

GWX `U[`cW\!F U`mY. : `Ò\ UYf': fYi bXY a Y]ghYfb`XUg`6U`_Ub!5VYbhYi Yf°

Nk Y]: fYi bXY`Ui g`5i [i ghi gVi f[`bY\ a Yb`&\$&) `Ub`Y]bYf
Y]bn][Ufh][Yb`F U`mY`ØVYf`XYb`6U`_Ub`hY]`žZU\ fYb`]b`Y]bYa
gdYn]Y`j cfVYfY]hYhYb`HUI]"



A]hhY`gUW\ gYbž`8 Yi hgW\ `UbX`!`8]Y`J cfZFyi XY`]gh[fc» `]b`XYf
FY[]cb`i a `5i [i ghi gVi f[`Nk Y]: fYi bXYž`A UfW`@Ub[Yf`i bX
FcVYfhc` ; UhUnž`hfYhYb`ni `Y]bYf`[Ub`n`VYgcbXYfYb`F U`mY`Ub`"G]Y
\UVYb`g]W\ `Y]b`U`hYg`HUI]`Ui g[Ygi W\hž`XUg`Y`hnh`b]W\h`bi f
bcghU`[]gW\ `Ui gg]Y\hž`gcbXYfb`Ui W\`fcVi gh`[Ybi [`]ghž`i a `XYb
Ui ZFY[YbXYb`<YfUi gZcfXYfi b[Yb`XYf`J YfUbghU`hi b[
Ybh[Y[Ybni hfYhYb`"8]Y`VY]XYb`<cVVma YW\Ub]_Yf`\UVYb`XUg
: U\fnYi [`a]h`nk Y]`A]`ja YhYfb`GhU\`j Yfgh`f`_hi bX`Y]bYb
ni g`Ām`]W\Yb`l bhYfZU\fgW\i hn`a cbh]Yfhž`i a `Yg`cdh]a U`[Y[Yb`X]Y
VYfØW\h][hYb`GW\ `U[`ØW\Yf`Ui Z`XYb`GhfU» Yb`k UddbYb`ni `ØbbYb`"
8]YgY`Ui » Yf[Yk Ø\`b`]W\Y`F U`mY`k]fX`b]W\h`bi f`j cb`]\fYb
ghfUdUn]ØgYb`6YX]b[i b[Yb`[Ydf`Ā[higY]bž`gcbXYfb`Ui W\`j cb`XYf
; Ya Y]bgW\UZhi bX`XYa `5VYbhYi Yf[Y]gh`XYf`HY]`bY\ a Yf"

8]Y`J`cfVYfY]hi`b[`]gh`_Y]b`GdUn]Yf[Ub[.`X]Y`5ba`Y`Xi`b[
YfZcfXYfh`_Y]bYb`gdYn]Y``Yb`K`U[Ybž`XYbbcW`a`i`gg`V]g`Y]bYb`HU[
j`cf`XYa`GhUfh`Y]b`ZU`fVYfY]hYg`5i`hc`VYfY]hghY`Yb``9]b`DfY]g`j`cb
V]g`ni`%\$\$\$`9i`fc`]gh`XUVY]`_Y]bY`UfhY` ;`fYbnYž`gcbXYfb`Y`Yf`Y]bY
9a`dZY`i`b[ži`a` :`U]f`D`Um`i`bhYf`XYb`HY]`bY`a`Yfb`ni
[Yk`À`f`Y]ghYb``K`Yf`a`]h`Y]bYa`n]Ya`]W`[`Øbgh][Yb`K`U[Yb`Ubhf]hž
_ØbbhY`Ui`Z`G`_Ydg]g`VY]`XYb`A`]hghfY]hYfb`ghc»`Yb``I`a`ZØf`Gdf]hž
9ggYbž`i`bhYf`_i`bZhi`bX`A`Ui`h`[i`h`[YfØghYh`ni`gY]bž`gc``hY`a`Ub`g]W
Y]bY`F`U`mY`!`?`UggY`Ub`Y[Yb``@Ui`h`6YfYW`bi`b[Yb`gc``hY`a`Ub`a`]h
Yhk`U`)`\$`9i`fc`ZØf`Gdf]hž` '\$`9i`fc`ZØf`X]Y`i`bhYf`_i`bZhi]a`6U`_Ub`cXYf
V]g`ni`*`\$`9i`fc`]b`8Yi`hgW`_Ub`X`cXYf`^2`ghYffY]W`i`bX`)`9i`fc`Ub
A`Ui`h[YVØ`fYb`dfc`HU[`fYW`bYb`"

I`bhYfk`Y[g`Ui`Z`i`bVY`_Ub`bhYb`DZUXYb

8]Y`F`U`mY`k`]fX`Y]bY`%(`!hÀ[][Y`F`Y]gY`Xi`fW`ØVYf`%&`@AbXYf
GØXcghYi`fcdUg`gY]bž`X]Y`a`Y`f`U`g`i`(\$\$\$`?)`ca`YhYf`i`a`ZUggh``8`UVY]
Yf`YVYb`X]Y`HY]`bY`a`Yf`Y]bY`J]Y`ZU`h`j`cb`A`Yhfc`dc`Ybž`Gh`X`hY`bž
]Xm``]gW`Yb`8`ØfZYfbž`k`Y]»`Yb`Ghf`À`bXYb`i`bX` ;`YV]f[Yb`` ;`i`h
Ui`g[YV]`XYhY`HUb`_ghY``Y`bbYhnY`]b`C`gh`i`bX`K`YghYi`fcdU
Yf`Y]W`hYfb`X]Y`F`Y]gYž`Ui`W`k`Ybb`[Yk`]ggY`HYa`dc`]a`]hg`i`bX
A`Ui`hdZ]W`hYbž`Yhk`U`]b`F`i`a`Àb]Ybž`VYUW`hYh`k`YfXYb`gc``hYb```b
@AbXYfb`k`]Y`6i` `[Uf]Yb`i`bX`F`i`a`Àb]Yb`a`i`gg`ni`XYa`Y]b
:`Yi`Yf`ØgW`Yf`a`]h[YZØ`f`h`k`YfXYbž`k`Ug`b]W`h`bi`f`[YgYhn`]W`ž
gcbXYfb`Ui`W`ZØf`J`Yfgh`À`f`_i`b[`XYg`G]W`Yf`Y]hgVYk`i`gghgY]bg
k`]W`h[`]gh`"

8]Y`B`Uj`][U]c`b`[YghU`hYh`g]W`gdUbbYbX.` ;`DG!`i`bX`B`Uj`]!` ;`Yf`À`hY
g]bX`j`YfV`chYbž`i`bX`gc`g]bX`X]Y`F`U`mY`!`HY]`bY`a`Yf`X`Uni
Ui`Z[Yfi`ZYbž`]fY`h`c`d`c`[fUd`]\`gW`Yb`?`Ybb`hb]ggY`i`bX`X]Y`_`Ugg]gW`Y
?`UfhYb`YgY`_i`bgh`ni`bi`hnYb``8]Yg`ZØf`XYfh`b]W`h`bi`f`X`Ug
5VYbhYi`Yf[YZØ`f`ž`gcbXYfb`Vf]b[h`Ui`W`Y]bY`[Y`Øf][Y`Dc`fh]cb
B`cghU`[]Y`i`bX`<`YfUi`gZcfXYfi`b[`a`]h`g]W`"

9]b`ghUf`_Yg`B`Y`h`nk`Yf`_

8]Y`F`U`mY`V]YhYh`ni`XYa`Y]bY`[fc»`Ufh][Y`D`UhhZc`fa`ZØf
[Y[YbgY]h][Y`<`]ZY`` :`U`fnYi`[Yž`X]Y`Y]ba`U`DfcV`Ya`Y`a`UW`Ybž

XØfZYb`g]W`Ui ZI bhYfghØhni b[`Xi fW`UbXYfY` : U`fYf`j Yf`UggYb`
 9]b`Xi fW`Y]bYb`5i hca cV]`Wi V`Ya dZc`YbYf`FØW`c`gYfj]W
 ghY`h`VYfY]hž`i a`]b`XYf`Bch`ni `Y`ZYb`"I bhYf`_i bZhga Ø[`]W`_Y]hYb
 fY]W`Yb`j cb`<chY`g`ØVYf`7Ua d]b[d`ÀhY`V]g`\\b`ni a`GW`UZYb`]a
 Y][YbYb` : U`fnYi ["6YgcbXYfg]a`6U`_Ub`]gh`K]`XWJa dYb`cZha U`g
 hc`Yf]Yfž`k`À`fYbX`X]Yg]b`8Yi hgW`UbX`i bX`² ghYffY]W`Y`Yf`Y]b
 \Y]_`Yg`H`Ya U`]gh`"

@Ub[Yf`i bX` ; UhUn`g]bX`ØVYfnYi [hž`XUgg`g]Y`a]h`\fYa
 [YgW]W`_hYb`I a [Ub[`i bX`]`fYf`J cfVYfY]hi b[`Ui ZX]Y
 <YfUi gZcfXYfi b[Yb`XYf`F U`mY`VYghYbg`[YfØghYh`g]bX`"K Ybb`Ui W
 Xi`XYb`8fUb[`bUW`5VYbhYi Yf`j YfgdØfgh`i bX`]bhYfYgg]YfYb`ØVYf
 X]Y`F Y]gY`V]ghž`_ØbbhY`X]Y`HY]`bU`a Y`Ub`Y]bYf`gc`W`Yb`F U`mY
 Ui W`ZØf`X]W`Y]b`k Yfhj`c`Yg`9f`YVb]g`gY]b`"CV`a Ub`XUg`Y`hnhY
 N]dZY`W`Yb`XYg`5i hck U`bg]bbg`cXYf`ZUgn]b]YfYbXY`@UbXgW`UZhYb
 i bX`?i`hi fYb`YbhXYW`_Yb`a ØW`hY` `XUg`6U`_Ub!5VYbhYi Yf`\Uh`ZØf
 ^XYb`Yhk Ug`ni`V]YhYb`°

8YhU]`g	
C fh	A]hhY`gUW`gYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "ZfY]YdfYggY"XY • k k k "VUW`fcUXWi V"W`a • gi dYf`Uh]j Y!UXj Ybhi fY"W`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh