

B Yi Yg': UWK [YgWk ÄZh']b `Nk]W_Ui . `6YggYf \ ÒfYbž`VYggYf`YVYb`

< Òfk Y`h'A]bbYfcd`YfÒZZbYh'Ua `&%"`đ `]'&\$&) `Y]bY`bYi Y :]]U`Y`]b`Nk]W_Ui ž'i a `]bX]j]Xi Y`Y`< ÒfgmghYa Y`Ubni V]YhYb"



»UWcV!@Yi dc`X!GhfU» Y`%ž`\$, \$* \$`Nk]W_Ui ž`8Yi hgWk`UbX`!`đ Nk]W_Ui `k]fX`Ua `&%"`đ `]'&\$&) `Y]b`bYi Yg`?Ud]hY`]a `6YfY]Wk`XYf < Òf[YfÄhY`YfÒZZbYh" `8]Y`< Òfk Y`h'A]bbYfcd`U`hY]bY :]]U`Y`]b`XYf »UWcV!@Yi dc`X!GhfU» Y`%]a `GhUXhhY]`D`Ub]hn`Y]b[Yf]Wk`hYh" »\UVYf]b`8cfYYb`A]bbYfcd`i`bX`]\fY`A]hUfVY]hYf]bž`X]Y B]YXYf`Uggi`b[g`Y]hYf]b`BUX]bY`GWk`bY]XYfž`gYhnYb`Ui`Z`a`cXYfbghY A YgghYWk]_ž`i`a`a`U» [YgWk`bY]XYfhY`< ÒfdfcZ]Y`ni`YfghY`Yb" `N]Y` XYg`bYi`Yb`GhUbXc`fhg`]gh`Ygž`X]Y`@YVYbgei`U`]hÄh`XYf`DUh]Yb`hYb Xi`fWk`XYb`9]bgUhn`]bX]j]Xi`Y`Yf`< ÒfgmghYa`Y`Yf`YV`]Wk`ni ghY][`Yfb"

8]Y`6YXYi`hi`b[`XYf`f]Wk]h[Yb`< ÒfgmghYa`Y`_Ubb`b]Wk`h i`bhYfgWk`Ähnh`k`YfXYbž`j`cf`U`Ya`k`Ybb`a`Ub`VYXYb`_hž`XUgg

GWk Yf\ Òf[_Y]h'cZh'gW`Y]W`YbX`Y]bgYnh" 6YhfcZYbY`_ÒbbYb
ni b`Wgh'DfcV`Ya Y`VY]a` < ÒfYb` \c`Yf`HÒbY` \UVYbž`k Ug`g]W
bUW`i bX`bUW`ni`YfbghYfYb` < Òfj Yf`i ghYb`Yb`hk]W_Y`b`_Ubb" J]Y`Y
A YbgW`Yb`g]bX`g]W`b]W`h`Y]ba U`VYk i gghž`XUgg`g]Y`VYhfcZYb
g]bX" 9]b`_cghYb`cgYf` < ÒfhYghž`XYf`Yhk U`%\$`A]bi hYb`XUi Yfhž`k]fX
U`Yb` ðhYfYgg]YfhYb`Ya dZc`Ybž`i a`a` Ò[`]W`Y`DfcV`Ya Y`ZfØ`nY]h][
ni`Yf`_YbbYb" 8]Y`?cghYb`ZØf`Y]b` ; fi bXj Yfgcf[i b[g\ Òf[Yf`Àh
k YfXYb`]b`XYf`FY[Y`j cb`XYf`? fUb`_Yb`_UggY`ØVYfbca a`Ybž
k `À`fYbX`ni`g`À`h`]W`Y`?ca`ZcfhZ`b`_h]cbYb`a`Y]gh`gY`Vgh`ni`VYnU`Yb
g]bX" ; **Ygi bX`Y]hg]bZcfa Uh]cb`XY`nY]** [hž`XUgg`X]Y`5`_nYdhUbn
j cb` < Òf[Yf`ÀhYb`cZh`j cb`j YfgW`]YXYbYb`dgmW`cgc]U`Yb` : U`_hc`fYb
UV`Àb[hž`X]Y`X]Y`6YhfcZYbYb`]b`]`fYa` 5`hU[`VYgW`ÀZh][Yb"

< Òf[Yf`ÀhY`i bX`]` \ fY`J]Y`ZU`h

8]Y`5i gk U` \ `XYf` < Òf[Yf`ÀhY`]gh]a` a`Ybg`/Yg` []Vh`gck c` \ ` <]bhYf!
C` \ f!`U`g`Ui`W` `a` !C` \ f! ; Yf`ÀhY`" @YnhYfY`nY]W`bYb`g]W`X`i`fW`]` \ fY
8]g`_fYh]cb`Ui`g`i bX`g]bX`VYgcbXYfg`j`cfhY`]` \ UZh`ZØf`6f]`Ybhf`À[Yfž
XU`g]Y`k`]bX[Yf`Ài`gW` [YgW`Ømh`g]bX" I a` < ÒfgW`ÀXYb`]b`U`Yb
@VYbYbgVYfY]W`Yb`j`cfni`VYi [Yb` `gY]`Yg`]a` 6Yfi`ZcXYf`VY]` < cVVmg
`V]YhYh`X]Y` < Òfk`Y`h`A]bbYfcd`ni`XYa` ; Y` \ ÒfgW`i`hn`Ub`" 5i`W`ZØf
X]Y`Yb][Ybž`X]Y`VYfY]hg` < Òf[Yf`ÀhY`]b`UbXYfYb` ; YgW`ÀZhYb
Yfk`cfVYb` \ UVYbž` []Vh`Yg`GYfj]W`Ub[YVchY"

8]Y`h`À[`]W`Yb` < YfUi`gZcfXYfi`b[Ybž`X]Y`a`]h`GWk`Yf\ Òf[_Y]h
Y]b` \ Yf[Y` \ Ybž` [Y` \ Yb` \ `Ài`Z][`ØVYf`XUg`V`c`» Y` < ÒfYb` \]bUi`g"
6YhfcZYbY`VYf]W`hYb`j`cb`?ca`a`i`b]_Uh]cbggW`k]Yf][_Y]hYbž`X]Y
ni`f`gc]U`Yb` ðc`Uh]cb`ZØ`fYb`_ÒbbYb" 9]b`F`ØW`ni [`Ui`g`gc]U`Yb
5`_hj]h`ÀhYb`]gh`b]W`h`i`b[Yk`Ò`b`]W`ž`k`Ug`k]YXYfi`a`XUg
GY`Vghk`Yfh[YZØ` \ `i`bX`XUg`dgmW`]gW`Y`K`c` \ VYZ]bXYb
VYY]bhf`ÀW`h][h" 8]Y`F`]g]_Yb`g]bX`b]W`h`ni`j`YfbUW``Àgg][Yb.
K]W`h][Yg`_Ubb`ØVYf` \ Òfh`k`YfXYbž`k`Ug`ni` [YZ` \ f`]W`Yb
G]hi`Uh]cbYb`ZØ`fYb`_Ubbž`Yhk`U`]a`GhfU`» Ybj`Yf`_Y` \ fž`k`c`U`_i`gh]gW`Y
G][bU`Yž`k]Y` \ YfUbbU`YbXY` : U` \ fnYi [Yž`@VYbYgfYhhYbX`gY]b
_ÒbbYb" **H]bb]hi`g!@[U`XY` \ YVh` \ Yf]`cfž`XUgg`XYf`
Ni`gUa`a`Yb` \ Ub[`nk]gW`Yb`GWk`Yf\ Òf[_Y]h`i`bX`H]bb]hi`g
YVYbZU`g`Y]b` \ `Ài`Z][Yg`DfcV`Ya`]ghž`XUg`]b`Nk]W`Ui`bi`b`U`_h]j
Ub[Y[Ub[Yb`k]fX"**

8]Y'9f0Zbi b['X]YgYf'bYi Yb':]U`Y`]gh'a Y\`f`U`g`bi f`Y]b
k]fhgW UZh]W Yf`GW f]hh`Z0f`8cfYYb`A]bbYfcd/g]Y`]gh`Y]b
k Yfhj`c`Yf`8]Ybgh`Z0f`X]Y`; Ya Y]bgW UZh`X]Y`bi b`Ni [Ub[`ni
a cXYfbghYb`HYW`bc`c[]Yb`i bX`]bX]j]Xi Y`Ya`GYfj]W`\Uh``8]Y
<cZbi b[`]gh`_`Uf.`8i fW`dUggYbXY`<0fgmghYa Y`i bX`Y]bY
i a ZUggYbXY`6YfUhi b[`_Ubb`X]Y`@YVYbgei U`h`h`j]Y`Yf`Nk]W`Ui Yf
Yf\YV`]W`j YfVYggYfh`k YfXYb"

8YhU]`g	
C fh	⌘WcV!@Yi dc`X!GhfU» Y`%ž\$, \$*\$`Nk]W`Ui ž 8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "V`]W`"XY • k k k "[Ygi bX`Y]hg]bZcfa Uh]cb"XY • k k k "h]bb]hi`g!`] [U"XY

6Ygi W Yb`G]Y`i bg`Ui Z.`b!U["bYh