

Dc`]nY][Y\h'\Ufh'[Y[Yb`<Ugg`]a`BYhn
j c f. `%(`J YfXÅW h][Y`]b`GUW gYb`°

Dc`]nY]U_h]cbYb`]b`GUW gYbž`Y]bgW`Y»`]W`Nk]W_Ui ž
]XYbh]Z]n]YfYb`%(`6YgW i`X][hY`k Y[Yb`<Ugg`]a`ϕhYfbYh"
A U» bU\ a`Yb`[Y[Yb`<Uggdcgh]b[g"



Nk]W_Ui ž`8 Yi hgW`UbX`!`9]b`k U\ f\UZh][Yf`5_h]cbghU[`[Y[Yb
<Ugg`]a`ϕhYfbYh`\Uh`\Yi hY`]b`GUW gYb`i bX`XUfØVYf`\]bUi g
ghUh[YZi bXYb" `8]Y`Dc`]nY]`\Uh`]b`X]YgYa`F U\ a`Yb`b]W h`bi f`%(
6YgW i`X][hY`]XYbh]Z]n]Yfhž`gcbXYfb`Ui W`nU\`fY]W Y
8 i fW gi W i b[Yb`Xi fW [YZØ\fh" `ϕ`XYb`GhÅXhYb`@Y]dn][ž
7\Ya b]hnž`Nk]W_Ui`i bX`; Øf`]hn`k i fXYb`]bgVYgcbXYfY`%*
ghfUZ/UfY`<Uggdcgh]b[gi bX`XYfYb`J YfZUggYf`]bg`J]g]Yf
[Ybca a`Yb" `l bhYf`XYb`6YgW i`X][hYb`VYZ]bXYb`g]W`nk ÒZ
A`ÀbbYf`]a`5`hYf`j cb`%) `V]g`) `) `ϕ\ fYbž`Y]bY`&)`!`Å\ f][Y`i: fUi`gck]Y
Y]b`?`]bX" `8]YgY`J cf[Y\Ybgk Y]gY`]gh`HY`]Y]bYf`Vi bXYgk Y]hYb
ϕ]h]Uh]j Yž`X]Y`bi b`VYfY]hg`ni a`nk Ò`ZhYb`A U`ØVYf`U`Y`%*
6i bXYg`ÀbXYf`\]bk Y[`Xi fW [YZØ\fh`k i fXYž`i a`XYa`k UW gYbXYb
DfcV`Ya`XYf`C b`]bY!`<YhY`Ybh[Y[Ybni k]f`_Yb" `Gc`VYf]W hYh`

ghYfb "XYžXUgg%'`XYf'jXYbh]Zn]YfhYb': Ä`Y`XYa`fYWk hYb
GdY_hfi a`ni [YcfXbYh'k YfXYb`_cbbhYbž'k Ä\fybX`Y]b': U`XYa
`]b_YbžY]bYf`Ui g`ÄbX]gWkYb`→Yc`c[]Y`ni ni cfXbYb`k Uf"

8]Y`J cfk ØfZY`[Y[Yb`X]Y`6YgWk i`X][hYb`g]bX`gWk Yfk]Y[YbX.`G]Y
fY]WkYb`j cb`XYf`J Yfk YbXi b[`j YfZUggi b[gk]Xf][Yf`NY]WkYb`ØVYf
Jc`_gj Yf\Yhni b[`V]g`\]b`ni`6Y`Y]X][i b[Yb`i bX`XYf`6`][i b[`j cb
GhfUZhUhYb`"9g]gh`U`Ufa]YfYbX`ni`gY\Ybž`XUgg`]b`XYb`YhnhYb
→\fyb`Y]b`5bgh]Y[`XYf`YfZUgghYb`<Uggdcgh]b[g`ghUhhZUbX` `j cb
&"(%%': Ä`Yb`ja`→\f`&\$&%`Ui ZVYUWk h]WkY`%\$`+' &]a`→\f`&\$&("8]YgY`GhY][Yfi b[`]gh`Ui h`XYa`6i bXYg`_f]a]bU`Ua hifb?5É`ni a`HY`
Ui ZY]bY`5i ZY`i b[`XYg`8i b_Y`ZY`XYg`ni fØW`ni ZØ\fybž`XUg
\Y]»hž]a a Yf`a Y\`f`A YbgWkYb`k U[Yb`Ygž`\fy`9fZU\fi b[Yb`ni
a`Y`XYb"

C dYfUh]cbYb`]b`GUWk gYb!5b\U`h`i bX Vi bXYgk Y]h

8cWk`GUWk gYb`]gh`b]Wk h`U`Y]b`"→`GUWk gYb!5b\U`h`f]Wk hYhYb`g]Wk
YVYbZU`g`nk Ø`ZA U»bU`a Yb`[Y[Yb`Cb`]bY!<Yhny`Ui Z`XYb`K Y["8]YgY`5_h]cbYbž`X]Y`\Yi hY`Ua`5_h]cbghU[`ghUhhZ]bXYbž`g]bX
YVYbZU`g`j ca`6?5`_ccfX]b]Yfh`<]Yf`k i fXYb
9fa]h`i b[gj YfZU\fyb`i a [YgYhnhž`X]Y`g]Wk`Ui ZX]Y`J YfbY\`a i b[
j cb`DYfgcbYb`_cbnYbhf]YfYbž`X]Y`g]Wk`XYf`Jc`_gj Yf\Yhni b[ž
6Y`Y]X][i b[`cXYf`XYf`J Yfk YbXi b[`j YfZUggi b[gk]Xf][Yf
?YbbnY]WkYb`gWk i`X][`]Ya UWk h`\UVYb`"8]YgY`A U»bU`a Yb
Yf\YVYb`XYb`5bgdfi Wkž`XUg`5i ga U»`dc`]h]gWk`a ch]j]YfhYf
?f]a]bU`]hÄhž`j cf`U`Ya` `j cb`fYWk hgž`ni`VY`Yi Wk hYb`", VYf`%+\$
9]bgÄhny`i bX`*)`8i fWk gi Wk i b[gVYgWk`ØggY`k i fXYb`Vi bXYgk Y]h
Xi fWk [YZØ\fhž`Yf[ÄbnYbX`XUni`VYf]Wk hYhY`b!hj "XY"

8]Y`6f]gUbn`XYf`H\Ya Uh]_`k]fX`Xi fWk`XYb`5bgh]Y[`j cb`GhfUZhUhYb
[Y[Yb`<Uggdcgh]b[g`j YfXYi h`]Wk h`@Ui h`XYa`nY]h"XY`[UV`Yg`]a
→\f`&\$&(`Y]bYb`5bgh]Y[`j cb`fi bX`" (`DfcnYbh]a` `J Yf[`Y]Wk`ni
&\$&&"→`j]Y`Yb`X]YgYf': Ä`Y`f]Wk hYb`g]Wk`X]Y`<Uggdcgh]b[g`[Y[Yb
Dc`]h]_Yfž`k Ug`X]Y`J Yffc\i b[`XYf`X][]hU`Yb`?ca`a i b]_Uh]cb
j YfXYi h`]Wk hž`X]Y`gck c`\`Ui g`XYf`Dc`]h]_`U`g`Ui Wk`Ui g`XYf`
; YgY`gWk UZh`VY`_U[h`k]fX"

8]Y 'F c ``Y 'XYf 'N]j]' [YgY ``gW\ UZh

ð `5bVYhfUW\h'X]YgYf'VYgcf[b]gYffY[YbXYb'9bhk]W`i b[Yb`UVYb
 XUg@UbXYg_f]a]bU`Ua h]b'GUW\gYb!5b`U`h'i bX`UbXYfY'6Y\ØfXYb
 X]Y'6Øf[Yf'Ui Z[YZcfXYfhž'i bj YfnØ[`]W\ < Uggdcgh]b[g']b'gcn]U`Yb
 BYhmk Yf_Yb'ni `a Y`XYb'i bX'[Y[YVYbYbZU`g'5bnY][Y'ni
 YfghUhhYb"9]b'ghUf_Yg'; Ya Y]bgW\UZhg[YZØ\``]gh'YfZcfXYf`]W\ž'i a
 XYf'X][]hU`Yb`<YhnY`Ybh[Y[Ybni k]f_Yb'i bX'X]Y`HÅhYf'ni f
 FYW\YbgW\UZh'ni `n]Y\Yb"8]Y'; YgY``gW\UZh'ghY`h'U`gc`]b`XYf
 JYfUbhk cfhi b[ž[Y[Yb'X]Y`JYfvfY]hi b[`gc`W\Yf` ð\U`hY
 j cfni [Y\Yb'i bX'g]W\`ZØf'Y]b'fYgdY_hj c``Yg'A]hY]bUbXYf
 ghUf_ni a UW\Yb"

8YhU]`g	
C fh	Nk]W_Ui ž'8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "ghYfb"XY • k k k "b!hj "XY • k k k "nY]h"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`b!U["bYh