

G]W\ YfYf': i » k Y['ZØf' 8 Y`]hngW\ . 'GD8 Zc fXYfh' < UbX`i b[gVYXUfZ' ^Y hnh°

GD8 `X]g_i h]Yfh': i » k Y[`nk]gW\Yb`8 Y`]hngW\ `6U\ b\ ÒZYb"
C VYfVØf[Yfa Y]ghYf`K]`XY`dfØZh'a Ò[`]W\Y`GdYffi b[`k Y[Yb
@Àfa "



8 Y`]hngW\ ž' 8 Yi hgW\ `UbX`!` † `8 Y`]hngW\ `VfcXY`h`Yg`]b`XYf
8]g_i gg]cb`i a `XYb`: i » k Y[`nk]gW\Yb`XYa `I bhYfYb`i bX`C VYfYb
6U\ b\ cZ`'8]Y`GD8 `Uh`g]W\ `Uf`dcg]h]cb]Yfh`i bX`i bhYfghØhnh`XYb
F ØW_VUi `XYg`VYghY\YbXYb`K Y[Yg`5`YfX]b[`g`k]fX`XUfUi Z
\]b[Yk]YgYbž`XUgg`X]YgYf`GW`f]h`Ui W\ `ni g`Àhn`]W\Y
< YfUi gZc fXYfi b[Yb`a]h`g]W\ `Vf]b[h`C VYfVØf[Yfa Y]ghYf`A UbZfYX
K]`XY`Uh`VYfY]hg`Y]bY`a Ò[`]W\Y`GdYffi b[`XYg`: i » k Y[Yg
VY`_Ubbh[Y[YVYbž`X]Y`Ui Z[fi bX`j cb`Ub`U`hYbXYb
@Àfa VYgW\k YfXYb`Xi fW\ `j c fVY]ZU\ fYbXY`NØ[Y`bch`k YbX][
k YfXYb`_ØbbhY`"8]Yg`VYf]W\ hYh`j n"XY"

8]Y`J Yfk U`hi b[`dfØZh`U`hi Y`X]Y`A Ò[`]W\`_Y]h`Y]bYf`GdYffi b[`XYg
: i » k Y[Yg`Ub`XYf`5bbU!NUa a Yfh!GhfU» Y`5bk c\ bYf`Ài » Yfb

YXcW [fc»Y'6YXYb_YbžXU'X]YgYf'K Y['U'g'U'hYfbUh]j Yf
FYhi b[gk Y['ZØf'XUg'K c\b[YV]Yh'DcYhYb!'i bX'@]bXYbk Y['X]Ybh"
8Yf': i »k Y[']gh'ni fnY]h'bi f'Xi fW'Y]b'GW'Àb[Y'[]hYf'f[Yg]WYfhž
i bX'X]Y'NØ[Y'g]bX['YgYhn']W'j YfdZ]W'hYhž'Ui hY'G][bU'Y
UVni [YVYbž'k Ug'X]Y'5bk c\bYf'ghUf_'ghØfh"

J c f g W 'À [Y 'ni f '@Øgi b ['XYf'DfcV`Ya Uh]_

8]Y'GD8'8Y']hngW'Yf_Ybbh'X]Y'GW'k]Yf][_Y]hYbž'X]Y'g]W'ja
FYhi b[gk YgYb'Ui Zhi b' _ØbbhYbž'VYZØfk cfhYh'UVYf'hfchnXYa 'XYb
FØW_VUi 'XYg': i »k Y[Yg"'l a 'XYa 'Ybh[Y[Ybni k]f_Ybž'gW'À[h'X]Y
GD8'j cfž'NUi bUVgW'b]hY'ni ']bghU''YfYbž'X]Y''Y]W'hYbhzYfbh
k YfXYb'_ØbbYb"'8Yf'FØW_VUi '_ØbbhY'ni XYa 'XYb']bcZZ]n]Y''Yb
GW'Y]W'k Y['nk]gW'Yb'8Y']hngW'Yf'C ghYb'i bX'9'VYf]hnVUX
VYgY]h[Yb"'9]b'5bhfU['Ui ZX]Y'BYi [YghU'hi b['XYf'K Y[YZØ\fi b[
k i fXY'VYfY]hg'ja 'FUh\Ui g'Y]b[YfY]W'h"

⇒X]YgYa '5bhfU['k]fX'X]Y', VYfdFØZ b['Y]bYf': cfhZØ\fi b['XYg
: i »!'i bX'FUXk Y[Yg'Ub'XYf'6U\bØVYfei Yfi b['j cfVY]'b'F]W'hi b[
XYg'Gd]Y'd'UhnYg'i bX'XYf'6'ØW'YfghfU»Y' [YZcfXYfh"']N]Y''gh'Ygž
g]W'YfYfYb'Ni [Ub['ni a '9'VYf]hnVUX'ni 'gW'UZZYbž'c\bY'X]Y
j]Y'VYZU\fybY'6]ga UfW_ghfU»Y'ØVYfei YfYb'ni 'a ØggYb"'8Ug
9'VYf]hnVUX'n]Y\h'j cf'U''Ya 'ja 'Gca a Yf'j]Y'Y'6UXY[ÀghY'Ubž'i bX
X]Y'DUf_d'ÀhnY'j cf'Cfh'g]bX'VY[fYbnhž'k Ug'X]Y'Gi W'Y'bUW
@Øgi b[Yb'i a gc'Xf]b['W'Yf'a UW'h"

G]W'Yf\Y]hgUgdY_hY']a 'GW']YbYbj Yf_Y\ f

⇒XYf'8]g_i gg]cb'i a 'X]Y'G]W'Yf\Y]h'Ui Z'XYb'6U\bUb'U[Yb'gd]Y'h
Ui W'X]Y['YgYhn']W'Y'j YfdZ]W'hi b['XYf'8Yi hgW'Yb'6U\b'fB'6'5; Ł
Y]bY'F'c''Yž'X]Y'j cb'XYf'6i bXYgUbghU'h'ZØf'9]gYbVU\bVYhf]YV
\Yfj cf[Y\cVYb'k]fX"'8]Y'8'6'5; 'a i gg'g]W'YfghY''Ybž'XUgg
G]W'Yf\Y]hgghUbXUfXg'Y]b[Y\U'hYb'k YfXYb'i bX'Y]bY'Y]bk UbXZfY]Y
HYW'b]_'j cf\UbXYb']gh"'8Yf'ZfØ\YfY'GdUf_i fg'j cf'XYa ' [Yd'UbhYb
6ØfgYb[Ub['k]fX'U'g'dchYbn]Y''Yf'; fi bX'ZØf'X]Y'j]Y'Yb'5i gZÀ''Yž
]bgVYgcbXYfY'VY]'XYf'?`ja UUb'U[Y'XYf'NØ[Yž'_f]h]gW'VYhfUW'hYhž
k]Y'X]Y'gdXZfU_h]cb"XY'VYf]W'hYh"

8]Y`GD8!6i bXYghU[gZfU_h]cb` \UhVYfY]hg`A U» bU\ a Yb`ni f
; Yk Å\`f`Y]ghi b[`XYf`G]WXYf\Y]h`i]a `GWX]YbYbj Yf_Y\`f
j cf[YgW`U[Yb`": cfXYfi b[Yb`bUW`a Y\`f`DYfgcbU`i bX`Y]bYf
]bhYbg]j Yb`5i gV]`Xi b[`]b` ðghUbX\U`hi b[gk Yf_Yb`k YfXYb
YVYbZU`g`Ui h`i a ` _ØbZh][Y`DfcV`Ya Y`ni `j Yfa Y]XYb"

⇒b]h]Uh]j Yb`ZØf`XYb` : i » j Yf_Y\`f

9]bY`Xi fW`XUg`6i bXYga]b]ghYf]i a `ZØf`J Yf_Y\`f`i bhYfghØhnhY
⇒b]h]Uh]j YžXUg`Dfc`Y`h` A cb]hcf` : i » j Yf_Y\`f žk i fXY`&\$&(`]bg
@YVYb`[Yfi ZYb`"N]Y`X]YgYg`Dfc`Y`hYg`]gh`Ygž`Y]b`i a ZUggYbXYg`6]`X
j ca ` : i » j Yf_Y\`f]b`8Yi hgW`UbX`ni `Yf\YVYb`"8i fW`X]Y
8i fW`ZØ\`fi b[`j cb`fYdfÅgYbhUh]j Yb`6YZfU[i b[Yb`gc``Yb
9f[YVb]ggY`Yfn]Y`h`k YfXYbž`X]Y`Dc`]h]_`i bX`J Yfk U`hi b[`Y`ZYbž`X]Y
A cV]`]hÅh`]b`XYb`GhÅXhYb`ni `[YghU`hYbž`k]Y`
a cV]`]hUYhgZc fi a "Vi bX"XY`VYf]W`hYh"

8]Y`9f[YVb]ggY`Ui g`X]YgYa `Dfc`Y`h`_ØbbhYb`Ui W`ZØf`X]Y
6YXØfZb]ggY`XYf`8Y`]hngWXYf`6Øf[Yf`j cb`6YXYi hi b[`gY]b`i bX
XUVY]\`Y`ZYbž`gck c\`G]WXYf\Y]h`U`g`Ui W`Ni [Åb[`]W`_Y]h`i]a
: i » j Yf_Y\`f]b`XYf`F`Y[]cb`[Yn]Y`hini `j YfVYggYfb"

8YhU]`g	
C fh	8Y`]hngW`ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "j n"XY • k k k "gdXZfU_h]cb"XY • k k k "a cV]`]hUYhgZc fi a "Vi bX"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh