg'Ub
I bni Zf]YXYb\Y]h"F 6 '@Y]dn]['k]fX' [i h'XUfUb'hi bž'g]W\ 'a]h'K YfXYf
6fYa Yb'ni 'Y]b][Ybž'i a 'a]h'C'Y'K YfbYf'X]Y'K Y]W\Yb'ZØf'Y]bY
YfZc`[fY]W\Y'Ni _i bZi'ni 'ghY``Yb"9g'V`Y]Vh'gdUbbYbXž'cV`X]Y
VY]XYb'GY]hYb'VU`X`Y]bY'9]b][i b['Yfn]Y`Yb' _ÒbbYb'cXYf'cV`XYf
HfU]bYfk YW\ gY``]b '@Y]dn]['Y]b'k Y]hYfYg'A U``]b'X]Y '@Ab[Y'[Ync[Yb
k]fX"

8 YhU]`g	
C fh	@Y]dn][ž8 Yi hgW\ `UbX
E i Y``Yb	<ul style="list-style-type: none">• k k k "hfUbgZYfa Uf_h"XY• k k k "Vi hYbi bV]bbYb"XY• k k k "Vf"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'b!U["bYh