

GWX_Yi X]hn`]b`5i Zfi \ f. `< Y`]cg!`?`]b]_`
gWX`]Y» h` `A]b]ghYf]i a `gWX k Y][h`

⊕`BcfXgUWXgYb`ghY\Yb`k]WX h][Y`9bhk]W`i b[Yb`Ub. `8]Y
GWX`]Y» i b[`XYf`<Y`]cg!`?`]b]_`]b`GWX_Yi X]hn`i bX`bYi Y
: ÒfXYfa]hhY`d`ÀbY"



GWX_Yi X]hnž`8Yi hgWX`UbX`!`⊕`XYf`\Yi h][Yb`5i g[UVY`gdFYWX Yb
k]f`ØVYf`Y]bYb`VYgc f[b]gYffY[YbXYb`GWX f]hh`]b`XYf
; Ygi bX\Y]hg`UbXgWX UZh. `8]Y`<Y`]cg!`?`]b]_`]b`GWX_Yi X]hn`k]fX
[YgWX`cggYb``8]Yg`k]fX`U`g`\UfhYf`GWX`U[`ZØf`X]Y`GhUXh
Ub[YgY\Ybž`XU`X]Y`?`]b]_`gY]h`>\fYb`Y]bY`nYbhfU`Y`F c`Y`]b`XYf
Òfh]WX Yb`a YX]n]b]gWX Yb`J Yfgcf[i b[`Y]bb]a a h``8]Y`; fØbYb!
@UbXhU[gUV[YcfXbYhY`: fUbn]g_U`GWX i VYfh`\Uh`XU`Yf
bUWX XfØW`]WX`⊕Zcfa Uh]cbYb`ØVYf`X]Y`: ÒfXYfa]hhY``[YZcfXYfhž`X]Y
X]Y`?`]b]_`gY]h`&\$%(`Yf\U`hYb`\Uh``@Y]XYf`j Yfk Y][Yfh`XUg
gÅWX]g]gWX Y`Gcn]U`a]b]ghYf]i a `X]Y`5i g_i bZh`ØVYf`X]Y`< Ò\Y`XYf
: ÒfXYf[Y`XYfž`i bhYf`J Yfk Y]g`Ui Z`6Yhf]YVg!`i bX
; YgWX`ÅZhg[Y\Y]a b]ggYž`k Ug`X]Y`8]g_i gg]cbYb`ØVYf`X]Y
⊕hfUbgdUfYbn`VY]`XYf`J Yf[UVY`ÒZYbh]WX Yf`A]hhY``k Y]hYf`Ub\Y]nh"

@Ui h`j n"XY`d`Ubh`X]Y`VØb`Xb]g[fØbY` : fU_h]cbž`bUW`XYf
Gca a YfdUi gY`Y]bY`6YfUhi b[`ØVYf`X]Y`5bhk cfh`XYg`A]b]ghYf]i a g
Ubni gYhmYbž`i bX`Yfk Å[h`gc [Uf`XYb` ; Ub[`j cf`XUg`GÅW`g]gW`Y
J YfZUggi b[g[Yf]W`h"

5VYf`k Ug`hi h`g]W`gcbgh`gc`]b`XYf`FY[]cb3`K Å`fYb`X`X]Y
8]g_i gg]cb`i a `X]Y`?`]b`_`k Y]hYf[Y`hž`Yfk UfhYh`X]Y`GY`c`hg]b`š` `]U
K YXYa Ub`b`Y]bY`HY`]ZFY][UVY`XYg`GY`U`Ui gYbYf`GY`g`bcW`]b
X]YgYa `Gca a Yf`"8]YgY` : fY][UVY`gc`X`Ug`6UXYb`i bX`X]Y`Bi hni b[
_`Y]bYfž`b]W`h`a`c`hcf]g]YfhYf`K UggYfZU`fnYi [Y`Yfa Ò[`]W`Yb`"
; `Y]W`nY]h][`k Ufbh`X]Y`ni gh`ÅbX][Y`6Y`ØfXY`k Y]hYf`]b`j cf
]`Y[U`Ya `GW`k]a a Yb`i bX`Gi fZyb`Ui Z`XYa ` ; Yk ÅggYf`"8Yf
?]hYj YfY]b`Ua `GY`U`Ui gYbYf`GY`k UfhYh`YVYbZU`g` [YgdUb`b`h`Ui Z
X]Y` : fY][UVYž`X]Y`Y`XcW`j cb`XYf`@A 6J `UV`Åb[h"

HfUb gZc fa Uh]c b gZc b Xg`i b X ? fUb _Yb \ Ui gfY Zc fa

9]b`k Y]hYfYf`k]W`h][Yf`Di b`_`h]b`XYf`8]g_i gg]cb`]gh`XYf`b`Yi
Y]b[YZ`Ø`fhY`HfUb gZc fa Uh]c b gZc b Xgž`XYf`i fgdfØb[`]W`ni f
Z]bUb`n]Y`Y`b`i bhYfghØ`hni b[`j cb`? fUb`_Yb`Åi gYfb`VY]
I a ghfi _`hi f]Yfi b[Yb`[YXUW`h]gh`"9]b`9bhk i fZ`XYf
Ybhgd`fYW`YbXYb`J Yfc`fXbi b[``]Y[h`VYfY]hg`j cf`i bX`VYgW`fY]Vh
`cb``fYhž`k Y`W`Y`Dfc`Y`_`hY` [YZ`ØfXYfh`k YfXYb`_`ØbbYb`"6]g`ni`) \$
A]`]UfXYb`9i fc`g]bX`]a `FU`a Yb`XYg
? fUb`_Yb`\Ui gj Yfgcf[i b[gj YfVYggYfi b[g[YgYhnYg`fP < J J ; Ł`ZØf
XYb` : cbXg`j cf[YgY`Ybž`k cVY]`X]Y` :]bUb`n]Yfi b[`ni f`< Å`ZhY`Ui g
XYb`@]ei]X]h`Åhg`fYgYfj Yb`XYg` ; Ygi bX`Y]hgZc`bXg`ghUa a h`i bX`X]Y
UbXYfY`< Å`ZhY`j cb`XYb`6i bXYg`ÅbXYfb`VY][YghYi Yfh`k]fX`"8]Y
8YhU]`g`XUni `Yf`Åi hYfh`UYfnhYV`Uhh`XY"

8]Y`6i bXYg`ÅbXYf`_`ØbbYb`UV`XYa `nk Y]hYb`< U`V`U`f`&\$&)
: ØfXYfUbhfÅ[Y`ghY`Ybž`i a `Dfc`Y`_`hY`ni f`ghUbXcfhØVYf[fY]ZYbXYb
? cbnYbhfUh]cb`j cb`? fUb`_Yb`\Ui g`UdUn]h`ÅhYbž`ni f`6]`Xi b[
hY`Ya YX]n]b]gW`Yf`BYh`nk Yf`_`Y`i bX`ni f`GW`UZZi b[`fY[]cbU`Yf
? fUb`_Yb`\Ui gj YfVØbXY`ni`i bhYfghØ`hnYb`"8]Yg`k ÅfY`Y]b`GW`f]hh]b
X]Y`f]W`h][Y`F`]W`hi b[ž`gc`Ub[Y`X]Y`Dfc`Y`_`hY`k YhVYk YfVgfYW`h]W`
i bX`VY]\`j`ZYfYW`h]W`ni`Ågg][`g]bX`"8]Y`F`YW`hgj Yfc`fXbi b[ž`X]Y

X]Y': ÒfXYfhUhVYghÀbXY' _cb_fYh]g]Yfhi bX'XUg
 J Yfk U`hi b[gj YfZU\ fYb`fY[Y`hž'n]Y`h'XUfUi Z'UVž'e i U`]hUhj
 \cWk Yfh][Y`ghUh]cbÀfY' J Yfgcf[i b[gghfi _hi fYb`ni`gWUZZYbž'k]Y'
Vi bXYg[Ygi bX\Y]hga]b]ghYf]i a "XY`VYf]Wk hYh"

K À\ fYbX`X]Y`GhUXh'GW_ Yi X]hn`Y]bY`]\ fYf`hfU[YbXYb
 a YX]n]b]gWYb`9]b]Wk hi b[Yb`j Yf`Yfhž`V`Y]Vh`X]Y`<cZZbi b[`Ui Z
 Y]bY`a YggVUFY`J YfVYggYfi b[`Xi fW`X]Y`?fUb`Yb`Ui gfYZcfa`i bX
 XYb`HfUbgZcfa`Uh]cbgZcbXg"8]Y`GW`Y» i b[`XYf`<Y`]cg!`?`]b]_
 _ÒbbhY`U`gc`Y]b`NY]WYb`XYf`J YfÀbXYfi b[`gY]bž`X]Y`b]Wk h`bi f
 <YfUi gZcfXYfi b[Ybž`gcbXYfb`Ui W`bYi Y`7\UbWb`a`]h]g]W`Vf]b[h`
 ð`XYf`Nk`]gWYbnY]h`V`Y]Vh`X]Y`8]g_i gg]cb`i a`HfUbgdUFYbn`]b`XYf
 J Yf[UVY`ÒZZYb`h]Wk Yf`A`]hhY`i bX`X]Y`J Yfk YbXi b[`j`cb
 : ÒfXYf[Y`XYfb`k Y]hYf\]b`Ui ZXYf`HU[YgcfXbi b["`6`Y]VYb`G]Y`XfUb
 ZØf`k Y]hYfY`l`dXUhYg`

8YhU]`g	
C fh	GW_ Yi X]hnž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "j n"XY • k k k "UYfnhYV`Uhh"XY • k k k "Vi bXYg[Ygi bX\Y]hga]b]ghYf]i a "XY

6Ygi WYb`G]Y`i bg`Ui Z.`b!U["bYh