

5a Y]gYb! ðbj Ug]cb ']b 'GUWÅ gYb. '8]Y '[fc» Y
8 fØgYbUa Y]gY 'VYXfc \h'HYWÅ b]_°

ð 'GUWÅ gYb 'VfY]hYh'g]WÅ 'X]Y 'bj Ug]j Y '5a Y]gYbUfh'HUd]bca U
a U[bi a 'Ui gž'VYXfc \h'HYWÅ b]_ 'i bX' l a k Y'h" '9l dYfhYb
k UfbYb'j cf'gWÅk YfYf'6Y_Åa dZ b["



A Y]» Ybž'8 Yi hgWÅ `UbX 'l ð 'GUWÅ gYb '[]Vh'Yg'bYi YghY
B UWÅ f]WÅ hYb 'Ui g'XYf'K Y'h'XYf'_Y]bYb'?fUVV`Yfž'X]Y 'Xi fWÅ Ui g
[fc» Y'DfcV`Ya Y'j Yfi fgUWÅ Yb'_ÖbbYb" '8]Y 'bj Ug]j Y '5a Y]gYbUfh
HUd]bca U'a U[bi a ž'Ui WÅ 'VY_Ubbh'U`g'[fc» Y'8 fØgYbUa Y]gYž
VfY]hYh'g]WÅ 'ghUf'_Ui g" ð 'GhÅXhYb'k]Y '7cgk] [ž@Ub[YVfØW_ 'i bX
, V][Ui 'fBfYgXYbŁ'k i fXYb 'VYfY]hg'XfY]': i bXcfhY 'Xc_ i a Ybh]Yfh"
8]YgY '[YZfÅ»] [Yb'_Y]bYb'H]YfWÅ Yb'a]bXYfb'b]WÅ h'bi f'X]Y
@YVYbgei U'hÅh]b'XYb'; ÅfhYbž'gcbXYfb'_ÖbbYb'Ui WÅ 'Yfbgh\UZhY
GWÅ ÅXYb'Ub'XYf'hYWÅ b]gWÅ Yb' ð ZfUghfi _hi f'Ub f]WÅ hYb" ð '?Y\`
VY]gd]Y'gk Y]gY'_Ua 'Yg'gWÅ cb'ni 'Ghfca !'i bX' ð hYfbYhUi gZÅ`Ybž
X]Y'Ui Z'X]YgY'5a Y]gYb'ni fØW_ni ZØ\ fYb'g]bXž'k]Y 'X]YgUWÅ gYb"XY
VYf]WÅ hYh"

8]Y [fc»Y'8f0gYbUa Y]gY'a]ggh]a 'Bcfa U`ZU``nk]gWYb`&i bX`(
A]`]a YhYfbžk cVY]; f0»Y'i bX`5i ggY\Yb`XYf`5fVY]hYf]bbYb`ghUf_
j Uf]]YfYb`_0bbYb``6Y]'6YXfc\i b['gYhnh`X]Y`5a Y]gY`Y]bYb
]bhYbg]j Yb`8i ZhghcZZ`ZfY]'i bX`Yff]W`hYh`Ui ZZ`][Y`GUbX!`i bX
9fX\0[Y`i a `]\fY`BYghYf``6Yfb\UfX`GY]ZYfhž`Y\Ya U`][Yf`@Y]hYf`XYf
GY_h]cb`:`i []bgY_hYb`Ua `GYbW_YbVYf[`A i gYi a ž\Uh`X]Y
Jcf_ca a Yb`X]YgYf`5fh]b`8fYgXYb!@Ub[YVf0W_`i bX`Y]bYa
; UfhYbW`bhYf`]b`7cgk][`_Ugg]Zn]Yfh`8]YgY`5a Y]gYb`\UVYb`Y]bYb
VYgcbXYfg`YZZY_hj] Yb`J YfVfY]hi b[ga YW`Ub]ga i g.`G]Y`a UW`Yb
g]W`cZh`0VYf`XYb`-a dcfhj cb`a YX]hYffUbYb`?0VY`dZUbnybž`Yhk U
0VYf`; UfhYbW`bhYfž`Ui Z`XYb`K Y[`ni `i bgž`VYf]W`hYh`XUg
BUhi f_i bXYa i gYi a `6UXYb!K 0fhYa VYf["

8]Y`< YfUi gZcfXYfi b[`XYf`6Y_`Aa dZi b[

8]Y`6Y_`Aa dZi b[`XYf`HUd]bca U`a U[bi a `] YghU`hYh`g]W`U`g
Ài »Yfgh`gW`k]Yf][ž`XU`Gi dYf_c`cb]Yb`Ui g`<i bXYfhUi gYbXYb`V]g
A]`]cbYb`j cb`-X]j]Xi Yb`VYghY\Yb`_0bbYb``9]b`X]fY_hYg
9]b[fY]ZYb`Xi fW`Df]j UhdYfgcbYb`k]fX`j]Y`ZUW`U`g`k Yb][`g]bbj c`
YfUW`hYh``8Yf`9]bgUhn`j cb`-gY_h]n]XYb`]gh`nk Uf`h`YcfYh]gW`
a 0[`]W`ž`YXcW`cZh`b]W`h`YZZY_hj] ``8]YgY`A]hhY``_0bbYb`X]Y
; Ygi bX\Y]hj cb`A YbgW`Yb`[YZ\`fXYb`i bX`gW`AX][Yb`XUf0VYf
\bUi g`Ui W`b0hn`]W`Y`-gY_hYb``8 Ug`BUhi f_i bXYa i gYi a
Ya dZ]Y`h`XU\Yfž`VY]'6YZU``X]Y`?ca a i bY`ni `]bZcfa]YfYbž`i a `Y]b
_ccfX]b]YfhYg`Jcf[Y\Yb`ni `Yfa 0[`]W`Yb"

-X`Yf`GhUXh?Y\`k]fX`VYfY]hg`Zf0\`nY]h][`a]h`<Y]»k UggYf[Yf`AhYb
[YUfVY]hYhž`i a `XYf`5a Y]gYbd`U[Y`Ybh[Y[Ybni k]f_Yb``Gc`W`Y
A U»bU`a Yb`_0bbhYb`Ui W`Z0f`UbXYfY`_ca a i bU`Y; YV]YhY
k]W`h][`gY]bž`i a `YZZY_hj] Y`GhfUhY[]Yb`ni `Yb`hk]W`Y`b`i bX
9fZU`fi b[Yb`Ui gni hUi gW`Ybž`k]Y`a Ub`]b`N0f]W`YfZc`[fY]W`Y]bY
bYi Y`?c`cb]Y`XUb`_gW`bY`Ya `<UbXY`b`Y`a]b]YfhY"

9]b`5i [Y`Ui Z`k Y]hYfY`]bj Ug]j Y`5fhYb

8]Y`HUd]bca U`a U[bi a `]gh`YXcW`b]W`h`X]Y`Y]bn][Y`]bj Ug]j Y
5a Y]gYž`X]Y`]b`8Yi hgW`Ub`X`Z0f`5i ZgY\Yb`gcf[h`5i W`5fhYb`k]Y
X]Y`j Yf[YggYbY`K Y[Ua Y]gY`f@Ug]i g`bY[`YWhi g`c`XYf`X]Y

Uf[Ybh]b]gWY`5a Y]gY`f@bYd]h\Ya U`i a]YĚ'nY][Ybž'k Ug
dUgg]YfYb`_Ubbž'k Ybb`b]W\h'fYW\hnY]h][`[Y\UbXY`h'k]fX"G]Y
V]`XYb`Gi dYf_c`cb]Ybž'X]Y`]b`j YfgW\]YXYbYb`; YV]YhYb`ZØf
<YfUi gZcfXYfi b[Yb`gcf[Yb`_ØbbYb" `ϕZcfa Uh]cbYb`\]Yfni`Z]bXYb
g]W\i bhYf`A 8 F `K]ggYb"

ϕg[YgUa h`V`Y]Vh'ni`VYXYb_Yb.`8]Y`_`Y]bY`[fc»Y`8fØgYbUa Y]gY
_ØbbhY`Ua`9bXY`ZØf`Y]b][Y`[fc»Y`DfcV`Ya Y`gcf[Ybž'k Ybb`b]W\h
gW\by`fYU[]Yfh'k]fX"9g`]gh'k]W\h][ž'Ui Z'gc`W\Y`]bj Ug]j Yb`5fhYb
ni`UW\hYb`i bX`ja`G]bbY`Y]bYg`bUW\U`h][Yb`A]hY]bUbXYfg`a]h`XYf
BUhi f`[Yn]Y`hY`A U»bU\ a Yb`ni`Yf[fY]ZYb"

8YhU]`g	
Cfh	A Y]» Ybž'8Yi hgW\`UbX
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "X]YgUW\gYb"XY • k k k "bUhi f_i bXYa i gYi a !Vk "XY • k k k "a Xf"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh