

: Yi Yfk Y\ f!F YhhYf`]a `9]bgUhn.
8 fUa Uh]gWx Y` , Vi b[Yb`]b` F UXYVYi `°

; Ya Y]bgUa Y` , Vi b[`j cb` : Yi Yfk Y\ f`F UXYVYi `i bX
7cggYVUi XY`Ua `%' "\$*"&\$&) . FYU`]gh]gWx Y`GnYbUf]Yb`ni f
9]bgUhnj cfVYfY]hi b["



A Y]» Ybž`8Yi hgWx`UbX`!` ; YghYfb`hfUZYb`g]Wx`X]Y` : Yi Yfk Y\ f
F UXYVYi `i bX`X]Y` : Yi Yfk Y\ f`7cggYVUi XY`ni `Y]bYa`gdUbbYbXYb
[Ya Y]bgUa Yb`8]Ybghž`i a`]\fY`Ni gUa a YbUfVY]h`ni`ghÅf`_Yb`i bX
]\fY` : Å\][`_Y]hYb`ni`j YfVYggYfb`"i bhYf`XYa`A chhc` ; Ya Y]bgUa
ghUf`_`ghUbXYb`j YfgWx]YXYbY`fYU`]gh]gWx Y`9]bgUhnGnYbUf]Yb`Ui Z
XYa`D`Ubž`X]Y`g]Wx`b]Wx`h`bi`f`Ub`XYb`dfU`_h]gWx Yb`5bZcfXYfi b[Yb
cf]Yb]h]YfYbž`gcbXYfb`Ui Wx`XUfUi Z`UVn]Y`Ybž`X]Y`9]bgUhn`fÅZhY
cdh]a U`Ui Z`XYb`9fbghZU`j cfni VYfY]hYbž`k]Y`X]YgUWx`gYb`"XY
VYf]Wx`hYh`"

8]Y` , Vi b[g`Y]hYf`\UVYb`nk Y]i bhYfgWx]YX`]Wx Y`9]bgUhnGnYbUf]Yb
[Yk Å\`hž`X]Y`gck c`\`X]Y`HYUa UfVY]h`U`g`Ui Wx`X]Y`]bX]j]Xi Y`Yb
: Å\][`_Y]hYb`XYf` : Yi Yfk Y\ f`Yi hY`Ui Z`X]Y`DfcVY`ghY`Yb`gc`hYb`"a

YfghYb`9]bgUhn`UbXY`hY`Yg`g]W`i a`Y]bYb`6fUbX`a`]hj`Yfa`]gghYb
DYfgcbYbž`k`c`i`bhYf`UbXYfYa`Y]b`Y]b[`Y`_`Ya`a`hYg`?`]bX`VYZfY]h
k`YfXYb`a`i`gghY`"5i`W`X]Y`6Yf[`i`b[`Y]bYf`DYfgcb`j`ca
GW`Yi`bYbVcXYb`i`bX`X]Y`G]W`YfghY`i`b[`Y]bYg`À`hYfYb`<`YffYb`Ui`Z
Y]bYa`HfU`_`hcf`k`UfYb`HY]`X]YgYf`_`Vi`b[`"

9]bgUhn`gnYbUf]Yb`i`bX`<`YfUi`gZcfXYfi`b[`Yb`

⇒a`i`nk`Y]hYb`GnYbUf]c`a`i`gghYb`X]Y`:`Yi`Yfk`Y`f`Yi`hY`Ui`Z`X]Y
5i`g`Ògi`b[`Y]bYf`6fUbXa`Y`X]YUb`U[`Y`]b`Y]bYf`K`Yf`_`ghUhh`fYU[`]YfYb`"
9]bY`VYgcbXYfY`<`YfUi`gZcfXYfi`b[`ghY`hY`g]W`ž`U`g`Y]bY`DYfgcb
j`ca`6U`_`cb`gdfUb[`ž`k`Ug`Y]bY`]bhYbg]j`Y`DUh]YbhYbVYhfYi`i`b[
YfZcfXYfhY`" <`]YfVY]`ØVYfbU`a`Yb`X]Y`?`Ua`YfUXYb`Ui`g`F`UXYVYi`!`
C`gh`X]Y`9]bgUhn`Y]hi`b[`ž`k`À`fYbX`X]Y`ž`[`YbXZYi`Yfk`Y`f`
7cggYVUi`XY`U`g`C`dZYf`Z`b[`]YfhYb`"8]YgYg`?`cbnYdh`gd]Y[`Y`h`X]Y
dcg]hj`Yb`9fZU`fi`b[`Yb`Ui`g`XYb`V]g`Yf][`Yb`_`Vi`b[`Yb`k`]XYfž`k`]Y
g]Y`gY]h`&\$\$(`i`bhYf`XYa`5b[`YVch`j`cb`Y]b`gUhn`hfU]b]b[`"XY
_`Ybbh]W`[`Ya`UW`h`k`YfXYb`"

8`Ug`?`cbnYdh`XYf`fYU`]gh]gW`Yb`9]bgUhn`hfU]b]b[`g`Yfa`Ò[`]W`h`X]Yb
:`Yi`Yfk`Y`f`!`i`bX`F`Y`hi`b[`gX]YbghYbž`i`bhYf`a`Ò[`]W`gh`Y`W`h`Yb
6YX]b[`i`b[`Yb`ni`U[`]YfYb`"8]Yg`gW`X`Y]»`h`Ui`W`X`Ug`8YVf]YZ]b[`]b`UW
XYb`9]bg`À`hnYb`Y]bž`VY]`XYa`X]Y`Gd]Y`YfZU`fi`b[`Yb`fYZY`_`h]Yfh
k`YfXYb`_`ÒbbYb`"8UXi`fW`Y`f`YfbYb`X]Y`9]bgUhn`f`À`ZhY`b]W`h`bi`f
hY`W`b]gW`Yg`K`]ggYbž`gcbXYfb`Ui`W`k`]W`h][`Y`hU`_`h]gW`Y
9bhgW`Y]Xi`b[`Yb`i`bhYf`GhfYgg`"

Gh`À`f`_`i`b[`]X`Y`f`_`;`Ya`Y]b`gW`U`Zh`

8`Yf`[`Ya`Y]bgUa`Y`8]Ybgh`ZUbX`gY]bYb`_`f`ÒbYbXYb`5VgW`i`gg`]b
Y]bYf`6Ygd`fY`W`i`b[`]XYf`9f[`YVb]ggYž`[`Y`Zc`[`h]j`cb`Y]bYa
[`Ya`Øh`]W`Yb`5VYbXYggYbž`XUg`XYb`Ni`gUa`a`Yb`U`h`nk`]gW`Yb`XYb
VY]XYb`:`Yi`Yfk`Y`f`Yb`gh`À`f`_`h`"9g`]gh`k`]W`h][`ž`gc`W`Y`HfU]b]b[`g`ni
]bhYbg]j`]YfYb`i`bX`ni`d`fc`ZYgg]cbU`]g]YfYbž`i`a`g]W`]a`a`Yf`VYggYf
Ui`Z`_`f]h]gW`Y`9]bg`À`hnY`j`cfni`VYfY]hYbž`i`bUV`À`b[`]XUj`cbž`cV`Yg
i`a`6fUbXVY`_`À`a`dZ]b[`]cXYf`hY`W`b]gW`Y`<`]ZY`Y]ghi`b[`]Y`hž`k`]Y`
VfUbXgW`i`hn!j`]Yf`XY`i`a`ZUggYbX`XUf`Y[`h`"

ð·Ni _i bZh:k]fX`X]Y': Yi Yfk Y\`f`gck c\`Ui ZVYk Å\fhY
 HfU]b]b[ga Yh\cXYb`U`g`Ui W\`Ui Z'a cXYfbYž]bhYfU_h]j Y`GYa]bUfY
 gYhnYbž'i a `XYb`5bZcfXYfi b[Yb`]a `6fUbX!`i bX
 ?UhUghfcd\YbgW\i hn[YfYW\hni `k YfXYb"Gc`V`Y]Vh`XUg
 Y\`fYbUa h]W\Y`9b[U[Ya Ybh`XYf': Yi Yfk Y\`f`Yi hY`j cb`nYbhfU`Yf
 6YXYi hi b[ži a `X]Y`G]W\Yf\Y]h]b`XYf'; Ya Y]bgW\UZhni
 [Yk Å\`f`Y]ghYb`i bX`@YVYb`ni `fYhhYb"

K]Y`g]W\`[YnY][h`Uhž`XØfZYb`k]f`i bg`U`gc`Ui Z`Y]bY`ghUf_Y
 Ni gUa a YbUfVY]h`XYf': Yi Yfk Y\`fYb`]b`XYf`FY[]cb`ZfYi Ybž`X]Y
 Xi fW`gc`W\Y`Yb[U[]YfhYb`HfU]b]b[g[YghÅf_h`k]fX"

8YhU]`g	
C fh	A Y]» Ybž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "X]YgUW\ gYb"XY • Y]bgUhnhfU]b]b["XY • VfUbXgW\ i hn!j]Yf"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh