

Ncc '@Y]dn]['hfUi Yfhi a ' ; cf]'`U'?]VUfU.
GW cW_ 'ZØf'U`Y`6Ygi WXYf°

8Yf`Ncc '@Y]dn][žVY_Ubbh'ZØf'gY]bY`ZUgn]b]YfYbXYb'; cf]'`Ugž
hfUi Yfhi a 'XUg'H]Yfa ÅXWYb'?]VUfU`bUW ']\fYa
i bYfk UfhYhYb`HcX"



@Y]dn][ž'8Yi hgW`UbX`!`a ' <YfnYb`j cb`8Yi hgW`UbXž`[YbUi Yf
[YgU[h]a 'Ncc '@Y]dn][ž'hfYZZYb`g]W`H]Yf`]YV\UVYfž`i a `X]Y
VYY]bXfi W_YbXY`K Y`h`XYf'; cf]'`Ug`ni `Yf`YVYb`"8Yf`Ncc`[]`h`b]W`h
bi f`U`g`Y]bY`XYf`gW`ØbghYb`ncc`c`[]gW`Yb`9]b]W`hi b`[Yb`XYg
@UbXYgž`gcbXYfb`\Uh`g]W`Ui W`U`g`j cfV`X`]W`]b`XYf`<U`hi b`[`j`cb
A YbgW`YbUZZYb`YhUV`]Yfh`Dcb[c`UbXž`XUg`VYfØ`a hY
@YVYbgi a ZY`X`ZØf'; cf]'`Ugž`GW`ja dUbgYb`i bX`6cbcVcgž
VY[Y]ghYfhi`6Ygi WXYf`VYfY]hg`gY]h`&) `†\fYb`a]h`\Ui hbU\Yb
H]YfVY[Y[bi b`[Ybž`X]Y`]a a Yf`k]YXYf`Y]b`9f`YVb]g`g]bX`"8cW`]b
XYb`YhnhYb`K cW`Yb`k UfYb`X]Y'; Ya ØhYf`\cW`Ub[YgdUbbh]a
Ncc"

5a ` " "5df]'`&\$&' `j YfghUfV`X]Y'; cf]'`U!8Ua Y`?]VUfU`]a `5`hYf`j`cb

&% ð\ fYbž'k Ug'Y]bYb'h]YZYb'9]bgWk b]h'ZØf'X]Y'; cf]`U[fi ddY
XUfghY`h"NccX]fY_hcf'DfcZ" ðf['š b\c'X'\Uhig]Wk'k]YXYf\c'h
VYgcf[h'ØVYf'XYb'J Yf'i gh'[YÄi » Yfhž'XU'?]VUFU'i bX'XUg'ni j cf
j YfghcfVYbY'; cf]`Ua ÄbbWkYb'?]c'Ä\b']WkY'? fUb_\Y]hggma dhca Y
nY][hYb"6Y]XY'k i fXYb']bhYbg]j 'h]Yfa YX]n]b]gWk 'VYhfYi h"K Ä\ fYbX
Ui g'dUh\c'c[]gWkYb'i bhYfgi Wk i b[Yb']b'6Yni ['Ui Z'?]cg'HcX'bcWk
_Y]bY'9f[YVb]ggY'j cf]Y[Ybž'k]fX'VY]?]VUFU'Y]bY'9bhnØbXi b['ja
8Ufa VYfY]Wk'j Yfa i hYhž'YXcWk'ghY\h'Y]bY'YbX[Øh][Y'8]U[bcgY
bcWk'Ui g"

⇒bhYbg]j Y'h]YfÄfnh']WkY'6YhfYi i b[

8]Y'j YfV'Y]VYbXYb'j]Yf'; cf]`Ug'XYf'; fi ddY'ghY\Yb'i bhYf'[YbUi Yf
h]YfÄfnh']WkYf'?cbhfc`Yž'XU'g]Wk'X]Y'; fi ddY'bUWk'XYb'hfUi f][Yb
J Yf'i ghYb'b]YXYf[YgWk`U[Yb'i bX'Ub[YgdUbbh'nY][h"š b\c'X'\Uh
Ub[Y_ØbX][hž'XUgg'X]Y'; cf]`Ug'a Ø[']WkYfk Y]gY'Y'bUWk'G]hi Uh]cb
]b'XYb'_ca a YbXYb'HU[Yb'b]Wk'hini 'gY\Yb'gY]b'_ØbbhYb"8]YgY
A U» bU\ a Yb'gc`Yb'g]WkYfghY`Ybž'XUgg'X]Y'H]YfY'b]Wk'h'k Y]hYf
VY`UghY'h'k YfXYb"

; cf]`Ug[Y\ØfYb'ni 'XYb'[fØ» hYb'i bX'gWk YfghYb'A YbgWkYbUZZYb"
⇒fY'<Y]a Uh'YfghfYW_hig]Wk'j cb'XYb'K YghUZf]_Ub]gWkYb
H]YZYVYbYb'V]g'\]b'ni 'XYb'6Yf[k Ä'XYfb'XYg'Yei Uhcfgž'k c'g]Y'g]Wk
]b'ZUa]]YbÄ\b']WkYb'; fi ddYb'cf[Ub]g]YfYbž'X]Y'j cb'Y]bYa 'fY]ZYb
G]'VYffØW_Yb'Ub[YZØ\fh'k YfXYb"Hfc'hni'\fYf'Ybcfa Yb'? fUZh'ig]bX
; cf]`Ug'gUbZhY'; YgWk'ØdZY"G]Y'j YfhY]X][Yb'g]Wk'bi fž'k Ybb'g]Y'g]Wk
VYXfc\h'ZØ\Yb'i bX'VYk Y[Yb'g]Wk'hÄ[']Wk'V]g'ni 'XfY]?]'ca YhYf
Ui ZXYf'Gi WkY'bUWk'B U\fi b["

9]b'B Yhn'ZØf'XYb'5fhYbgWk i hn

K]Wk h]['ni 'Yfk Ä\bYb']gh'X]Y'Fc`Y'XYf'9i fcdÄ]gWkYb'J YfY]b][i b[
XYf'Nccg'i bX'5ei Uf]Ybž'95N5ž'X]Y'%- - &[Y[fØbXYh'k i fXY'i bX
a]h'Yfk Y]Y'X]Y'[fØ» hY'fY[]cbU'Y'Ncc!'i bX'5ei Uf]Yb'cf[Ub]gUh]cb
XYf'K Y'h]gh'A]h'ØVYf'(\$ \$'A]h[']YXYfb'gYhnhig]Y'g]Wk'ZØf'XYb
5fhYbgWk i hn'i bX'X]Y'bUWk\U'h][Y'9f\U'hi b['[YZÄ\ fXYhYf'5fhYb']b
XYf'K]'Xb]g'Y]b"Ä\ f]Wk'VYgi WkYb'a Y\ f'U'g%(, 'A]`]cbYb
A YbgWkYb'95N5!Nccgž'X]Y'U'g'k]Wk h][Y'NYbhfYb'ZØf'XYb

5fhYbgWxi hn'Zi b[]YfYb"8]YgY'Cf[Ub]gUh]cb'ZØfXYfh'XYb'K]ggYbg!
 i bX'FYggci fW'bUi ghUi gW' i bhYf'XYb'A]h[]YXYfb' i bX' i bhYfghØhnh
 g]Y']b'H]Yfk c\ž² ZYbh]W_Y]hgUfVY]hi bX'k]ggYbgWUZh]WYf
 : cfgWxi b["

⇒a]hhYb'XYf'HfUi Yf'i bX'XYf'I bg]WYf\Y]hi a 'X]Y'; Ygi bX\Y]h'XYf
 ; cf]`Ug'V'Y]Vh'X]Y<cZbi b['VYghY\Ybž'XUgg'X]Y']bhYbg]j Yb
 6Ya Ø\i b[Yb'XYf'h]Yfa YX]n]b]gWYb'GdYn]U']ghYb'XYg'95N5'XYb
 j YfV'Y]VYbXYb'H]YfYb'ni [i hY_ca a Yb"GW']Y»`]W']gh'XUg
 K c\Yf[Y\Yb'X]YgYf'ZUgn]b]YfYbXYb'H]YfY'b]W'h'bi f'ZØf'X]Y
 Ncch]YfÄfnhY'j cb'6YXYi hi b[ž'gcbXYfb'Ui W'ZØf'X]Y'j]Y'Yb
 6Ygi WYfž'X]Y'š\ f'ZØf'š\ f'XYb'Ncc'@Y]dn]['Ui Zgi WYbž'i a 'X]YgY
 Ui »Yf[Yk Ø\ b']WYb'; YgW'ØdZY'\Ui hbU\ 'ni 'Yf'YVYb"

h\ i Yf]b[Yb&("XY'VYf]W'hYhž'XUgg'X]Y'; cf]`U[fi ddY']b'@Y]dn][
 a ca YbhUb'Ui Z'XYf'Gi WY'bUW'GhUV']hÄh']ghž'k Ä\ fYbX'nc c!
 'Y]dn]["XY'k Y]hYfY' ⇒Zcfa Uh]cbYb'ØVYf'X]Y'@YVYbgk Y]gY'j cb
 k Ygh]WYb': `UW'UbX[cf]`Ug'VYfY]hghY'h'5i W'X]Y'95N5']gh'U_hj
]b'XYb'5i ghUi gW'j cb'K]ggYb'ni a 'GW' i hn'X]YgYf
 VYY]bXfi W_YbXYb'H]YfUfhYb' i bX'k]fX'\cZYZbh]W'XUni 'VY]hfU[Ybž
 X]Y'@U[Y'ni 'j YfVYggYfb"

8YhU]`g	
Cfh	@Y]dn][ž'8Yi hgW'UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "h\ i Yf]b[Yb&("XY • k k k "nc c!'Y]dn]["XY • k k k "YUnU"bYh

6Ygi WYb'G]Y'i bg'Ui Z.'b!U["bYh