

C gW\ Uhn`ZY]Y fh`8 cfZZY gh`i bX`i bhY fghØhnh 6YXØfZh] [Y`a]h`XYf`HUZY`°

9fZU\ fYb`G]Y`U`Yg`ØVYf`XUg`VYj`cfghY\YbXY`8cfZZYgh`]b
C gW\ Uhn`i bX`X]Y`5_h]j]h`hYb`XYf`C gW\ UhnYf`HUZY`ž`X]Y
6YXØfZh] [Y`i bhY fghØhnh"



C gW\ Uhnž`8Yi hgW\ `UbX`!`5a`%*`" ' † b] `VY []bbh`]b`C gW\ Uhn`X]Y
: YghgU]gcb`i bX`XUg` [`Y]W\`a]h`a Y\ fYfYb`< Ø\Ydi b_hYb`"8Ug
8cfZZYgh`]a`C fhghY`]`A Yf_k]hn`ÀXh`Ub`X]YgYa`K`cW\YbYbXY`ni
Y]bYa`Vi bhYb`Dfc [fUa`a`Y]bž`k`À\ fYbX`X]Y`C gW\ UhnYf`HUZY`Y]b
k]W\h] [Yg`GhØW`_gc n]U`Yb`Ni`gUa`a`Yb\U`hg`]b`XYf`FY []cb
i bhY fghØhnh"

8]Y`HUZY`]b`C gW\ Uhn`V]YhYh`Y]bYf`J]Y`nU\`j`cb`A`YbgW\Yb`Yhk`U
&\$\$\$`6YXØfZh] [Yb`Ni [Ub [`ni`@VYbga]hhY`bž`X]Y`j`cb`Y]bYa
BYhnk`Yf`_Ui`g`@VYbga]hhY`\`ÀbX`Yfb` [YgdYbXYh`k`YfXYb`
C VYfVØf [Yfa`Y]ghYf`8Uj]X`GW\`a]Xh`]ghj`c`XYg`@cVYg`ZØf`X]Y
j]Y`Yb`9\ fYbUa`h]W\Ybž`X]Y`g]W\`i`a`X]Y`J`YfhY`]i`b [`X]YgYf
FYggci`fW\`b`_Øa`a`Yfb`"9f`k`ØbgW\`hg]W\`ž`XUgg`X]Y`HUZY`Ui`W\`

k Y]hYf\]b`Y]b`Ui gfY]W\YbXYg`5b[YVch`Ub`[Ygi bXYb
@YVYbga]hhY`b`VYfY]hghY`Yb`_UbbžXYbb`X]Y`B UW\ZFU[Y`ghY][h
gh`AbX]["J]Y`Y`A YbgW\Yb`Ui`g`C gW\Uhn`g]bX`Ui`Z`X]YgY
I bhYfghØhni b[`Ub[Yk]YgYbž`XUfi bhYf`Ui`W`F`Yb`hb`Yf`i`bX`:`Ua`]Ybž
X]Y`Yg`gW\k`Yf`\UVYbž`ØVYf`X]Y`Fi`bXYb`ni`_ca`a`Yb`"9]bY`5bU`mgY
nY][hž`XUgg`fi`bX`%ž)`A`j`]cbYb`A`YbgW\Yb`]b`8Yi`hgW\`UbX`Å`f`]W\
Ui`Z`X]Y`<]ZY`j`cb`HUZY`b`Ub[Yk]YgYb`g]bXž`k`Ug`X]Y`K`]W\h][_Y]h
X]YgYf`C`f[Ub]gUh]cb`i`bhYfghfY]W\h`"@Ui`h`XYf`K`YVgY]hY`j`cb`HUZY`
C`gW\Uhn`Y`"J`"U`h`g]W\`X]Y`HUZY`"\Yf`[i`h`YhUV`]Yf`h`i`bX`VYk`Å`f`h
fhUZY`!c`gW\Uhn`"XYŁ"

8 Yf`Ghfca`gdY]W\Yf`i`bX`X]Y

< YfUi`gZcfXYfi`b[Yb`XYf`HUZY`

9]b`Vf]gUbhYg`H\Ya`U`ZØf`X]Y`HUZY`]gh`X]Y`\c`Y`?`cghYbVY`Ughi`b[
Xi`fW\`X]Y`?Ø`i`b[`j`cb`@YVYbga`]hhY`b`"9]bY`[fc»Y`?Ø`nY`Y`Zf]ggh
j`]Y`Ghfca`"A`]W\UY`@`gW\`a`]Xhž`Y]b`Gc`Ufi`bhYfbY`a`Yfž`\Uh`bi`b
Y]bY`@Øgi`b[`j`cf[YghY`hž`X]Y`\Y`ZYb`_Ubbž`X]YgY`?`cghYb`ni
gYb`_Yb`"Gc`W\Y`=b]h]Uh]Yb`g]bX`j`cb`[fc»Yf`6YXYi`hi`b[ž`XU`X]Y
HUZY`b`g]W\`ØVYfk`]Y[YbX`Ui`g`GdYbXYb`j`cb`[fc»Yb
@YVYbga`]hhY`X]gW\`i`bhYfb`k`]Y`F`9K`9ž`5`X]i`bX`@]X`Z]bUbn]YfYb`"9]b
Z]bUbn]Y`Yf`9b[dUgg`_ØbbhY`X]Y`k`Yfhj`c`Y`5fVY]h`XYf`HUZY`i`bX
X]Y`J`Yfgcf[i`b[`XYf`6YXØfZh][Yb`[YZÅ`fXYb`fi`j`n`"XYž`d`UbYh!
k`]ggYb`"XYŁ"

I`a`XYb`6YXUfZØVYf`X]Y`HUZY`b`ni`XYW`Ybž`]gh`Yg`k`]W\h][ž`X]Y
A`YbgW\Yb`ni`]bZcfa`]YfYbž`XUgg`X]Y`HUZY`UfVY]h`_Y]bYf`Y]
ghUUh]W\Y`DZ]W\h`]ghž`gc`bXYfb`Y]bY`F`YU`_h]cb`Ui`Z`X]Y
< YfUi`gZcfXYfi`b[Yb`j`cb`5fa`i`hi`bX`gcn]U`Yf`i`b[`Y]W\`Y]h`"J]Y`Y`
A`YbgW\Yb`[`Ui`VYb`ZÅ`gW\`]W\Yfk`Y]gYž`XUgg`g]Y`Y]bYb`5bgdfi`W\
Ui`Z`@YVYbga`]hhY`"\UVYbž`k`Ybb`g]Y`X]Y`HUZY`b`i`hYb`"8Ug`]gh`b]W\h
XYf`:`U`"8]Y`HUZY`b`g]bX`XUfUi`Z`Ub[Yk]YgYbž`XUgg`i`bgYfY
; YgY`gW\UZh[Ya`Y]bgUa`UbdUW`hž`i`a`XUg`@YVYbga`]hhY`Ub[YVch
ni`g]W\Yfb`i`bX`X]Y`5fVY]h`Zcfhni`ZØ`fYb`"

: Y]Yf`]W\`_Y]hYb`i`bX`:` Ya`Y]bgW\UZhg[Y]gh

K Ä\fybX`]b`CgWUhn`X]Y`JcfVYfY]hi`b[Yb`ZØf`XUg`8cfZZYgh`Ui`ZYbž
 []Vh`Yg`Ui`W`j`]Y`Y`YfZFYi`]WXY`Y]Yf`]W`_Y]hYb`]b`XYf`I`a`[YVi`b["
 A Yf_k`]hn`ZY]Yfh`gY]b`+)\$)!`Ä`f][Yg`6YghY`Yb`i`bX`A`U`_k`]hn`V`]W`h
 Ui`ZY]bY`Ub[Y`HfUX]h]cb`a`]h[`Y]W`a`Y`fYfYb`š`V]`ÄYb`ni`fØW`ž
 XUfi`bhYf`&) \$`š\`fY`?`]fW`k`Y]\`i`bX`%`\$`š\`fY`Yi`Yfk`Y`f`5i`W`Y]b
 ?`cbnYfhg`XYg`DZUffYfVUbXg`GW`k`UfnY`@ØW`Yf`Ua`GcbbhU[
 j`Yfgdf]W`h`Y]b`[YgY``[Yg`6Y]gUa`a`YbgY]b``: Øf`U`Y`ž`X]Y`g]W`bcW`
 ZØf`5i`hcg`]bhYfYgg]YfYbž`Z]bXYh`Ua`GUa`ghU[`Y]b`HfYZZYb`XYf`≡`5`:
 -`Ui`Z`XYa`B`Yi`a`Uf`_`hj`cb`CgWUhn`ghUhf]j`n`XYŁ"

5i`ZY]bY`hc``Y`YghgU]gcb`°`CV`VY]a`8cfZZYgh`cXYf`VY]a`9]bgUhn
 XYf`HUZY`ž`XUg`A`]hY]bUbXYf`XYf`A`YbgW`Yb`]b`CgWUhn`\`Uh`Y]bYb
 [Ubn`VYgcbXYfYb`GhY`Yb`k`Yfh`i`bX`V]YhYh`X]Y`A`Ò[`]W`_Y]hž
 [Ya`Y]bgUa`gW`ØbY`9f]bbYfi`b[Yb`ni`gW`UZZYb"

| | |
|---------|--|
| 8YhU]`g | |
| Cfh | CgWUhnž`8Yi`hgW`UbX |
| Ei`Y`Yb | <ul style="list-style-type: none"> • k k k "j`n`XY • hUZY`!`c`gW`Uhn`XY • k k k "d`UbYh!`k`]ggYb`XY |

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`b!U[`"bYh