

A][fUh]cbgei chY 'Ub ' ; fi bXgW i `Yb .
6]`Xi b[gYI dYfhYb 'gdYfW Yb '? `UfhYI h°

8 Yf`D\]`c`c [Ybj YfVUbX`GUW gYb ``Y\ bh`Y]bY`A][fUh]cbgei chY
ZØf ; fi bXgW i `Yb `UV`i bX`ZcfXYfh`VYggYfYb
8 Yi hgW i bhYff]W h`ZØf`U`Y`GW Ø`Yf"



A Y]» Ybž`8 Yi hgW `Ub X`!`ϕ`XYf`U`_hi Y`Yb`8 YVUhY`ØVYf
6]`Xi b[g[YfYW h][_Y]h]b`8 Yi hgW `Ub Xž`]bgVYgc bXYfY`Ub
; fi bXgW i `Ybž`k]fX`XUg`H\Ya U`A][fUh]cbgei chY`k]YXYf`Y]»
X]g_ i h]Yfh`8 Yf`D\]`c`c [Ybj YfVUbX`GUW gYbž`j YfhfYhYb`Xi fW
@UbXYgj cfg]hnYbXYb`H\ca Ug`@Ub[Yfž`\Uh`g]W `_Uf`[Y[Yb`Y]bY
gc`W Y`E i chY`Ui g[YgdfcW Yb`" `9]bY`A][fUh]cbgei chY`k ØfXY`Y]bY
[fi bX`Y[YbXY`ŸbXYfi b[`]a` `J YfhY]`a YW Ub]ga i g`XYf
Y]bni gW i `YbXYb`?]bXYf`YfZcfXYfb ž`gc`@Ub[Yf`[Y[YbØVYf`XYf
8 Yi hgW Yb`DfYggY!5 [Ybhi f`]b`@Y]dn][" `ϕ`gY]bYf`9]bgW`Åhni b[
k]fX`VYhcbhž`XUgg`b]W h`bi f`?]bXYf`a]h`A][fUh]cbg\]bhYf[fi bXž
gc bXYfb`Ui W`X]Y`Yb][Yb`c`bY`A][fUh]cbg[YgW]W hY
GW k]Yf][_Y]hYb`a]h`XYf`XYi hgW Yb`6]`Xi b[ggdfUW Y`Y`UVYb"

8Yf'9f\U'hj cb'6]Xi b[gWU bWb'Z0f'U''Y'?]bXYf'gc''hY'ja
JcfXYf[fi bX'ghY\Ybži bUV\Ab[]['j cb']\fYf'<Yf_i bZh''8]Y
JYfhY]i b['XYf'; fi bXgWØ'Yf'YfZc`[h'XYfnY]h'ØVYf'GhÅXhY'i bX
; Ya Y]bXYb'i bX'k ÅfY'Xi fW'Y]bY'E i chY'b]W'h'a Y\fgc'ZYI]VY`
\UbX\UVVUf"@Ub[Yf'ZcfXYfh'ghUhhXYggYb'Y]bYb'j YfghÅf_hYb': c_i g
Ui ZUi gfY]WYbXYb'8Yi hgW'i bhYff]W'h'i bX'X]Y'VYfi Z]WY
: cfhV]'Xi b['XYf'@Y\ f_ÅZhYži a 'gdFUW'WY'GWk]Yf][_Y]hYb'XYf
?]bXYf'ni 'UXfYgg]YfYb" K]W'h]['ghž'XYf'6]'Xi b[ggdFUWY'8Yi hgW
]b'GW'i 'Yb'i bX'ZfØ_]bX'WYf'9fn]Y\i b['a Y\ f'6YUW'h'i b['ni
gWYb_Yb ž'UddY''Yfh'@Ub[Yf'k Y]hYf'i bX'ghY''h'ZYghž'XUgg'X]Y
BY[Uh]j Ybhk]W_i b['ja ' ; YVfUi W'XYf'XYi hgWYb
6]'Xi b[ggdFUWY'U''Y'GWØ'Yf[fi ddYb'VYhf]Zh"

8]Y'G]hi Uh]cb']b' < Ua Vi f[

9]b'6']W_ 'Ui ZX]Y'; fi bXgW'i 'Y']b' < Ua Vi f[!K]'\Y'a gVi f[
j YfXYi h'W'h'X]Y' < YfUi gZcfXYfi b[ž'j cf'XYf'j]Y'Y'GW'i 'Yb'ghY\Yb"
, VYf'- \$'DfcnYbh'XYf'Xcfh][Yb'GWØ'Yf'Vf]b[Yb'Y]bYb
A][fUh]cbg\]bhYf[fi bX'a]hž'k Ug'g]W'Ui W']b']\fYf
gdFUW'hYW'b]gWYb'9bhk]W_i b['b]YXYfgW'À[h''8]Y'GW'i ''Y]hi b[
i bX'X]Y'@Y\ f_ÅZhY''Y\ bYb'Y]bY'CVYf[fYbnY'Z0f'?]bXYf'a]h
A][fUh]cbg\]bhYf[fi bX'UVž'k]Y'g]Y'j cb'6i bXYgV]'Xi b[ga]b]ghYf]b
? Uf]b'Df]Yb']bg'; YgdFÅW' [YVfUW'h'k i fXY''8Yf'U_hi Y''Y'5bhY]'XYf
GWØ'Yf'a]h'b]W'hXYi hgWYf': Ua]Y]bgdFUWY'VYhfÅ[h']b' < Ua Vi f[
gc[Uf')) 'DfcnYbž'i bX'X]Y'HYbXYbn']gh'ghY][YbXž'k]Y'
hU[YggWUi "XY'VYf]W'hYh"

8]YgY'G]hi Uh]cb'YfZcfXYfh']bX]j]Xi Y''Y': ØfXYfa U» bU\ a Ybž'X]Y
VYfY]hg'UV'XYa 'JcfGWi 'U'hYf'VY[]bbYb" 'ϕ'K]'\Y'a gVi f[
VY_ca a Yb'X]Y'?]bXYf'GdfUW'i bhYfghØhni b['i bX'X]Y'A Ø[']W_Y]hž
]b'X]j YfgYb'Dfc[fUa a Yb']\fY'A Y\fgdFUW][_Y]hini 'bi hnYb"
ϕhY[fUh]cb'i bX'8]U'c['g]bX'k]W'h][ž'gc'GW'i ''Y]hYf'7Ub'MØfYbWž
XYf'X]Y'JYfUbhk cfhi b['Z0f'X]Y'6]'Xi b['U'g[Ya Y]bgUa Yg'N]Y'
VYhfUW'hYh" 'DfcZYggcf]b' ϕ[f]X'; c[c']b'\YVh'X]Y'Fc''Y'XYf
A Y\fgdFUW][_Y]h]a '@YfbdfcnYgg'\Yfj cf'i bX'd'ÅX]Yfh'Z0f
: cfhV]'Xi b[Yb'Z0f'@Y\ f_ÅZhYži a 'X]Y'i bhYfgW]YX'WYb
GdfUWYfZU\fi b[Yb'XYf'GWØ'Yf'VYggYf']b'XYb'i bhYff]W'h'ni
]bhY[f]YfYb"

8 Yf'9]bZi gg'XYg'A][fUh]cbgghUhi g'Ui Z'XYb
6]`Xi b[gYfZc`[

8 Yf'A][fUh]cbgghUhi g'V`Y]Vh`Y]b`Yb hgW`Y]XYbXYf': U_hcf`Z0f`XYb
6]`Xi b[gYfZc`[`]b`8Yi hgW`UbX"@Ui h`Y]bYf'5bU`mgY`ja `5i ZhfU[`XYf
6i bXYgnYbhfU`Y`Z0f`dc`]hgW`Y`6]`Xi b[`nY][h`g]W`žXUgg
GW`Ø`Yf.]bbYb`a `]h`ZUa `]ÄfYf`Ni k UbXYfi b[g[YgW`]W`hY`cZi`U`g
V]`Xi b[gVYbUW`hY]`][h[`Y`hYb" `b`hYfYggUbh]gh`X]Y`I b`hYfgW`Y]Xi b[
nk `]gW`Yb`j YfgW`]YXYbYb`Ni k UbXYfi b[g[YbYfUh]cbYb"K `Ä`fYbX
X]Y`YfghY` ; YbYfUh]cb`a `]h`bi f`%* ž%DfcnYbh`XYb`K Y[`Ui Zg
; ma bUg]i a `Z]bXYhž`g]bX`Yg`VY]`XYf`nk Y]hYb` ; YbYfUh]cb`VYfY]hg
' \$ž `DfcnYbhi bX`VY]`XYf`&ž) " ; YbYfUh]cb`') ž+ `DfcnYbh`
GW`Ø`Yf.]bbYb`c`bY`A][fUh]cbg`]b`hYf[fi bX`UVYb`Yg`Y]W`hYfž`XU
(` `DfcnYbh`XYb`6]`Xi b[gk Y[`ØVYf`XUg ; ma bUg]i a `k `Ä`Yb
_ÖbbYb"

8]Y`I b`hYfgW`]YXY`g]bX`Ui W`]b`]\fYb`@YgY_ca dYhYbnYb
ZYghni ghY`Ybž`k Y`W`Y`ghUf`_j cb`XYb`gdFUW`]W`Yb`<ØfXYb`bUW
XYf`Ni k UbXYfi b[`VYY]bZi ggh`k YfXYb" <]Yf`nY][Yb`g]W`nk `]gW`Yb
XYf`%"; YbYfUh]cb`f(\$) `?ca dYhYbndi b_hYŁ`i bX`GW`Ø`Yf.]bbYb
c`bY`Ni k UbXYfi b[g[YgW`]W`hY`f) &(`?ca dYhYbndi b_hYŁ
Yf`YV`]W`Y`8]g_fYdUbnYb"Ni XYa `]gh`ZYghni ghY`Ybž`XUgg`k `Ä`fYbX
XYf`6]`Xi b[gk Y[`j]Y`Yf`?]bXYf`a `]h`A][fUh]cbg`]b`hYf[fi bX`Xi fW
]\fY`gc]U`Y`<Yf`_i bZi[Y`Y`a`a`h`k]fXž`X]Y`6]`Xi b[gW`UbW`b
UbXYfYf` ; fi ddYb`VY`Yi W`hYh`k YfXYb`gc`hYbž`i a `X]Y
<YfUi gZcfXYfi b[Yb`Z0f`U`Y`ZU]f`Ubni [Y`Yb" `J YfVYggYfi b[Yb`]a
gW`i `]gW`Yb`I a ZY`X`_ÖbbhYb`Y`ZYbž`X]Y`7`UbW`b[`Y]W`Y]hni
Z0fXYfb"

≠g[YgUa h`nY][h`g]W`žXUgg`Y]b`Y]bZUW`Yf`5bgUhnž`k]Y`Y]bY
A][fUh]cbgei chYž`b]W`h`X]Y`@Øgi b[`XYf`_ca d`YI Yb
<YfUi gZcfXYfi b[Yb`]a `6YfY]W`6]`Xi b[`gY]b`_Ubb" `8Yf`8]U`c[
ØVYf`YZY`_hj Y` : ØfXYfa U» bU`a Yb`i bX`Y]bY`]b`hYbg]j Y
5i gY]bUbXYfgYhni b[`a `]h`XYb`hUhg`W`]W`[Y[YVYbYb
J Yf`Ä`hb]ggYb`k `ÄfYb`Y`Yf`XYf`f]W`h][Y`K Y[ž`i a `Ub[Zf]gh][Y
J YfVYggYfi b[Yb`]b`XYf`6]`Xi b[g[YfYW`h][`_Y]h`ni `Yfn]Y`Yb"

8YhU]`g	
C fh	A Y]» Ybž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "X]YgUW`gYb"XY • k k k "hU[YggW`Ui "XY • k k k "VdV"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh