

Ncc '@Y]dn]['ZY]Yfh'K]YXYfj YfY]b][i b[.
@]ddYbVÅfYb'F UW\ UbU'i bX'Gi VcX\ °

⇒ 'Ncc '@Y]dn]['k i fXYb'F UW\ UbU'i bX'Gi VcX\ž'nk Y]
@]ddYbVÅfYbž'k]YXYfj YfY]bhž'i a 'BUW\k i W\g'ni 'ZØfXYfb"
6YcVUW\hi b[Yb'nY][Yb'\fY''YVYj c''Y'6]bXi b["



@Y]dn][ž'8Yi hgW\`UbX'!'⇒ 'Ncc '@Y]dn]['[]Vh'Yg'Ui ZFY[YbXY
BYi][_Y]hYb.'8]Y'VY]XYb'@]ddYbVÅfYb'F UW\ UbU'i bX'Gi VcX\
\UVYb'g]W\ 'bUW\ 'gYW\g'š\ fYb'XYf'HfYbbi b['k]YXYf'j YfY]bh"
8]YgY'K]YXYfj YfY]b][i b[']gh'b]W\h'bi f'Y]b'Ya ch]cbU'Yf'A ca Ybh
ZØf'X]Y'6ÅfYbž'gcbXYfb'Ui W\ 'Y]b'NY]W\Yb'j cb'<cZbi b['Ui Z
BUW\k i W\g"8Yf'Ncc '@Y]dn]['\Uh'g]W\ 'U'g'XYf'YfZc'[fY]W\ghY
NØW\hYf'j cb'@]ddYbVÅfYb'Ui » Yf\U'V' bX]Ybg'YhUV'Yfh'GY]h'%' *'
k i fXYb'\]Yf'ØVYf'+) 'š b[h]YfY' [YVcfYbž'k Ug'X]Y'6YXYi hi b[
X]YgYf'K]YXYfj YfY]b][i b['ni gÅh'W\ 'i bhYfghfY]W\h''@Ui hi
h\i Yf]b[Yb&("XY'k i fXY'XYf'GW\f]h'ni f'YfbYi hYb
Ni gUa a YbZØ\fi b['Xi fW\ 'XUg'9i fcdÅ]gW\Y'Ni W\hdFc[fUa a
[YbY\ a][hž'k Ug'X]Y'6YXYi hi b['XYg'J cf\UVYbg'\Yf] cf\YVh"

F UWX UbUž'X]Y'g]W\XYfnY]h]b']\fYf' <cW\]hnY'VYZ]bXYhž'Vf]b[h
ni gÀh\]WY'7\UbW'b'a]h]g]W"'8]Yg']gh'X]Y'dYfZY_hY'NY]h'ZØf'Y]bY
DUUfi b[ži bX'5b_Y'GWX'Y'fž'X]Y'bYi Y'@Y]hYf]b'XYg'6YfY]Wg
5g]Ybž'gck]Y'H]YfdZY[Yf]b'5b]hU': ÁfVYf'VYcVUWX'hYb'XUg'DUUF
[YbUi "'Àf'Y]VY]c''Yf'i a [Ub['a]hY]bUbXYf']gh'VYgcbXYfgž'XU
6ÁfYb']b'ZFY]Yf'K]'XVU\ b'cZh'k Yb][Yf'\Ufa cb]gWY'6Yn]Y\i b[Yb
ZØ\ fYb"'Gca]h'XUfZ'X]Y'8c_i a YbhUh]cb']\fYg'J Yf\U'hYbg'Xi fW
5b]hU'b]W'hZY\ 'Ybž'X]Y'dYb]VY''U''Y'6YcVUWX'hi b[Yb'ZYgh'À'h"

9]b'6`]W_]b'X]Y'K Y'h'XYf'@]ddYbVÁfYb

8]Y'@]ddYbVÁfYb'\UVYb'Y]b'fYWX'hi b[Yk Ò\b`]WYg'5i ggY\Ybž'XUg
g]Y'ni bÁW'gh'U'g'J Yfk UbXhY'XYf': Ui 'h]YfY'YfgWY]bYb'`]Y» "'8]YgY
5bbU\ a Y'gd]Y[Y'h]g]W'Ui W']b']\fYa 'Yb['g]WYb'B Ua Yb' G'c'h\
VYUf 'k]XYf"'8]Y'6ÁfYb'g]bX'dYfZY_h'Ui Z'X]Y'X] [X'bUWX'5a Y]gYb
i bX'HYfa]hYb'Ub[YdUggh"A]h]\fYb'k Y]h]j c'fghfYW_VUfYb'@]ddYbž
j YfgW'`]Y» VUfYb'B UgYb'ÒWYfb'i bX'ghUf_' [Yk Ò'VhYb
; Ui a Yb_bcWYb'g]bX'g]Y'cdh]a]Yfhž'i a 'BU\fi b['Ui Zni bY\ a Yb"
8]YgY'5bdUggi b[Yb'g]bX'VYgcbXYfg'k]W'h][ži a 'XYb'@YVYbgfUi a
X]YgYf'ZUgn]b]YfYbXYb'H]YfY'ni 'Yf\U'hYb"

≠'XYf'Fc''Y'U'g'DUfhbYf']a 'BUhi fgW'xi hn'gd]Y'Yb'a cXYfbY'Nccg
Y]bY'k YgYbh]WY'Fc''Yž'X]Y'k Y]h'ØVYf'fY]bY'H]Yf\U'hi b[
\]bUi g[Y'h"'K]Y'j Xn!nccg"cf['VYhcbhž'g]bX'Ni W'hi bX'DZY[Y
VYXfc\hYf'5fhYb'nYbhfU'Y'5i Z[UVYb"'≠' F U\ a Yb'XYf
9i fcdÁ]gWYb'9f\U'hi b[gni W'hdfc[fUa a Y'f99DgŁ'k YfXYb'ØVYf
(\$\$'H]YfUfhYb'_ccfX]b]Yfhž'i a 'XYfYb'[YbYh]gWY'J]Y'ZU'h'ni
VYk U\ fYb'i bX'≠ni W'h'ni 'j Yfa Y]XYb"

GWX f]hhY']b'X]Y'Ni _i bZh

×hnh'V'Y]Vh'UVni k UfhYbž'cV'FUWX UbU'i bX'Gi VcX\ 'hUhgÁW'`]W'Ui Z
BUWX'k i W'g'\cZZYb'_ØbbYb"'8]Y'bÁW'ghYb'A cbUhY'k YfXYb'nY][Ybž
cV'X]Y'K]YXYfj YfY]b][i b['b]W'h'bi f'Y]b'Ya ch]cbU'Yg
K]YXYfgY\Ybž'gcbXYfb'j]Y''Y]W'h'Ui W'XYf'6Y[]bb'Y]bYf'bYi Yb
; YbYfUh]cb'j cb'@]ddYbVÁfYb']a 'Ncc'@]dn]['gh"'8]Y': ØhhYfi b[Yb
i bX'gdUbbYbXYb'9]bV`]W_Y]b'XUg'@YVYb'XYf'@]ddYbVÁfYb'Z]bXYb
hÁ['W' i a '%' .%) 'I \f'ghUhh'Y]b'Di V`]i a ga U[bYhž'XYf'Y]bYb

6`jW_`j]b`X]Y`Ui ZfY[YbXY`K Y`h`X]YgYf`H]YfY`V]YhYh"

8]Y`Ya ch]cbU`Y`K]YXYfj YfY]b][i b[`U`h`b]W`h`bi f`X]Y`<YfnYb`XYf
H]YfdZY[Yf`VYfØ\fhž`gcbXYfb`gdf]W`h`Ui W`ZØf`X]Y`9fZc`[Y`XYf
Ni W`hdfc[fUa a Yž`X]Y`k]W`h][Y`6Y]hfÅ[Y`ni a `9f`U`h`[YZÅ\`fXYhYf
H]YfUfhYb``Y]ghYb``8Yf`Ncc`@Y]dn][`nY][h`Y]ba U`a Y`fž`XUgg`Yf`Y]b
k]W`h][Yf`Gd]Y`Yf`]a `]bhYfbUh]cbU`Yb`B Uhi fgW`i`m`]gh"

8YhU]`g	
C fh	@Y]dn][ž8Yi hgW`U`bX
E i Y`Yb	<ul style="list-style-type: none">• k k k "h`i`Yf]b[Yb&("XY• k k k "ncc!`Y]dn]["XY• k k k "j`Xn!nccg"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh