

Ni _i bZh'XYg'K c \bYbg. 'G]b_YbXY
=&a a cV]'YbdfY]gY 'i bX'ghY][YbXY 'A]YhYb
]b 'GUW gYb °

=&a a cV]'YbdfY]gY ']b 'GUW gYb 'g]b_Ybž'k À \fYbX 'A]YhYb
k Y]hYf \]b 'ghY][Yb " '6Yj Ö _Yfi b[gj Yf'i ghY 'i bX 'BYi VUi VYXUfZ
dfÀ [Yb 'XYb 'A Uf_h'&\$&) "



GUW gYbž'8 Yi hgW \UbX '! '8]Y '=&a a cV]'YbdfY]gY ']b 'XYb
6i bXYg'ÀbXYfb'GUW gYbž'GUW gYb!5b \U'h'i bX 'H \Øf]b [Yb ' \UVYb
]b 'XYb 'YhnhYb 'J \fYb 'Y]bYb 'F ØW_ [Ub ['YfZU \fYbž'XcW 'X]Y
G]hi Uh]cb 'Ui Z'XYa 'K c \bi b[ga Uf_h']gh'U''Yg'UbXYfY 'U'g'fcg][" "
@Ui h'Y]bYa '6Yf]W'hj cb 'A 8 F 'g]bX 'X]Y 'DfY]gY 'ZØf'K c \bY][Ybhi a
ZØf'j]Y 'Y 'A YbgWYb 'bUW 'k]Y 'j cf'i bYfgWk]b ['W " 'A Ufh]b 'GW Uhnž
J cfghUbXgW YZ'XYg'=&a a cV]'Ybj YfVUbXg' A]hY!C ghž'VYhc bž'XUgg
j]Y 'Y '8 Yi hgW Y 'g]W 'XYb 'HfUi a 'j ca 'Y][YbYb 'Ni \Ui gY 'k ØbgWYbž
'YXcW 'X]Y 'Z]bUbn]Y''Yb 'A]hY''ZY \ 'Yb "

DUFU''Y''XUni 'ghY][Yb 'X]Y 'A]YhYb 'k Y]hYf 'Ub ' 'i bX 'XUg'hfc hn'Y]bYg

g]b_YbXYb'5b[YVchg'Ub'j YfZØ[VUfYb'K c\bi b[Yb''8]YgY
9bhk]W_i b['k]fX'cZi'XYf'fYXi n]YfhYb'6Ui hÀh[_Y]hi bX'XYa
ZY\`YbXYb'dc`]h]gWXYb'K]`Yb'ni [YgWf]YVYbž'X]Y'bchk YbX][Yb
GWf]hhY'ni 'i bhYfbY\`a Ybž'i a 'a Y\`f'K c\bfUi a 'ni 'gWUZZYb"
6YgcbXYfg']b'XYb'i fVUbYb'NYbhYb'k ÀWgh'X]Y'BUWZFU[Yž
k À\`fYbX'j]Y'Y'`ÀbX'WY'FY[]cbYbž'k]Y'Yhk U'Xi fWUi g'UhfU_h]j Y
GhÀXhWYb'Ub'XYf'G!6U\`b!@]b]Y') 'nk]gWXYb'<U`Y'i bX'@Y]dn][ž'a]h
g]b_YbXYb'DfY]gYb'ni 'Àa dZYb'\UVYb"

8Ya c[fUd\]gWY'J YfÀbXYfi b[Yb'i bX 6Ui VYXUFZ

9]bY'5bU`mgY'XYg'6i bXYg]bgh]hi hg'ZØf'6Ui !ž'GhUXh'i bX
FUi a Zc f g W i b['f6GF ě'nY][hž'XUgg'V]g'&\$() 'bi f'X]Y'GhÀXhY
@Y]dn]['i bX'8fYgXYb'a]h'Y]bYa '6Yj Ò`_Yfi b[gk UWgh' a 'fYWbYb
_ÒbbYb"' ě'j]Y'Yb'@UbX_fY]gYb']b'GUWgYb!5b\U'h'i bX'H\Øf]b[Yb
k]fX'YXcW'a]h'Yf\YV`]WYb'6Yj Ò`_Yfi b[gj Yf'i ghYb'[YfYWbYh"
Gc'k]fX'Yhk U'a '9fn[YV]f[g_fY]g'Y]b'FØW_[Ub['j cb'fi bX'+\$&\$\$
9]bk c\`bYfb'dfc[bcgh]n]Yfhž'k À\`fYbX'j]b'Nk]W_Ui 'i bX
A]hhY`gUWgYb'J Yf'i ghY'j cb'*\$"- \$\$'i bX') &"\$\$\$'ni 'Yfk UfhYb'g]bX"

Hfchn'X]YgYf'bY[Uh]j Yb'XYa c[fUd\]gWYb'HfYbXg'V'Y]Vh'XYf
BYi VUi VYXUFZ'VYghY\`Ybž']bgVYgcbXYfY']b'@Y]dn]['i bX'8fYgXYb"
<]Yf'k]fX'V]g'&\$' \$'Y]b'À\`f]WYf'6YXUFZ'j cb'Yhk U'%"*\$\$
K c\bi b[Yb']b'@Y]dn]['i bX'%"%\$\$'j]b'8fYgXYb'Yfk UfhYh''8]Yg
gWY]bh'dUfUXcl ž'XYbb'X]Y'BUWZFU[Y'k]fX'ni bY\`a YbX'b]W'h'bi f
Xi fW'X]Y'; YgUa hVYj Ò`_Yfi b[ž'gcbXYfb'Ui W'Xi fW'X]Y
ghY][YbXY'5bnU\`Ub'_Y]bYb'<Ui g\U'hYb'VYgh]a a h' ě'GUWgYb
a ØggYb'À\`f]W') "%\$\$'K c\bi b[Ybž']b'H\Øf]b[Yb'&"\$\$\$'i bX']b
GUWgYb!5b\U'h'%"(\$\$'bYi 'Yff]W'hYh'k YfXYb"

@YfghÀbXY'i bX'A Uf_hUbU`mgY

9]b'k Y]hYfYf'Di b_hž'XYf'X]Y'G]hi Uh]cb'Ua 'K c\bi b[ga Uf_h'dfÀ[hž
]gh'X]Y'\`c\Y'@YfghUbXgei chY"'@Ui h'A 8 F ''Y[Yb'X]Y'@YfghÀbXY']b
GUWgYb'VY]', ž, i ž']b'GUWgYb!5b\U'h'VY]'- i ž'i bX']b'H\Øf]b[Yb
VY]', ž%i "'8]Yg'g]bX'X]Y'\`ØWghYb'K YfhY']b'8Yi hgW'UbXž'k À\`fYbX

GhAXhY`k]Y`<Ua Vi f[`i bX`6Yf`b`a]h`YX][`]W`&i `@YfghUbX`U`g
J cffY]hYf`ja `K c\bi b[ga Uf_h[Y`hYb``8]YgY`8]g_fYdUbn`nY][hž
XUgg`X]Y`B UW`ZFU[Y`VYgcbXYfg`b`i fVUbYb`F`Ài a Yb`\cW`V`Y]Vhž
Ui W`k Ybb`X]Y`6Ui ghY`Yb`b`ÀbX`]W`Yb`; YV]YhYb`k Yb][Yf`U_h]j
g]bX"

Ni gÀhn`]W`W UfU_hYf]g]Yfh`X]Y`XYfnY]h][Y`A Uf_hg]hi Uh]cb`Y]bY
Ub\U`hYbXY`_cb^ b_hi fY`Y`GW`k`ÀW`Y`i bX`ghY][YbXY`6Ui _cghYbž
X]Y`j]Y`Y`[Yd`UbhY`Dfc`Y_hY`i bk]fhgW`UZh`]W`a UW`Yb``8Yf`6Yf]W`h
j cb`H\Y`DfcdYfhm!Dcgh`VYgW`fY]Vh`Y]bY`j Yf\U`hYbY`B UW`ZFU[Y
Ui ZXYa`K c\bi b[ga Uf_hž`X]Y`Xi fW`XYa`c[fUZ]gW`Y
J YfÀbXYfi b[Ybž`XYb`A Ub[Y`Ub`VYnU`\VUfYa`K c\bFUi a`i bX
XYb`Ni ni [`]b`ghAXh]gW`Y`; YV]YhY`VYX]b[h]gh``8]Y`Dfc[bcgYb
nY][Ybž`XUgg`A]YhYb`VYgcbXYfg`b`[YZFU[hYb`@U[Yb`k Y]hYf
UbghY][Yb`k YfXYb`i bX`ZØf`9fghVYnØ[Y`]a`&\f`&\$&(
Xi fW`gW`b]h`]W`gc[Uf`VY]`ZUgh`%-`#a`†`Y[Yb`_ØbbhYb"

⇒ 5bVYhfUW`h`X]YgYf`; Y[YVYb\Y]hYb`]gh`Yg`_`Ufž`XUgg`X]Y
K c\bi b[gg]hi Uh]cb`]b`GUW`gYbž`GUW`gYb!5b\U`h`i bX`H\Øf]b[Yb
Y]bY`_ca`d`YI Y`<YfUi gZc`fXYfi b[`XUfghY`h`gck`c`\`ZØf
dchYbn]Y`Y`?`Ài ZYf`U`g`Ui W`ZØf`A]YhYf``8Yf`<UbX`i b[gVYXUfZ]gh
[fc»ž`i bX`Yg`V`Y]Vh`UVni`k`UfhYbž`k]Y`X]Y`Dc`]h`_`i bX`X]Y`K]fhgW`UZh
XUfUi`Z`fYU[]YfYb`k`YfXYb"

8YhU]`g	
C fh	GUW`gYbž`8Yi`hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "a Xf"XY• k k k "]a a cV`]YbgW`i h&("XY• k k k "h\Y!dfcdYfhm!dcgh"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`b!U["bYh