

NY]hfY]gY`]bg`9fn[YV]f[Y. `GW Ui Ub`U[Yb
ni a `GhUi bYb`i bX`9bhXYW_Yb`

9bhXYW_Yb`G]Y`X]Y`GW Ui Ub`U[Yb`XYg`9fn[YV]f[]gWYb
6Yf[VUi g`]b`A]hY`gUWgYb`Ua`*"`ž`]'&\$&)"": Ø\fi b[Yb`i bX
; YgW]W hY`Yf`YVYb`



: fY]VYf[ž`8Yi hgW`UbX`!`9]ba`U`][Y`9]bV`]W_Y`]b`X]Y
; YgW]W hgfh`W h][_Y]h`XYg`9fn[YV]f[Yg]j`cfUi`g`5a`%"`ž`]'&\$&)
ÖZbYh`X]Y`F Y[]cb`]fY`DZcfhYb`ni`Y]bYa`i`bj`Yf[Ygg`]WYb`6Ygi`W
i`bhYf`HU[Y`i`bX`Ub`XYf`C`VYfZ`WY`"<]ghcf]gWY`GW Ui Ub`U[Yb
i`bX`GW`Ø`Yf`i`bhYf`XYa`A`chc`9]b`6`]W_]b`X]Y`J`Yf[Ub[Yb`Y]h
`UXYb`X`Uni`Y]b`ž`X]Y`fUgUbhY`9btk`]W_]i`b[`XYg`6Yf[VUi`g`\`Ui`hbU\
ni`Yf`YVYb`"

5b[YZØ\fh]j`cb`XYf`6`]W_]k`]fX`XUg`<][\`][\h`XYf`J`YfUbghU`hi`b[
XYf`HU[`XYf`GW Ui Ub`U[Yb`gY]b`ž`XYf`Ua`*"`ž`]'ghUhhZ]bXYh"
6Ygi`WYf`_ÖbbYb`Ub`X]YgYa`HU[`nU`\`fY]WY`5`hfu`_h]cbYb`]a
; YV]Yh: fY]VYf[`i`bX`l`a`[YVi`b[`YbhXYW_Yb`ž`XUfi`bhYf`DcW`k`Yf`_Yž
6Ygi`WYfVYf[k`Yf`_Y`i`bX`U`hY`A`UgW]bYbUb`U[Yb`"l`a`-`" ` \$`l` \`f

YfZc`[h'X]Y`ZY]Yf`]WXY`9f0ZZbi b[`]b`XYf`6Yf[a Ubbg_]fWXY`Gh"5bbUž
k c`Ui W` : 0fXYfgWXYW_g`i bX` : 0fXYfdfY]gY`0VYf[YVYb`k YfXYb"
<]Yf`k]fX`b]W`h`bi f`XYf`fYghUi f]YfhY`? bUddgW`UZhg_`]b[Y`VYi hY`Ub
XYb`J c fghUbX`0VYf[YVYb`ž`gcbXYfb`Ui W`Y]b`6Yf[[chhYgX]Ybgh`a]h
Gi dYf]bhYbXYb]b`<]hfi X`5bUW`Yf`nY`YVf]Yfh"

9]b`6`]W`_`Ui Z`X]Y`ZUgn]b]YfYbXYb GW`Ui Ub`U[Yb

8]Y`F`UXghi VY`C`VYfgW`0bUž`U`g`HYW`b]gW`Yg`8Yb`_a`U`XYf
I bhYfhU[YUb`U[Y`XYg`9fVgbc`bgž`V]YhYh` : 0\fi b[Yb`Ubž`X]Y`XYb
; ÅghYb`X]Y`9ffi b[YbgW`UZhYb`XYg`6Yf[VUi g`b`Å`YfVf]b[Yb"
6YgcbXYfg`gdUbbYbX`]gh`XUg`DfÅgYbn`XYf`5`_hYi fY`XYf`9fnk ÅgW`Y
<U`gVf0W`Yž`X]Y`]\f`fYghUi f]YfhYg` ; YVÅi XY`Ui g`XYa` `đ\`f`% , (\$
nY][Yb`i bX`U`g`9fndcW`k Yf`_a`]h`K` UggYffUX`Yf`Åi hYfb`"9]b
k Y]hYfYg`<][\`][\h`]gh`X]Y`A`0[`]W`_Y]hž`X]Y` : i b`_h]cbgk Y]gY`XYg
`YmhYb`k Y]h[Y`YbX`cf][]bU`Yf`U`hYbYb`K` UggYffUXg`XYg
XYi hgW`Yb`9fnVYf[VUi g`]a` `Hi fa` \cZYf`DcW`k Yf`_gfUX`Xi fW`Y]b
A cXY`ni`Yf`YVYb"

: 0f`HYW`b]_]bhYfYgg]YfhY`[]Vh`Yg`Ua` `8fY]!6f0XYf!GW`UW`h`X]Y
; Y`Y[Yb`Y]hž`Y]bYb`j`]gi Y`Yb`9]bV`]W`_]b`XYb`A`UgW`]bYb`fUi`a`ni
Yf`YVYbž`k`Å`fYbX`Ua` `6Ufh`c`ca`Åi`ggW`UW`h`X]Y`<UgdY`a`UgW`]bY
XYg`J`YfY]bg`<]ghcf]gW`Yf`6Yf[VUi`6fUbX!9fV]gXcfZ]`cf[YghY`h
k`]fX`" <]Yf`UVYb`6Ygi`W`Yf`X]Y`A`0[`]W`_Y]hž`V]g`]b`&) `A`YhYf`H]YZY
ni`ZU`fYb"

8]Y`6Yf[VUi`_`UbXgW`UZh` : fY]VYf[`i bX`]\`fY 6YXYi hi b[

8]Y`A`cbhUbYf[]cb`9fn[YV]f[Y`#?fi`bc`c`É]gh`b]W`h`bi f`Z0f`]\fY
VYY]bXfi W`_YbXY`6Yf[VUi hfUX]h]cb`VY`_Ubbhž`gcbXYfb`k`i`fXY`Ui`W`
U`g`I`B9G7C!K`Y`hYfVY`UbYf`_Ubbh`GY]h`XYf` ; f0bXi b[`XYf`YfghYb
6Yf[ghUXh` : fY]VYf[`]a` `đ\`f`%`* , `U`h`XYf`6Yf[VUi` \]Yf`Y]bY
[] [Ubh]gW`Y`F`c`Y`[Ygd]Y`h`"8Yf`G]VYfUVVUi`Z0`fhY`ni`Y]bYa
k`]fhgW`UZh]W`Yb`5i`ZgW`k`i`b[ž`XYf`ni`a`6Ui`bYi`Yf`Gh`Å`XhY`k`]Y
5bbUVYf[`i`bX`GW`bY`YVYf[`]bgd]f]YfhY`" `a` `@Ui`ZY`XYf`NY]h`_Ua`Yb

k Y]hYfY`Fc\ghcZZY`k]Y`N]bbž?i dZYf`i bX`9]gYb`\]bni ž`k Ug`X]Y
FY[]cb`ni`Y]bYa`k]W\h][Yb`NYbhfi a`XYf`Fc\ghcZZ] Yfgcf[i b[
a UW\hY`"

8]Y`h]YZY`J YfUb`_Yfi b[`XYg`6Yf[VUi`g`]b`XYf`FY[]cb`nY][`h`g]W\
Ui W\`]b`XYf`; f0bXi b[`XYf`6Yf[U`UXYa`]Y` : fY]VYf[`]a` :ž\`f`%+`*) ž
X]Y`\Yi hY`X]Y`Ä`hYghY`bcW\`VYghY`YbXY`a`cbhUb`k`]ggYbgW\UZh`]W\Y
6`]Xi b[gY]bf]W\hi b[`XYf`K`Y`h]gh`": Ua`]]Ybi bhYfbY`a`Yb`i`bX
HfUX]h]cbgj`YfY]bY`dZY[Yb`k`Y]hYf`\]b`XUg`a`cbhUb`Y`9fVYž`XUg`b]W\h
bi f`\]ghcf]gW\Y`HYW\`b]_Ybž`gcbXYfb`Ui W\`i`bj`Yf[Ygg`]W\Y
9f`YVb]ggY`Z0f`\Yi h][Y`i`bX`_0bZh][Y`i`YbYfUh]cbYb`j`Yfgdf]W\h"

8]Y`FY[]cb`gdf]W\h`ni XYa` `j`cb`Y]bYa` `U`_h]`Yb`J`YfY]bg`YVYbž`XUg
g]W\`i`a` `XYb`9f`U`h`XYf`a`cbhUb`\]ghcf]gW\Yb`Ghfi`_hi`fYb`_0a`a`Yfh"
J`YfUbghU`hi`b[Yb`k`]Y`hfUX]h]cbY`Y`6Yf[dUfUXYb`i`bX`\]ghcf]gW\
]bgd]f]YfhY`K`UbXYfi`b[Yb`n]Y`Yb`b]W\h`bi`f`c`_U`Y`6Ygi`W\Yfž
gcbXYfb`Ui W\`j`]Y`Y`Hci`f]ghYb`Ub"

C`V`Z0f`K`]ggVY[]Yf][Yž` : Ua`]]Yb`cXYf`; YgW\]W\hg]bhYfYgg]YfhY` `X]Y
GW\Ui`Ub`U[Yb`]a` `9fn[YV]f[Y`V]YhYb`Y]bY`NY]hfY]gYž`X]Y`XYb
NUi`VYf`XYg`6Yf[VUi`g`Yf`YVVUf`a` UW\h`"Bi`hnYb`G]Y`X]Y
W\UbW\`bFY]W\Y` ; Y`Y[Yb`\Y]hž`X]YgYg`Y]bn][Ufh][Y`9fVY`ni
Yf`_i`bXYb`°

Gcž`dUW`_Yb`G]Y` Æ`fY`K`UbXYfgh]YZY` `i`bX`a` UW\Yb`G]Y`g]W\`Ui`Z`XYb
K`Y[`]bg`9fn[YV]f[Y`"8]Y`HfUX]h]cb`XYg`6Yf[VUi`g`k`UfhYh`bi`f
XUfUi`Zž`j`cb` Æ`bYb`YbhXYW`_h`ni`k`YfXYb`°

8YhU]`g	
C`fh	: fY]VYf[ž`8Yi`hgW\`UbX
E`i`Y`Y`b	<ul style="list-style-type: none">• k k k "V`]W`_`XY• k k k "a`cbhUb`fY[]cb! Yfn[YV]f[Y`"XY• gUW\`gYb`!`cb`]bY`"bYh

6Ygi W\Yb 'G]Y 'i bg 'Ui Z. 'b!U["bYh