

K U`XVfUbX[YZU\ f`]b`B c fXgUW\ gYb .
< ÒW\ ghY`5`Ufa ghi ZY`YffY]W\ h°

→ @UbX_fY]g`B c fXgUW\ gYb`k UfbYb`6Y\ ÒfXYb`Ua
' '\$"*"&\$&) `j cf`\c\Yf`K U`XVfUbX[YZU\ f" `5i ZYbh\U`h`ja
K U`X`bi f`Ui ZK Y[Yb`[YghUhhYh"



B c fXgUW\ gYb ž`8 Yi hgW\ `UbX`!`8]Y`K U`XVfUbX[YZU\ f`]a
@UbX_fY]g`B c fXgUW\ gYb`\ Uh`U`Ufa `]YfYbXY`< Ò\Yb`YffY]W\ h" `5b`U
6Y\ fYbgž`X]Y`@Y]hYf]b`XYf`l bhYfYb` : c fghVY\ ÒfXYž`k Ufbh
Y]bXf]b[`]W\ `j cf`Y]bYf`g]W\ `k Y]hYf`j YfgW\ ĀfZYbXYb`G]hi Uh]cb`]b
XYb`_ca a YbXYb`HU[Yb" `5_hi Y`VYZ]bXYh`g]W\ `X]Y`8ØVYbYf
< Y]XY`#C ghY`V]Yb`]b` ; YZU\ fYbghi ZY` (ž`k Ug`Y]bY`\c\Y
K U`XVfUbX[YZU\ f`VYXYi hYh" : Øf`XYb`%"`i bX`&"`†`]`k]fX`gc[Uf`a`]h
Y]bYf`k Y]hYfYb`J YfgW\ ĀfZi b[`Ui Z`Ghi ZY`) ` [YfYW\ bYhž`k Ug`X]Y
G]hi Uh]cb`VYXfc\`]W\ `a UW\ h" `6Y`]X]YgYf`gY\h`\c\Yb` ; YZU\ f`]gh`XYf
5i ZYbh\U`h`ja `K U`X`[Ābn`]W\ `i bhYfgU[hž`k Ā\fYbX`VY`]Ghi ZY` (
k Yb][ghYbg`Ui ZK Y[Yb`[YV`]YVYb`k YfXYb`XUfZ`K Yf`hfc`hnXYa
XYb`K U`X`VYhf]hž`f]g_]Yfh`Ya dZ]bX`]W\ Y`6i » [Y`XYf`j cb`V]g`ni
&") \$\$`9i fcžXU`U`Y`5fhYb`j cb` : Yi Yf`i bX`a chc]g]YfhYb

5_hj] jhÅhYb`XUg[Ubny`ϰ\ f`ØVYf`ja`K U`X`ghf]W_hj YfVchYb`g]bX"

8cW`k Ug`ZØ\ fh`ni`X]YgYf`VYXfc`\`]W`Yb`@U[Y3`8]Y
K U`XVfUbX[YZU\ f`]b`GUW`gYb`]gh`VYgcbXYfg`\cW`ž`k Y`]Yg`Ub
B]YXYfgW`À[Yb`a Ub[Y`hi bX`X]Y`HYa`dYfUhi`fYb
ØVYfXi`fW`gW`b]h`]W`ghY][Yb`ž`k]Y`Ui W`X`Yf`B`UW`f]W`hY`bgYb`XYf`B!
HJ`^\]Yf`Yf`Ài`hYfh`"8]Yg`VYhf]Z`h]c`ffUb[][`X]Y`@UbX`_fY]gY`A`Y» Yb`ž
;`Øf`]hn`ž`6Ui`hnYb`i bX`B`cfXgUW`gYb`ž`k`c`X]Y`\`ØW`ghY`K`Ufbghi`ZY`)
Ui`g[Yfi`ZYb`k`i`fXY`"9g`k`]fX`gc[Uf`Ya`dZc`\`Yb`ž`VYhfc`ZY`b`Y
K U`X[YV]YhY`ni`a`Y]XYb`"<]YfVY]`V`Y]Vh`Yg`XYa`@UbX`_fY]g
ØVYf`UggYb`ž`ni`g`Àh`]W`Y`6YgW`f`Àb`_i`b[Yb`ni`j`Yf`\`Àb[Yb`"

K`Y`hhY`fg]hi`Uh]cb`i`bX`D`fc[`bcgYb`

8]Y`K`Y`hhY`fd`fc[`bcgYb`nY][Yb`ni`a`]bXYgh`ZØf`A`cbhU[`Y`hk`Ug
<c`Z`bi`b[`ž`XYbb`Ub[Y`_ØbX][`hY`B]YXYfgW`À[Y`_ØbbhYb`X]Y`@U[Y
UV`8]YbghU[`j`cfØVYf[Y`Y`bX`Y`bhgdUbbYb`"8Yb`bcW`V`Y]Vh`X]Y
K U`XVfUbX[YZU\ f`]a`[`fc»`Z`ÀW`][Yb`F`Ygh]c`b`GUW`gYb`U`g`a`]hY`
V]g`\cW`Y]b[Y`cfXbYh`"8]Y`?`ca`V]bUh]cb`Ui`g`K`]bX`ž`H`fc`W`Yb`\Y]h
i`bX`XYb`\c`Yb`HYa`dYfUhi`fYb`a`UW`h`X]Y`G]hi`Uh]cb`ZØf`X]Y
K U`XVYk`]fhgW`U`Zhi`b[`i`bX`XYb`B`Uhi`fgW`i`h`_ca`d`]n]Yfh`"

5VYf`X]Y`D`fc`V`Ya`Y`g]bX`b]W`h`bi`f`fY[`]cbU`Yf`B`Uhi`f`"K`Y`hk`Y]h
gY`Yb`g]W`@`ÀbXYf`XYa`?`]a`Uk`UbXY`[`Y[YbØVYf`ž`XYf`XUg
D`À`b`ca`Yb`XYf`K`U`XVf`ÀbXY`j`YfgW`ÀfZYb`_ØbbhY`"9]b`6`]W`_Ui`Z`X]Y
6Yf]W`hY`fghUhi`b[`X]Yg`K`Y`h`_]a`UfUhg`f`Đ77`Ł`nY][`h
VYgcf[`b]gYffY[YbXY`D`fc[`bcgYb`X]Y`Y`bXYfi`b[`X]Yg`?`]a`Ug`_ØbbhY
V]g`ni`a`ϰ\ f`&`%`\$`\$`i`a`V]g`ni`i`ž`(..7`ghY][Yb`ž`k`Ug`Yi`hfYa`Y
K`Y`hhY`fY`fY][`b]ggY`j`Y`fgh`À`f`_h`"<]hnYk`Y`Yb`i`bX`X]Y`Ni`bU`a`Y`Ub
H`fc`dY`bb`ÀW`hYb`k`YfXYb`Y`fk`UfhYh`ž`i`bX`XUg`ZØ\`fh`X`Uni`ž`XUgg`X]Y
A`Ø[`]W`_Y]h`ZØf`K`U`XVf`ÀbXY`g][`b]Z]_Ub`h`ghY][`h`"

I`a`X`Yb`F`U`a`Yb`X]YgYf`X`fc`\`Yb`XYb`;`YZU\`f`ni`j`YfXYi`h]W`Yb`ž
gc`h`Yb`k`]f`i`bg`Ui`W`]b`Zc`fa`]YfYb`ž`k`]Y`gc`W`Y`;`YZU\`fYb`ghi`ZYb
XYZ]b]Yfh]g]bX`"8]Y`6UbXVfY]hY`fY]W`h]c`b`Ghi`ZY`%`fgY`f`[`Yf]b[`Yf
;`YZU\`f`Ł`V]g`Ghi`ZY`)`f`fgY`f`\c`Y`;`YZU\`f`Ł`"Bi`f`Xi`fW`[`Ya`Y]bgUa`Yg
8i`fW`\`U`hYb`i`bX`J`c`fg]W`h`_ØbbYb`k`]f`X]YgY`B`Uhi`fYfY][`b]ggY`]b
XYb`;`f]Z`VY`_ca`a`Yb`"

Ni gUa a Yb[YZUggh. '8]Y 'G]hi Uh]cb 'ja '@UbX_fY]g' BcfXgUW\gYb 'jgh
 Ub[YgdUbbhž'i bX'U''Y '6YhfcZZYbYb'g]bX'Ui Z[Yfi ZYbž'X]Y
 Y]b[Y[YVYbYb'FY[Y'b'Yfbgh'ni 'bY\ a Yb' i bX'g]W\ 'Ub'X]Y
 5i ZcfxYfi b[Yb'XYf'6Y\ÖfXYb'ni '\U'hYb"'>XYf' _Ubb'gY]bYb
 6Y]hfU['XUni ''Y]ghYbž'XUgg'k]f'XYb'K U'X'Ui W\ 'a cf[Yb'bcW\
 [Yb]Y» Yb' _ÖbbYb"

: Øf'k Y]hYfY' ðZcfa Uh]cbYb'ni 'XYb'U_hi Y''Yb'K Ufbghi ZYb' _ÖbbYb
 g]Y'X]Y'6Yf]W\hY'j cb '@! =N' i bX' B !HJ 'j YfZc` [Ybž'i a 'Ui Z'XYa
 @Ui ZYbXYb'ni 'V`Y]VYb"

8YhU]`g	
C fh	BcfXgUW\gYbž'8Yi hgW\ 'UbX
E i Y''Yb	<ul style="list-style-type: none"> • k k k "!]n"XY • k k k "b!hj "XY • k k k "k U`Xk]ggYb"bYh

6Ygi W\ Yb 'G]Y' i bg'Ui Z. 'b!U["bYh