

: U\ ffUXZU\ fYf`]b`H\]YbXcfZ`YfZUggh.
Dc`]nY]`Yfa]hhY`h`bUW\ `I bZU``°

9]b`J Yf_Y\ fgi bZU``]b`H\]YbXcfZ`j Yf`Yhnh`Y]bYb` : i » [`Ab[Yfž
k `A\ fYbX`Y]b` < UbXhUgW\ YbfUi V`]b`A Y]» Yb`i bX`Y]b`6fUbX`]b
F]YgU`Dc`]nY]`Yfa]hhY`b`UggYb"



H\]YbXcfZž`8Yi hgW\ `UbX`!`: ð`XYf`fi \][Yb` ; Ya Y]bXY`H\]YbXcfZ
\Uh`g]W\ `Ua `A]h`k cW\ a cf[Yb`Y]b`VYXUi Yf`]W\ Yf`J Yf_Y\ fgi bZU`
YfY][bYh`@Ui h`X]YgUW\ gYb`"XY`k i fXY`Y]b` : i » [`Ab[Yf`VY]a
, VYfei YfYb`XYf`GhfU» Y`Y]W\ hj Yf`Yhnh`"9]b` () !`A\ f][Yf` : U\ fYf
Y]bYg`CdY`7c fgU`Vc[`bUW\ ``]b_g`Ui Z`X]Y`GhfU» Y`5a` :]YV][`Y]b
i bX`YfZUgghY`XYb`DUggUbhYb"; `ØW`_]W\ Yfk Y]gY`g]bX`X]Y
J Yf`Yhni b[Yb`b]W\ hi[fUj]YfYbXž`k Ug`X]Y`5bk c\ bYf`Yhk Ug
VYfi \][h"

J Yf_Y\ fgi bZ`Yž`k]Y`X]YgYfž`[YgW\ Y\ Yb`cZi]b`GhfYggg]hi Uh]cbYb
cXYf`Y]bZUW\ `Xi fW\ `Y]bYb`5i [YbV`]W_`XYf`I bUW\ hgUa _Y]h`A Ub
gc`hY`g]W\ `]a a Yf`j cf`5i [Yb`ZØ\ fYbž`XUgg`X]Y
GhfU» Ybj Yf_Y\ fgc fXbi b[`b]W\ h`bi f`J c fgW\ f]ZhYb`g]bXž`gcbXYfb

XUni`X]YbYbž`l bZÄ`Y`ni`j Yfa Y]XYb"K Ybb`Yg`XcW`Y]ba U`ni
Y]bYa`Ni gUa`a Ybghc»`_ca`a hž`k]Y`]b`H\]YbXcfZž`]gh`Yg`k]W`h][`ni
k]ggYbž`XUgg`XUg`i bYf`Ui VhY`9bhZYfbYb`j ca`l bZU`c`fh`Y]bY
GhfUZhUh`XUfghY`h"BUW`z`%(&`Gh`6`_Ubb`X]Yg`a`]h;`Y`X!`cXYf
gc[`Uf`f: fY]\Y]hgghfUZY`V]g`ni`XfY]`>\`fYb`[`YU\`bXYh`k YfXYbž`k]Y`
Ubk U`h"XY`Yf`_`Äfh"

; YgYhn`]W`X`Y`F`Y[`Y`i`b[`Y`b`]a`:`U`Y`Y]bYg
l bZU`g`

6YgcbXYfg`fY`Yj Ubh`]gh`\]YfVY]`X]Y`hÄh][`Y`F`Yi`Y`ž`X]Y`Y]bYf
a`]XYfYb`GhfUZY`F`YW`bi b[`hfU[`Yb`_Ubb"8`cW`Ui`Z[`YdUggh"8`]YgY
F`Y[`Y`i`b[`fY]Zh`bi`f`]b`gdYn]Y`Y`b`:`Ä`Ybž`Yhk`U`k`Ybb`XYf`l`bZU`
Ui`ZY]bYa`DUf`_d`Uhn`ghUhhZUbX`i`bX`bi`f`Y]b`[`Yf]b[`Yf`GUW`gW`UXYb
YbhghUbX`cXYf`_Y]bY`DYfgcbYb`j`Yf`Yhnh`k`i`fXYb"6Y]l`bZÄ`Yb`a`]h
DYfgcbYbgW`UXYbž`k`]Y`]b`H\]YbXcfZž`]gh`X]Yg`b]W`h`XYf`:`U`" <]Yf
g]bX`X]Y`A`Y`XYdZ]W`hYb`Ub`X]Y`Dc`nY]`cXYf`X]Y`VYhfc`ZYbY`DYfgcb
Y]b`A`i`gg"

l bZU`ghUh]gh]_Yb`nY][`Ybž`XUgg`gc`W`Y`9fY][`b]ggY`b]W`h`bi`f`]b
H\]YbXcfZž`gc`bXYfb`Ui`W`Vi`bXYgk`Y]h`Y]bY`<`YfUi`gZcfXYfi`b[
XUfghY`Yb"8`]Y`GhfU»`Ybj`Yf`_Y`fgi`bZU`ghUh]gh]_ž`k`]Y`g]Y`Ui`Z`
XYghUh]g"XY`VYgW`f]YVYb`k`]fXž`ZUggh`i`a`ZUggYbXY`8`UhYb`ni
l bZU`i`fgUW`Ybž`6YhY]`][`hYb`i`bX`J`Yf`YhnhYb`ni`gUa`a`Yb"8`]YgY
=>Zcfa`Uh]cbYb`g]bX`b]W`h`bi`f`Z0f`X]Y`:`YgYhn[`YVi`b[`k`]W`h][`ž
gc`bXYfb`Ui`W`Yb`hgW`Y]XYbX`Z0f`A`U»`bU`a`Yb`ni`f`J`YfVYggYfi`b[
XYf`J`Yf`_Y`f`gg]W`Y`f`Y]h"

K`Y]hYfY`9fY][`b]ggY`]b`XYf`F`Y[`]c`b`

8YhU]`g`	
C`fh`	H\]YbXcfZž`8Yi`hgW`_UbX`
E`i`Y`Y`b`	<ul style="list-style-type: none">• k k k "X]YgUW`gYb"XY`• k k k "Ub k U`h"XY`• k k k "XYghUh]g"XY`

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh