

Ghi fa k Y`Y`ØVYf`7\Ya b]hn. '6Ài a Y ghØfnYbž'GhfU» Yb '[YgdYffh°

<YZh][Y`i bk YhhYf`]b`GUW`gYb. `GhUf_Y` ; Yk]hhYf`i bX
i a [YghØfnhY`6Ài a Yž`nU`\fY]W`Y` ; Yi Yfk Y`fY]bg`ÀhnY`]b
7\Ya b]hn`i bX`i a [YVi b["



9]bg]YXY`ž`GUW`gYbž`8Yi hgW``UbX`!`<YZh][Y` ; Yk]hhYf`\UVYb
Ua `A cbhU[bUW`a]hU[`ØVYf`7\Ya b]hn`i bX`HY`Y`XYg`9fn[YV]f[Yg
[Yk ØhYh`8Yf`i bk YhhYfgW`k Yfdi b_h`U[`]b`9]bg]YXY`ž`k c
nU`\fY]W`Y`6Ài a Y`i a ghØfnhYb`i bX`XUXi fW`Yf`YV`]W`Y`GW`AXYb
j Yfi fgUW`h`k i fXYb`": Yi Yfk Y`fYb`k UfYb`]a `8Ui YfY]bg`Uhnž`i a `X]Y
GhfU» Yb`ni `VYf`Ài a Yb`i bX`X]Y`G]hi Uh]cb`ni `VYk `À`h][Yb`"
; `ØW`_]W`Yfk Y]gY`k i fXYb`_Y]bY`J`Yf`YhnhYb`[Ya `Y`XYh`8Yb`bcW`
a i gghY`Y]b`6Ui a `Ui ZXUg`9]bg]YX`Yf` ; ma bUg]i a `ZU`Yb`ž`k Ug`X]Y
<Ui dhghfU» Y`]b`9]bg]YXY`j cfØVYf[Y`YbX`gdYffh`"8]Y
9fn[YV]f[gVU`b`_Ua `VYVbZU`g`b]W`hi b[YgW`cfYb`XUj cb`i bX
a i gghY`nY]hk Y]gY`Ui Z[fi bX`XYf`i a [YghØfnhYb`6Ài a Y`Ub[Y`U`hYb
k YfXYb`5a `5VYbX`k i fXY`YXcW`XYf`Ni [j Yf`_Y`f
k]YXYfUi Z[Ybca a Ybž`gcXUgg`X]Y` ; U`f[`ÀghY`k Y]hYffY]gYb

cbbhYb"8]Y?fY]gghfU»Y`nk]gWYb`NgWcdUi`i bX`K U`X]fWYb
V`Y]Vh`k Y[Yb`XYf`l bk YhhYfgW`AXYb`k Y]hYf`]b`[YgdYffh"

8]Y`YZh[Yb`; Yk]hhYf`g]bX`b]W`h`XUg`YfghY`A U`ž`XUgg`GUW`gYb`]b
X]YgYa``j\`f`Y]a [Ygi W`h`k]fX"6YfY]hg`Ua` ("A U]`&\$&) `nc[`Y]bY
l bk YhhYfZfcbh`ØVYf`GUW`gYbž`X]Y`XYb`6Y[]bb`Y]bYg`_f`Zh[Yb
K YhhYfi`a`gW`k`i`b[g`Y]b`Y]hYhY" `GhUf`_fY[Yb`i`bX`VYY]bXfi`W`YbXY
6`]hY`k`UfYb`YVYbZU`g`HY]`X]YgYg`i`bk`YhhYfg`i`bX`Zc`fXYfhYb`X]Y
: Yi Yfk Y`fYb`]a`7`Y`a`b]hYf`@UbX`gck]Y`]a`9fn[YV]f[g`_fY]g" `b
GhY]bVUW`VY]`ž`ghUXh`k`i`fXY`gc[Uf`Y]b`_ca`d`YhhYg`8`UW
UV[YXYW`hž`k`Y`W`Yg`j`cb`XYf`i`Yi`Yfk`Y`f`d`fcj`]gc`f]gW`a`]h`Y]bYf
D`UbY`[Yg]W`Yfh`k`i`fXY" `Gc`W`Y`9fY][b]ggY`g]bX`]b`XYf`F`Y[]cb
`Y]XYf`_Y]bY`GY`hYb`Y]h`a`Y`fž`k`]Y`Ui`W`6`]W`"XY`VYf]W`hYh"

?`]a Uk UbXY`i bX`9l hfYa`k`YhhYf`

8Yf`?`]a Uk UbXY`gd]Y`h`Y]bY`VYXYi`hYbXY`F`c`Y`VY]`XYf`Ni`bU`a`Y
j`cb`9l`hfYa`k`YhhYfYfY][b]ggYb`k`]Y`GhUf`_fY[Yb`i`bX`8`ØffYb"9]bY
l`bhYfgi`W`i`b[`XYg`G`W`g]gW`Yb`@UbXYgUa`hg`ZØf`l`a`k`Y`hž
@UbXk`]fhgW`UZh`i`bX`; Yc`c[]Y`U`h[YnY][hž`XUgg`GUW`gYb`bUW
XYa`9l`hfYa`l`cW`k`UggYf`j`cb`&\$%`i`]b`XYb`Zc`[YbXYb`j\`f`Yb
]a`a`Yf`k`]YXYf`j`cb`Hfc`W`Yb`Y]h`VYhfc`ZYb`k`Uf"8]YgY
8ØffYdYf]cXYb`U`hYb`gdØfVUfY`5i`gk`]f`_i`b[Yb`Ui`Z`6cXYbž
; fi`bXk`UggYf`i`bX`; Yk`AggYf"8]Y`5bU`mgY`hf`À[h`XYb`H]hY`
9fY][b]gUbU`mgY`Hfc`W`Yb`Y]h]b`GUW`gYb`&\$%(!&\$&\$`i`bX`U`h
ni`a`N]Y`ž`X]Y`F`Y[]cb`VYggYf`Ui`Zni`_ØbZh[Y`8ØffYfYfY][b]ggY
j`c`fni`VYfY]hYb"l`a`gc`k`]W`h[Yf`]gh`Ygž`XUgg`X]Y`6Yj`Ò`_Yfi`b[
gck]Y`X]Y`J`YfUbhk`c`fh]W`Yb`fYW`hY]h[]Ui`Z`gc`W`Y
BUhi`fYfY][b]ggY`fYU[]YfYb`i`bX`g]Y`]a`?`cbhYl`h`XYg`?`]a Uk UbXY`g
VYhfUW`hYb"GUW`gYb"XY`Xc`_i`a`Ybh]Yfh`X]YgY`Ni`gUa`a`Yb`Åb[Y
Y]bXfi`W`_gj`c`"

K]Y`Yg`k`Y]hYf[Y`h3`8`Ug`A`8`F`!`K`YhhYfghi`X]c`_ØbX][h`ZØf`X]Y
_ca`a`YbXYb`HU[Y`k`YW`gY`UZhYg`Gca`a`Yfk`YhhYf`Ub"5a
8]YbghU[`g]bX`k`Y]h[Y`YbX`hfc`W`YbY`i`bX`gcbb][Y`D`UgYb`ni
Yfk`UfhYbž`k`Å`fYbX`Ua`8`cbbYfghU[`YfbYi`h`F`Y[Yb`i`bX`gY`f
k`Ufa`Y`HYa`d`YfUhi`fYb`Ui`Zh]Y`Yb`_Øb`hYb"9g`V`Y]Vh`U`gc
gdUbbYbX`Ui`Z`XYb`g`W`g]gW`Yb`K`YhhYfZfcbhYb`i`bX`Ui`W`

k Y]hYf\]b`k]W\h[ž`X]Y`K Ufbi b[Yb`XYf`K YhYfX]YbghY`Yfbgh`ni
bY\`a Yb`°

8YhU]`g	
Cfh	9]bg]YXY`ž`GUW\gYbž`8Yi hgW\`UbX
EiY`Yb`	<ul style="list-style-type: none">• k k k "a Xf"XY• k k k "V`]W_"XY• di V`]_Uh]cbYb"GUW\gYb"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh