

6Ui Yfb ']b 'GUW gYb ' j Yfnk Y]ZY `b . 'G]b _YbXY
DfY]gY 'i bX 'F Y [Yba Ub [Y `°

8Yf'5fh]_Y`VY`Yi W hYh`X]Y`U_hi Y`Y`@U [Y`XYf`@UbXk]fhgW UZh
]b`BcfXgUW gYb`Ua `&\$"\$*\$ "&\$&) ž]bgVYgcbXYfY`X]Y
<YfUi gZcfXYfi b [Yb`Xi fW `g]b_YbXY ; YhfY]XYdfY]gY`i bX
K]hhYfi b [gVYX]b [i b [Yb"



GUW gYb ž'8 Yi hgW `UbX '! † b 'GUW gYb 'g]Y\`hg]W `X]Y
@UbXk]fhgW UZh'gW k YfYb`NY]hYb` [Y [YbØVYf" '8]Y`U_hi Y`Yb
9bhk]W_`i b [Yb`nY][Ybž'k]Y`ghUf`_X]Y`@UbXk]fhY`i bhYf`XYb
Z]bUbn]Y`Yb`8 fi W`_Y]XYbž'XYf`Xi fW `g]b_YbXY ; YhfY]XYdfY]gY`i bX
Ub\U`hYbXY`HfcW_Yb\Y]hj YfgW`ÄfZh'k]fX" '@Ui h'ghYfb"XY`]gh`XYf
A Uf_hžfi W`hVUi `a]hh`Yfk Y]`Y`ni `Y]bYa `J Yf`i gh [YgW`ÄZh [Yk cfXYb"
8]Yg`a UW`hg]W `VYgcbXYfg`XYi h]W `VYa Yf_VUf. 'GY]h: fØ\`U\`f
ZU`Yb`X]Y ; YhfY]XYdfY]gY`_cbghUb`hi bX`]Y [Yb`j]Y`Yfcfhg`i bhYf
XYa `J cf`U\`fYgb]j YUi "

8cW `b]W`hibi f`X]Y`DfY]gY`VYfY]hYb`Gcf [Yb" '<c\Y`?cghYb`ZØf
6Yhf]YVga]hh`Y`k]Y`GUUh [i hž'8Øb [Yf`i bX`DZUbnYbgW`i hna]hhY`

YfgWk YfYb`XYb`@UbXk]fhYb`Y]bY`_cghYbXYW_YbXY`J Yfa Uf_hi b[
]\fYf`DfcXi`_hY" `9]bY`HfYbXk YbXY`VY]`XYb`ZU`YbXYb`DfY]gYb`]gh
b]Wk]b`G]Wk h`ž[]Vh`Hc fghYb`?fUk`Wm_ž`DfÅg]XYb`h`XYg`gÅW`g]gW`Yb
@UbXYgVUi`Yfbj`YfVUbXYgž`ni`VYXYb`_Yb" `@UbXk]fhgW`UZhga`]b]ghYf
;`Ycf[!@`Xk][`j`cb`6fY]hYbVi`W`f7`8`l`Ł`ghY`h`ZY`ghž`XUgg`g]Wk`X]Y
k]fhgW`UZh]W`Y`G]hi`Uh]cb`XYf`_UbXk]fhgW`UZh]W`Yb`l`bhYfbY`a`Yb
]a`k]fhgW`UZhg`U`f`&\$&`#&(`XYi`h]Wk`j`YfgW`Y`W`hY`fh`\`Uh"

GWk]Yf][Y`K`YhhYfVYX]b[i b[Yb

8 Ug`K`YhhYfž`Y]b`Yb`hgW`Y]XYbXYf` : U`hc`f`Z0f`XYb`9fZc`[]b`XYf
@UbXk]fhgW`UZhž`ghY`h`XYb`@UbXk]fhYb`YVYbZU`g`b]W`h
k`c`l`[Ygc`bb`Yb" `Hfcm`XYf`[i`hYb`6YX]b[i b[Yb`Z0f`X]Y`5i`ggUUh`\`Uh
XYf`K`UggYfa`Ub[Y`]a`6cXYb`X]Y`G]hi`Uh]cb`XfUa`Uh]gW
j`YfgW`ÅfZi" `9]b`6`]W`_Ui`Z`X]Y`6`0XYb`nY][`hž`XUgg`X]Y`K`UggYfj`c`ff`Å`hY
]a`l`bhYfVcXYb`ghUf`_UVbY`a`Yb`k`Ug]b`XYf`\`Y]»`Yb`X`fY`gnY]h
XfUa`Uh]gW`Y` : c`[Yb`\`UVYb`_0b`bhY" `8Yf`@UbXYgVUi`Yfbj`YfVUbX
k`Ufb`h`ni`XYa`j`cf`Y]bYa`i`bni`fY]W`YbXYb`5b[YVch`Ub
@YVYbga`]hhY`bž`gc`hYb`X]Y`9f`h`Å[Y`ghUf`_Ui`gV`Y]VYb"

Hfcm`XYf`<`YfUi`gZc`fXYfi`b[Yb`[]Vh`Yg`Ui`W`@]W`hV`]W`_Y`8]Y`9f`0gY
Ui`g`XYa`J`Yf`_Ui`Zj`cb`A`]W`ž;`YhfY]XYž`2`Zf0W`hYb`i`bX`GWk`Y]bYb
YffY]W`Yb`XUg`nk`Y]hVYghY`9f[YVb]g`XYf`Y`hnhYb`&\$`X`fY" `8]YgY
dcg]hj]Yb`5gdY`_hY`k`YfXYb`Y`XcW`j`cb`XYb
[YgUa`hk]fhgW`UZh]W`Yb`GWk]Yf][_Y]hYb`]b`XYf`6fUbW`Y
0VYfgW`UhhY`h" `A`]b]ghYf`j`cb`6fY]hYbVi`W`\`YVh`\`Yfj`c`fž`XUgg`Y]bY
k]XYfghUbXgZÅ][Y`i`bX`b`UW`\`U`h][Y`@UbXk]fhgW`UZh`b`chk`YbX][
]ghž`X]Y`hUhg`ÅW`]W`_c`ghYbXYW`_YbX`UfVY]hYb`_Ub`b"

: 0fXYfi b[Yb`i`bX`l`bhYfgh0hni b[

l`a`X]YgYb`<`YfUi`gZc`fXi`b[Yb`ni`VY[Y[bYbž`k]fX`X]Y
5i`g[`Y]W`gni`_U[Y`Z0f`VYb`UW`hY`][`hY` ;`YV]Y`hY`]b`GUW`gYb`a`]h
`Å`\f`]W`%&ž) `A`j`]cbYb`9i`fc`Zc`fh[YZ0`fh" `8]Yg`_0b`bhY`Y]b
k]W`h][Yf`6Ui`ghY]b`gY]bž`i`a`XYb`gÅW`g]gW`Yb`@UbXk]fhYb
ni`a`]bXYghY]bY`[Yk]ggY`D`Ubi`b[gg]W`Yf`\`Y]h`ni`[YVYb"
;`Y[Ybk`Åfh][`VYk]fhgW`UZhYb`X]Y`@UbXk]fhY`]b`GUW`gYb`Y`hk`U
+`\$\$`\$\$\$`<`Y`_hUf`5W`_Yf`UbXž`k`cj`cb"`,`("(\$`\$`<`Y`_hUf`Z0f`XYb

; YhfY]XYUbVUi 'i bX`%\$- "\$\$\$`<Y_hUf`ZØf`K]bhYffUdg:[Ybi mnh
k YfXYb"

9]b` , VYfV`]W_`ØVYf`X]Y`F U\`a YbVYX]b[i b[Yb`XYf
`UbXk]fhgW UZh`]W Yb`DfcXi _h]cb`gck]Y` ðZcfa Uh]cbYb`ni
DUW`hdFY]gYb`i bX` : ØfXYfi b[Yb`Z]bXYb`g]W`]b`Y]bYf`bYi Yb
6fcgW`ØfY`XYg`GhUUhga]b]ghYf]i a g`ZØf`l a k Y`h`i bX
@UbXk]fhgW UZh`"8]YgY`Di V`]_Uh]cb`Ybh`À`h`Ui W`"9bhk]W`i b[Yb`]a
² _c`UbXVUi `i bX`VY`Yi W`hYh`X]Y` : cfhV`Xi b[`]b`XYb` ; fØbYb
6Yfi ZYb`" ðhYfYgg]YfhY`_ØbbYb`X]Y`6fcgW`ØfY`U`g`D8:
\Yfi bhYf`UXYbž`XU`g]Y`bi f`Y`Y`hfcb]gW`j YfZØ[VUf`]gh
fdi V`]_Uh]cbYb`"gUW`gYb`"XYŁ"

8]Y` [Y[Ybk`Àfh][Y`@U[Y`XYf`g`ÀW`g]gW`Yb`@UbXk]fhgW UZh`YfZcfXYfh
gW`bY`Yg`< UbXY`b`i bX`]bbcj Uh]j Yg`8Yb`_Yb`"9g`V`Y]Vh`ni `c`ZYbž
XUgg`X]Y`J`YfUbhk`cfh`]W`Yb`nY]hbU\` [YY][bYhY`@Øgi b[Yb`Z]bXYbž
i a`X]Y`6Ui Yfb`]b`X]YgYf`gW`k]Yf][Yb`NY]h`ni `i bhYfghØhYb`"

8YhU]`g	
C fh	GUW`gYbž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "ghYfb"XY• di V`]_Uh]cbYb`"gUW`gYb`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh